



**The Corporation of the City of Stratford
Finance and Labour Relations Committee
Open Session
AGENDA**

Date: Wednesday, November 13, 2019
Time: 5:00 P.M.
Location: Council Chamber, City Hall
Committee Present: Councillor Clifford - Chair Presiding, Councillor Gaffney - Vice Chair, Mayor Mathieson, Councillor Beatty, Councillor Bunting, Councillor Burbach, Councillor Henderson, Councillor Ingram, Councillor Ritsma, Councillor Sebben, Councillor Vassilakos

Staff Present: Joan Thomson - Acting Chief Administrative Officer, Tatiana Dafoe - Acting Clerk, Ed Dujlovic - Director of Infrastructure and Development Services, Michael Humble - Director of Corporate Services, Kim McElroy - Director of Social Services, Jacqueline Mockler - Director of Human Resources, David St. Louis - Director of Community Services, John Paradis - Fire Chief

Pages

1. Call to Order

The Chair to call the Meeting to Order.

2. Disclosure of Pecuniary Interest and the General Nature Thereof

The *Municipal Conflict of Interest Act* requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and otherwise comply with the *Act*.

Name, Item and General Nature of Pecuniary Interest

3. Update From Director of Corporate Services

4. Unfinished Items from Previous Meeting

4.1 Bag Tag Fee Options for 2020 (FIN19-048)

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Motion by _____

Staff Recommendation: THAT the information regarding bag tag fee options for 2020 be received and considered as part of the 2020 Budget discussions.

5. Operating Budget

6. Expansion Requests

7. Adjournment

Meeting Start Time:

Meeting End Time :

Motion by _____

Committee Decision: THAT the Finance and Labour Relations Committee meeting adjourn.



MANAGEMENT REPORT

Date: November 13, 2019
To: Finance & Labour Relations Committee
From: Ed Dujlovic, Director of Infrastructure & Development Services
Report#: FIN19-048
Attachments: None

Title: Bag Tag Fee Options for 2020

Objective: To provide options in regards to the Bag Tag Fee and the impact that it would have on the tax levy for the 2020 Budget.

Background: The City went out to tender earlier in the year for recycling and organics processing as well the collection of recyclables, waste, organics and yard waste. Bluewater Recycling Association Material Recovery Facility (MRF) was the selected destination for receiving the recyclables. The City has entered into an agreement with Bluewater Recycling for a seven year term. As noted at the time of the award, there was a significant increase to the cost of processing recyclables.

Canadian Waste Management Inc. was awarded a seven year contract for the collection of waste, recyclables, leaf and yard waste and to begin a curbside organics collection program. The processing of the organics is to be done by StormFisher Environmental.

Analysis: The 2019 purchase price for a bag tag is \$2.60. The revenue received from the bag tag covers the cost for the yard waste collection, weekly garbage collection, bi-weekly recycling collection and processing. With the introduction of the organics program, the increased cost for the collection contract and the processing of recyclables additional revenue of approximately \$760,200, for a total of \$1,574,000 will be required in 2020.

On average the City sells about 313,000 bag tags per year. The introduction of the organics program could result in reduction in bag tag sales of up to 30%. Accordingly, if the City were to put all the costs onto the bag tag fee for the services it would be approximately \$7.20. This is a significant increase and would likely result in garbage being dumped on the roadside, and into garbage containers at City and private facilities.

Financial Impact: The following chart illustrates the impact on the tax levy required based on bag tag fee options:

Bag Tag Fee	Impact on Tax Base
\$2.60	\$1,012,566 (1.71%)
\$3.00	\$924,880 (1.56%)
\$3.50	\$815,160 (1.38%)
\$4.00	\$705,440 (1.19%)
\$4.50	\$595,720 (1.01%)
\$5.00	\$486,000 (0.82%)

Staff Recommendation: THAT the information regarding bag tag fee options for 2020 be received and considered as part of the 2020 Budget discussions.



Ed Dujlovic, Director of Infrastructure and Development Services



Joan Thomson, Acting Chief Administrative Officer