



Stratford City Council Regular Council Open Session AGENDA

Meeting #: 4600th
Date: Monday, December 9, 2019
Time: 7:00 P.M.
Council Present: Mayor Mathieson - Chair Presiding, Councillor Beatty, Councillor Bunting, Councillor Burbach, Councillor Clifford, Councillor Gaffney, Councillor Henderson, Councillor Ritsma, Councillor Sebben, Councillor Vassilakos
Staff Present: Tatiana Dafoe - Acting Clerk, David St. Louis - Director of Community Services, Ed Dujlovic - Director of Infrastructure and Development Services, Michael Humble - Director of Corporate Services, Kim McElroy - Director of Social Services, Jacqueline Mockler - Director of Human Resources, John Paradis - Fire Chief, Jeff Leunissen - Manager of Development Services, Jodi Akins - Council Clerk Secretary

Pages

1. Call to Order:

Mayor Mathieson, Chair presiding, to call the Council meeting to order.

Councillor Ingram provided regrets for this meeting.

Singing of O Canada

Moment of Silent Reflection

2. Declarations of Pecuniary Interest and the General Nature Thereof:

The *Municipal Conflict of Interest Act* requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and to otherwise comply with the *Act*.

Name, Item and General Nature of Pecuniary Interest

14 - 32

THAT the Minutes of the Regular Meeting of Council of The Corporation of the City of Stratford dated November 25, 2019 be adopted as printed.

Motion by _____

THAT the Addendum/Addenda to the Regular Agenda of Council and Standing Committees dated December 9, 2019, be added to the Agenda as printed.

5.1 At the December 9, 2019, Session, under the Municipal Act, 2001, as amended, matters concerning the following items were considered

- Labour relations or employee negotiations (section 239.(2)(d));
- Personal matters about an identifiable individual(s) including municipal employees or local board employees (section 239.(2)(b));
- Personal matters about an identifiable individual(s) including municipal employees or local board employees (section 239.(2)(b));
- Personal matters about an identifiable individual(s) including municipal employees or local board employees (section 239.(2)(b));
- Personal matters about an identifiable individual(s) including municipal employees or local board employees (section 239.(2)(b));
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239.(2)(b));

- Personal matters about an identifiable individual(s) including municipal employees or local board employees (section 239.(2)(b)).

6. Hearings of Deputations and Presentations:

6.1 Presentation - Accessibility Advisory Committee Annual Accessible Business Award

The Accessibility Advisory Committee presents an accessibility award to a local business each year in recognition of the International Day of Persons of Disabilities.

Motion by _____

THAT the presentation by Peter Zein and Jessica Jantzi of the 2019 Accessibility Award, be heard.

6.2 Public Meeting Planning Report- Zone Change application Z10-19, 3194 Vivian Line 37 (COU19-105)

33 - 39

Motion by _____

Staff Recommendation: THAT the Council meeting adjourn to a Public Meeting under the Planning Act to hear Zone Change Application Z10-19, to reconvene at the conclusion of the Public Meeting.

7. Orders of the Day:

7.1 Resolution - Countryside Estates Phase 1 Assumption (COU19-095)

40 - 42

Motion by _____

Staff Recommendation: THAT the completed public services be assumed in the Countryside Estates Phase 1 Subdivision as described in the Subdivision Servicing Agreement with Countryside Developments (2014) Inc., registered as Instrument PC131859 for Culliton Street, portions of Forman Avenue and Orr Street, Lots 1-56, and Blocks 57-63, Plan 44M-52.

7.2 Resolution - Avon River Water Quality Levels (COU19-096)

43 - 45

Motion by _____

Staff Recommendation: That the report titled Avon River Water Quality Levels be received for information.

7.3 Resolution - Old Groves Estates Assumption (COU19-97)

46 - 49

Motion by _____

Staff Recommendation: THAT The Corporation of the City of Stratford accepts the following easements:

- Part 1 Plan 44R-4965 from Sumanpreet Singh and Jaswant Singh for access to a storm sewer;
- Part 2 Plan 44R-4965 from 1343877 Ontario Ltd., for access to a sanitary sewer;
- Part 3 Plan 44R-4965 from Collan Simmons and Anisa Mnyusiwalla for an overland drainage swale;
- Part 4 Plan 44R-4965 from Kenneth Bovaird and Nitsa Stavrou for access to a rear lot catchbasin and lead;
- Part 5 Plan 44R-4965 from Colin Humphrey and Sherry Humphrey for access to a rear lot catchbasin and lead and an overland drainage swale;
- Part 6 Plan 44R-4965 from Calvin Ische and Marcia Ische for an overland drainage swale;
- Part 7 Plan 44R-4965 from Ashley Di Labio and Anthony Di Labio for an overland drainage swale;
- Part 8 Plan 44R-4965 from Paul Mergl and Janelle Jacobs-Mergl for an overland drainage swale;

AND THAT the completed public services be assumed in the Old Grove Estates subdivision as described in the Subdivision Servicing Agreement with 1343877 Ontario Ltd., for Little Thames Place, Lots 1-18, and Blocks 19-22, Plan 44M-42 registered as Instrument PC92165.

7.4 Resolution - Oxford Sanitary Easement (COU19-098) 50 - 52

Motion by _____

Staff Recommendation: THAT The Corporation of the City of Stratford accepts an easement over Parts 1 and 2 Plan 44R-5669 from Skyline Real Estate Holdings (II) Inc. for access to a sanitary sewer.

7.5 Resolution - Canadian Red Cross Society Emergency Response Services Agreement for 2020-2021 (COU19-099) 53 - 55

Motion by _____

Staff Recommendation: THAT the Mayor and Acting Clerk be authorized to enter into an agreement with The Canadian Red Cross Society for Emergency Response Services for the period of January 2020 – December 2021.

7.6 Acceptance of Proposal - Curbside Green Bin RFP-2019-58 (COU19-100) 56 - 58

Motion by _____

Staff Recommendation: THAT Council approve funding in the amount of \$287,574 to be provided from the Waste Management Capital Reserve Fund;

AND THAT Council approve the award of RFP-2019-58 for the supply and distribution of curbside organics bins and kitchen catchers, and the insertion of promotional and educational materials (supplied by the City) to each residential property in the City of Stratford to Orbis Canada Ltd. at a total price of \$319,338 including HST.

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| 7.7 | Resolution - Exemption Request for Purchase of CAT 420 F2IT Backhoe (COU19-101) | 59 - 60 |
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Motion by _____

Staff Recommendation: THAT Council approve an exemption as per Clause 42.1 of the City of Stratford's Purchasing Policy P.5.1 to allow the emergency purchase from Toromont CAT of a used backhoe including trade-in for up to \$93,800 including HST.

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| 7.8 | Acceptance of Tender - 2020 Pruning, Removal & Disposal of Designated Trees & Stumps (COU19-102) | 61 - 64 |
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Motion by _____

Staff Recommendation: That the low bid from 1877980 Ontario Inc. o/a Kodiak Tree Services in the amount of \$316,393.40 including HST, be approved for the removal and disposal of designated trees and stumps along with regular and emergency pruning services in 2020.

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| 7.9 | Resolution - Estimated Property Tax Impact of 2020 Municipal Budget (COU19-103) | 65 - 69 |
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Motion by _____

Staff Recommendation: THAT the report of Director of Corporate Services dated December 9, 2019 regarding the estimated property tax impact of 2020 tax levy on various property tax classes be received for information.

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| 7.10 | Acceptance of Tender - Service Truck T2019-61 (COU19-104) | 70 - 72 |
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Motion by _____

Staff Recommendation: THAT Council approve the award of T2019-61 to supply and deliver one, one-ton 4x4 regular cab with installed work body pickup truck, to Finch Auto Group at a total tender price of \$97,781.16 including HST.

7.11 Resolution - Golf Course 2020 Budget & Fee Schedule (COU19-106) 73 - 77

Motion by _____

Staff Recommendation: THAT the 2020 Municipal Golf Course Budget and Fee Schedule be approved as presented.

7.12 Acceptance of Tender - Plant Tender Exemption from Purchasing Policy (COU19-107) 78 - 79

Motion by _____

Staff Recommendation: THAT Council approve an exemption from the Purchasing Policy Section 42.1;

AND THAT the Parks, Forestry & Cemetery Manager be authorized to negotiate with suppliers and growers for the purchase of required plant material for 2020 within the \$100,000 budget.

8. Business for Which Previous Notice Has Been Given:

None scheduled.

9. Reports of the Standing Committees:

9.1 Report of the Infrastructure, Transportation and Safety Committee:

Motion by _____

THAT the Report of the Infrastructure, Transportation and Safety Committee dated December 9, 2019 be adopted as printed.

9.1.1 Automated Pavement Assessment (ITS19-064) 80 - 81

THAT the Automated Pavement Assessment Report prepared by Stantec Consultants Inc. be received;

AND THAT staff prepare a report outlining a method to prioritize projects to be completed.

9.2 Report of the Social Services Committee

Motion by _____

THAT the Report of the Social Services Committee dated December 9, 2019. be adopted as printed.

9.2.1 Community Housing Renewal (SOC19-019) 82 - 85

THAT the report titled "Community Housing Renewal: Regulatory Changes to Improve Waiting Lists and Simplify Rent-

Geared-to-Income (RGI) Calculations” be received for information.

9.2.2 Update on Housing and Homelessness Plan (SOC19-021) 86 - 87

THAT the report titled “The Status of the 5-Year Review of the Stratford, Perth County, and St. Marys 10-Year Housing and Homelessness Plan for (2014-2024)” be received for information.

9.2.3 Cancellation of Legislative Changes (SOC19-020) 88 - 89

THAT the report titled “Government of Ontario Cancels Changes to Ontario Works Legislation” be received for information.

9.3 Report of the Community Services Committee

Motion by _____

THAT the Report of the Community Services Committee dated December 9, 2019, be adopted as printed.

9.3.1 Support for the Community Garden at Dufferin Park (COM19-022) 90 - 92

THAT staff be directed to have the City Solicitor prepare a draft agreement for Council’s consideration.

9.3.2 Rotary Lot Travel and Accessibility (COM19-024) 93 - 96

THAT the phasing approach to the improvement of the Rotary Complex Parking Lot be included in the ten-year Capital Plan with funding identified.

9.3.3 Implementing Three and Six Month Transit Passes (COM19-021) 97 - 98

THAT the matter of implementing three and six month transit passes be filed.

9.3.4 Stratford Youth Advisory Council Establishment Update (COM19-023) 99 - 108

THAT staff investigate and prepare a report for Sub-committee’s consideration on options for less formal methods of participation by youth;

AND THAT By-law 178-2018 be amended.

9.4 Report of the Finance and Labour Relations Committee

Motion by _____

THAT the Report of the Finance and Labour Relations Committee dated December 9, 2019, be adopted as printed.

9.4.1 2020 Capital Projects

THAT the 2020 capital projects, as presented, be approved.

9.4.2 Municipal Accommodation Tax

THAT the report entitled "Municipal Accommodation Tax" be received for information;

AND THAT direction be given to staff to continue investigating the implementation of a MAT and to prepare a follow-up report for the Finance and Labour Relations Committee outlining next steps.

9.4.3 Parking Rates

THAT the on-street parking rate be increased to \$1.50 per hour;

THAT the off-street parking rate be increased to \$1.25 per hour;

AND THAT the increased parking rate be implemented in 2020.

9.4.4 Bag Tag Fee

THAT the bag tag fee be increased to \$3.50 per tag.

9.4.5 Canada Day Celebrations

THAT staff be directed to consult with Stratford Summer Music on their interest in organizing the Canada Day Celebration in the City of Stratford and to explore sponsorship opportunities.

9.4.6 Downtown Parking Enforcement and Revenue

THAT downtown parking enforcement be extended to 8:00 p.m. from April 1st to October 31st;

AND THAT additional revenue from extended parking enforcement be allocated in part to the 2020 tax levy.

9.4.7 Parking Enforcement Revenue

THAT the \$225,000 from additional parking enforcement revenue be put towards the 2020 tax levy and the remaining revenue be added to the parking reserve.

9.4.8 Air Conditioning for City Hall Rotunda (FIN19-051)

THAT the Finance and Labour Relations Committee receive the report on Air Conditioning for City Hall Rotunda for information.

9.4.9 Sidewalk Snow Removal - Reduction of Service (FIN19-052)

THAT the Sidewalk Snow Removal – Reduction of Service report be received for information and be filed.

10. Notice of Intent:

10.1 Renewable Natural Gas Project Proposed for Stratford's Water Pollution Control Plant - Infrastructure, Transportation and Safety Committee Meeting

109

The renewable natural gas project proposed for Stratford's Water Pollution Control Plant will be considered at an Infrastructure, Transportation and Safety Committee meeting on December 17, 2019 at 6:00 p.m., at the Army, Navy and Airforce facility, located at 151 Lorne Ave E, Stratford, ON N5A 6S4.

For further details, please see the attached Notice.

10.2 Notice of Consideration

At the December 16, 2019 Council meeting, Councillor Ingram intends to put forward the following motion for consideration:

THAT staff review and prepare a report on aligning the Sidewalk Snow Clearing By-law for the uptown core with the City's timelines for sidewalk snow removal.

11. Reading of the By-laws:

The following By-laws require First and Second Readings and Third and Final Readings and could be taken collectively upon unanimous vote of Council present:

Motion by _____

THAT By-laws 11.1 to 11.11 be taken collectively.

Motion by _____

THAT By-laws 11.1 to 11.11 be read a First and Second Time.

Motion by _____

THAT By-laws 11.1 to 11.11 be read a Third and Final Time.

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|-------------|--|------------------|
| 11.1 | Assumption of Completed Public Services in the Countryside Estates Phase 1 Subdivision | 110 |
| | To assume the completed public services in Phase 1 of the Countryside Estates Subdivision for Culliton Street, portions of Forman Avenue and Orr Street, Lots 1-56, and Blocks 57-63, Plan 44M-52. | |
| 11.2 | Assumption of Completed Public Services and Acceptance of Easements in Old Grove Estates Subdivision | 111 - 112 |
| | To assume the completed public services in the Old Grove Estates Subdivision for Little Thames Place, Lots 1-18 and Blocks 19-22, Plan 44M-42 and to accept various easements for sewers and drainage. | |
| 11.3 | Acceptance of Easements from Skyline Real Estate Holdings | 113 - 114 |
| | To accept easements in gross from Skyline Real Estate Holdings (II) Inc., over Parts 1 and 2, Reference Plan 44R-5669 for access to a sanitary sewer. | |
| 11.4 | Agreement for Disaster Relief Services | 115 |
| | To authorize the entering into and execution of an agreement with The Canadian Red Cross Society for the provision of disaster relief services for the period January 1, 2020 to December 31, 2021. | |
| 11.5 | Amend Appointments By-law 178-2018 | 116 |
| | To amend By-law 178-2018 as amended, to disband the Stratford Youth Advisory Council. | |
| 11.6 | Interim Tax Levy for 2020 | 117 - 118 |
| | To authorize an interim tax levy for 2020 and to govern and regulate the finances of The Corporation of the City of Stratford for the fiscal year ending December 31, 2020. | |
| 11.7 | Acceptance of Tender for Pruning, Removal and Disposal of Designated Trees and Stumps | 119 |

To authorize the acceptance of a tender, execution of the contract and the undertaking of the work by 1877980 Ontario Inc. o/a Kodiak Tree Services for pruning, removal and disposal of designated trees and stumps, along with regular and emergency pruning services in 2020 [T-2019-49].

11.8 Temporary Borrowing By-law 120 - 121

To authorize the temporary borrowing of funds from time to time to meet current expenditures during the fiscal year ending December 31, 2020 until municipal taxes are collected.

11.9 Adopt 2020 Budget 122 - 160

To adopt the budget (estimates of revenues and expenditures) for tax supported and user pay purposes for the year 2020.

11.10 Acceptance of Tender for Pickup Truck 161

To authorize the acceptance of the tender of Finch Auto Group for the supply and delivery of one, one-ton 4x4 regular cab with installed work body pickup truck [T2019-61].

11.11 Acceptance of Proposal for Supply of Curbside Organic Bins

To authorize the acceptance of a proposal, execution of the contract and the undertaking of the work by Orbis Canada Ltd., for the supply and distribution of curbside organics bins and kitchen catchers, and the insertion of promotional and educational materials (supplied by the City) to each residential property in the City [RFP-2019-58].

12. Consent Agenda: CA-2019-169 to CA-2019-170 162

Council to advise if they wish to consider any items listed on the Consent Agenda.

13. New Business:

14. Adjournment to Standing Committees:

The next Regular Council meeting is December 16, 2019 at 6:00 p.m. in the Council Chamber, City Hall.

Motion by _____

THAT the Council meeting adjourn to convene into Standing Committees as follows:

- **Planning and Heritage Committee [7:20 p.m. or thereafter following the Regular Council meeting];**
- **Infrastructure, Transportation and Safety Committee [7:30 p.m. or thereafter following the Regular Council meeting];**
- **Finance and Labour Relations Committee [7:40 p.m. or thereafter following the Regular Council meeting];**

and to Committee of the Whole if necessary, and to reconvene into Council.

15. Council Reconvene:

15.1 Declarations of Pecuniary Interest made at Standing Committees

The Municipal Conflict of Interest Act requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and otherwise comply with the Act.

Declarations of Pecuniary Interest made at Standing Committee meetings held on December 9, 2019 with respect to the following Items and re-stated at the reconvene portion of the Council meeting:

Name, Item and General Nature of Pecuniary Interest

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.....

15.2 Reading of the By-laws (reconvene):

163

The following By-law requires First and Second Readings and Third and Final Readings:

By-law 11.12 Confirmatory By-law

To confirm the proceedings of Council of The Corporation of the City of Stratford at its meeting held on December 9, 2019.

Motion by _____

THAT By-law 11.12 be read a First and Second Time.

Motion by _____

THAT By-law 11.12 be read a Third Time and Finally Passed.

15.3 Adjournment of Council Meeting

Meeting Start Time:

Meeting End Time:

Motion by _____

THAT the December 9, 2019 Regular Council meeting adjourn.



Stratford City Council Regular Council Open Session MINUTES

Meeting #: 4599th
 Date: Monday, November 25, 2019
 Time: 7:00 P.M.
 Location: Council Chamber, City Hall

Council Present: Mayor Mathieson - Chair Presiding, Councillor Beatty, Councillor Bunting, Councillor Burbach, Councillor Clifford, Councillor Gaffney, Councillor Ingram, Councillor Ritsma, Councillor Sebben, Councillor Vassilakos

Regrets: Councillor Henderson

Staff Present: Joan Thomson - Acting Chief Administrative Officer, Tatiana Dafoe - Acting Clerk, Ed Dujlovic - Director of Infrastructure and Development Services, Michael Humble - Director of Corporate Services, Kim McElroy - Director of Social Services, Jacqueline Mockler - Director of Human Resources, John Paradis - Fire Chief, Jodi Akins - Council Clerk Secretary, Mike Beitz - Corporate Communications Lead, Quin Malott – Manager of Parks, Forestry and Cemetery, Jim Bryson – Manager of Community Facilities, Mike Mousley – Manager of Transit

Also Present: Members of the Public, Media

1. Call to Order:

Mayor Mathieson, Chair presiding, called the Council meeting to order.

Singing of O Canada

Moment of Silent Reflection

2. Declarations of Pecuniary Interest and the General Nature Thereof:

The *Municipal Conflict of Interest Act* requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and to otherwise comply with the *Act*.

Name, Item and General Nature of Pecuniary Interest

No disclosures of pecuniary interest were made at the November 25, 2019 Regular Council meeting.

3. Adoption of the Minutes:

R2019-507

Motion by Councillor Ritsma

Seconded By Councillor Vassilakos

THAT the Minutes of the Special Meeting of Council of The Corporation of the City of Stratford dated November 6, 2019 and the Minutes of the Regular Meeting of Council of The Corporation of the City of Stratford dated November 12, 2019, be adopted as printed.

Carried

4. Adoption of the Addendum/Addenda to the Agenda:

There was no Addendum/Addenda to the November 25, 2019 Regular Council agenda.

5. Report of the Committee of the Whole In-Camera Session:

5.1 From the October 28, 2019 Session, under the Municipal Act, 2001, as amended, a matter concerning the following item:

Agreement Amending Option to Purchase Agreement / Agreement of Purchase and Sale with GreenSeal Cannabis Co.

[Proposed or pending acquisition or disposal of land by the municipality or local board (section 239.(2)(c)) (includes municipal property leased for more than 21 years)]

R2019-508

Motion by Councillor Gaffney

Seconded By Councillor Beatty

THAT Council authorize the entering into and execution of an Agreement Amending Option Agreement / Agreement of Purchase and Sale with Greenseal Cannabis Company Ltd. for Lots 27, 28 and 29 (Plan 44M-38) and Lots 28, 29 and 30.

Carried

5.2 November 25, 2019 Session under the Municipal At, 2001 as amended:

There was no In-camera Session scheduled for November 25, 2019.

6. Hearings of Deputations and Presentations:

6.1 Presentation by Stop Violence against Women

R2019-509

Motion by Councillor Burbach

Seconded By Councillor Ingram

THAT Lisa Wilde, Co-Chair of Stop Violence Against Women, be heard.

Carried

Lisa Wilde introduced herself and Alicia Houston as Co-Chairs of the Stop Violence against Women Coordinating Committee of Perth County.

Referring to a PowerPoint presentation, Ms. Wilde advised they are a community-based committee composed of 14 agencies across Perth and Huron counties working together to improve responses to victims of domestic violence. The goals of the committee were stated, noting that the ultimate goal is a place where all women and children live free from violence.

The Annual Femicide List compiled by the Ontario Association of Interval and Transition Houses was highlighted and Council was encouraged to review the statistics.

The Stop VAW agencies collaborated to do their own snapshot and captured data from January to June 2018. Statistics were reviewed for helpline calls, number of women and children in shelter, waitlist for subsidized housing and police involvement.

Council was asked to recognize December 6th as the National Day of Remembrance and Action on Violence against Women in Canada. The day also marks the anniversary of the 1989 murders of 14 women at l'Ecole Polytechnique de Montreal.

Council was asked to lower flags to half-mast on December 6th and to send a Council representative to a remembrance event scheduled that day at 11:00 a.m., in Market Square.

It was noted that it was the first day in the 16 Days of Activism Against Gender-Based Violence and Council was thanked for wearing purple in recognition.

The Mayor thanked Ms. Wilde and Ms. Houston for their work in the community.

R2019-510

Motion by Councillor Vassilakos

Seconded By Councillor Ingram

THAT City Council hereby proclaims December 6, 2019 as the "National Day for Remembrance and Action on Violence Against Women" in the City of Stratford to express support and dedication to ending violence against women in the community;

AND THAT the flags on City Hall and other municipal building as feasible be lowered to half-mast on December 6, 2019.

Carried

6.2 Presentation by Alan Carter

R2019-511

Motion by Councillor Sebben

Seconded By Councillor Clifford

THAT Alan Carter be heard regarding sustainable ways to process kitchen wastes.

Carried

Mr. Carter advised he previously submitted comments to Council regarding green bins, leachate and odour control and his experiences in other municipalities. Additional comments were also submitted and given to each Councillor. Mr. Carter highlighted his experience, noting he was speaking as a resident and a biologist.

He requested Council give consideration to a basic composting system, suggesting there are numerous examples of existing facilities that work. Examples of items that can be composted, including coffee grounds, were shown and the process explained.

He suggested that the facility be indoors and aerated by forced air and rotation, though the facility would be flexible and could be adjusted.

Mr. Carter was thanked for his presentation and asked several questions regarding size of a facility and how it compared to backyard composting. He replied that a facility approximately 20m by 40-50m would be required and that several tonnes could be composted in 3-4 months. Backyard composters are limited as they do not get hot enough.

Discussion took place about the end product, whether methane was created and captured and what technology would be needed or required to keep the sheds a certain temperature in winter. Mr. Carter suggested that the amount of methane would be minimal and it was important to maintain certain conditions. He advised if Council wanted additional information, he would be happy to provide it.

7. Orders of the Day:

7.1 Acceptance of Tender for 2020 – 2023 Turf Maintenance (COU19-091)

R2019-512

Motion by Councillor Beatty

Seconded By Councillor Gaffney

THAT Lange Bros. (Tavistock) Limited be awarded the tender to supply the necessary labour, materials, equipment and services required to complete turf maintenance, in all areas designated as parkland, comprising of approximately 316.5 acres for 2020 – 2023 in the amount of \$1,406,846.70 (including HST).

Carried

7.2 Acceptance of Tender for 2020 Pruning, Removal & Disposal of Designated Trees & Stumps (COU19-092)

Concern with response times to emergency calls was expressed. The Manager of Parks, Forestry and Cemetery advised the low bidder was contacted and they advised they have a satellite office within 60 minutes of Stratford.

Motion by Councillor Vassilakos

Seconded By Councillor Burbach

THAT the low bid from 1877980 Ontario Inc. o/a Kodiak Tree Services in the amount of \$316,393.40 including HST, be approved for the removal and disposal of designated trees and stumps along with regular and emergency pruning services in 2020.

R2019-513

Motion by Councillor Ingram

Seconded By Councillor Vassilakos

THAT award of the tender for 2020 Pruning, Removal and Disposal of Designated Trees and Stumps be referred to staff to seek clarification from 1877980 Ontario Inc. on the location of their satellite office and response times to emergency calls.

Carried

7.3 Acceptance of Tender for Romeo Arch Storm Sewer Rehabilitation T2019-57 (COU19-093)

R2019-514

Motion by Councillor Vassilakos

Seconded By Councillor Gaffney

THAT Council amend the capital budget for the Romeo Arch Rehabilitation with additional funds drawn from the Public Works Capital Reserve;

THAT Council approve award of the T2019-57 Romeo Arch Rehabilitation contract to Vector Corrosion Technologies Ltd. at a total tender price of \$882,530 including HST;

AND THAT the Mayor and City Clerk or their respective delegates, be authorized to sign the contract agreement.

Carried

7.4 Resolution - Community Safety and Well-being Plan [CSWB Plan] Development (COU19-094)

It was noted this plan is now mandated by the Province and suggested that consideration be given to working with the Social Research and Planning Council. The Acting CAO advised that they have been identified as a source of data and staff were hoping to connect with them.

In response to a question about reducing Council members on the Evaluation Committee from 3 to 1, the Acting CAO stated that as member municipalities are contributing funding, it is important to have their input on the proposals.

R2019-515

Motion by Councillor Ritsma

Seconded By Councillor Burbach

THAT City staff be authorized to issue an RFP to retain consulting services for the development of a joint Community Safety and Well-being Plan on behalf of the City of Stratford, Town of St. Marys, Municipality of North Perth, Municipality of West Perth, Township of Perth East and Township of Perth South;

THAT an exemption be granted from section 11.3.2.2 of the City's Purchasing By-law/Policy requiring three (3) members of Council to sit on the Evaluation Committee by changing this to one (1) member of Council, two (2) City staff and two (2) CAOs of participating municipalities or their delegates.

THAT the City's portion of the cost for the joint Community Safety and Well-being Plan be funded from the City's efficiency funding, with the participating municipalities sharing equally in the cost of the Plan development, to be invoiced quarterly;

THAT the CAOs, or their respective delegates of the participating municipalities, be authorized to make joint recommendations on the composition of the Advisory Committee to their respective councils;

AND THAT the CAOs, or their respective delegates, of the participating municipalities be authorized to provide direction through consensus, to the consultant as needed.

Carried

7.5 Resolution - E-Content for Libraries

The Stratford Public Library Board passed a motion to submit a draft motion for Council's review and consideration.

R2019-516

Motion by Councillor Sebben

Seconded By Councillor Ingram

WHEREAS, the City of Stratford recognizes the important role that libraries play in our community. Libraries and the early literacy programs that they run are integral to developing proficient readers and ensuring that children succeed in school. More and more, digital literacy programs run by libraries also help ensure that citizens can contribute to our digital world. Additionally, vulnerable demographic groups, including seniors, low income families, youth, and new Canadians rely on access to libraries as an important tool for their participation in the community – from education to searching for jobs to consuming Canadian cultural materials, and;

WHEREAS, libraries in our community recognize that our users increasingly seek to access e-books and other e-content offered by multinational publishers, and that access to those publications is too often curtailed by prohibitively high licensing fees or else entirely denied to Canadian libraries, and;

WHEREAS, libraries must be in a position to offer e-books and other e-content to their users as part of their service offering to our community, particularly given the contemporary rapid pace of digitization of educational and cultural materials.

Now, therefore be it resolved that the City of Stratford does hereby:

- 1. Indicate our support for the Canadian Urban Libraries Council in its efforts to increase access to e-books and other e-content for library users in Stratford and across Canada;**
- 2. Call on the Federal government to investigate the barriers faced by libraries in acquiring e-books and other e-content and the problems that poses for vulnerable demographic groups in Canada; and**
- 3. Further ask the Federal government to develop a solution that increases access to e-books and other e-content across Canada and assists libraries in meeting the cost requirements to acquire e-books and other e-content.**

Carried

8. Business for Which Previous Notice Has Been Given:

None scheduled.

9. Reports of the Standing Committees:

9.1 Report of the Infrastructure, Transportation and Safety Committee:

R2019-517

Motion by Councillor Vassilakos

Seconded By Councillor Burbach

THAT the Report of the Infrastructure, Transportation and Safety Committee dated November 25, 2019, be adopted as printed.

Carried

9.1.1 100 St. Patrick Street – Justice Building Lease (ITS19-057)

THAT The Corporation of the City of Stratford enter into an Extension and Amending Agreement with Her Majesty the Queen in Right of Ontario as represented by the Minister of Government and Consumer Services for the lease of a portion of space at 100 St. Patrick Street (Administration of Justice Building) for five years commencing on January 1, 2020 and shall expire on December 31, 2024;

AND THAT the Mayor and City Clerk or their respective delegates, be authorized to sign the agreement.

9.1.2 Request for Resolution in Support of Conservation Authorities (ITS19-059)

THAT Council pass a resolution supporting the initiatives of the Conservation Authority and the significant impact they have on our local environment and forward it to the Minister of the Environment, Conservation and Parks, Premier Doug Ford, MPP Ernie Hardeman, the Association of Municipalities of Ontario, the Upper Thames River Conservation Authority, Conservation Ontario and all Ontario municipalities.

9.1.3 Updated Terms of Reference for the Energy and Environment Advisory Committee (ITS19-060)

THAT the main purpose of the Energy and Environment Committee, as outlined in their Terms of Reference, be amended to:

- The main purpose of the Energy and Environment Committee is to study all matters coming to its attention which might have any effect on the environment, particularly the environment of the City of Stratford and its surroundings. The Committee's principal goal will be to improve the environment and advocate for energy efficiency across the entire municipal spectrum. The Committee will strive to maintain Stratford's reputation as a community of environmental excellence. The Committee shall be advisory in nature and shall advise City Council of environmental matters and may from time to time make such recommendations to Stratford City Council concerning the environment as it deems advisable.

9.1.4 Request for Additional Accessible On-Street Parking Spaces (ITS19-058)

THAT the Accessibility Advisory Committee request for staff to investigate the possibility of adding an on-street accessible parking spot on Erie Street at the south or north side of the entrance to the City Hall Annex parking lot and the possibility of adding an on-street accessible parking spot on Oak Street at Dufferin Street close to the accessible entrance to the Dufferin Ball Diamond, be referred

to Infrastructure and Development Services Staff.

9.2 Report of the Planning and Heritage Committee:

R2019-518

Motion by Councillor Ingram

Seconded By Councillor Burbach

THAT the Report of the Planning and Heritage Committee dated November 25, 2019, be adopted as printed.

Carried

9.2.1 Private Tree By-law (PLA19-038)

THAT the management report titled Private Tree By-law (PLA19-038) be received for information;

AND THAT Staff prepare a draft Private Tree by-law using St. Thomas as the model.

9.2.2 Possible Revisions to the City of Stratford Sign By-law No. 159-2004 (PLA19-039)

THAT staff consult with the community, which will include holding an open house, on possible revisions to the Sign By-law;

AND THAT staff bring back a report on changes to the Sign By-law later this year.

9.3 Report of the Finance and Labour Relations Committee:

The Mayor stated that he previously declared a pecuniary interest on Item 9.3.1 but consulted with the City's Integrity Commissioner and it was determined that there was no pecuniary interest. Councillor Bunting indicated he did the same.

R2019-519

Motion by Councillor Clifford

Seconded By Councillor Gaffney

THAT the Report of the Finance and Labour Relations Committee dated November 25, 2019, be adopted as printed.

Carried

9.3.1 Board Remuneration – Festival Hydro Inc., and Festival Hydro Services Inc. (FIN19-039)

THAT Board members of Festival Hydro Inc., and Festival Hydro Services Inc., receive the following compensation, effective January 1, 2020:

- Festival Hydro Inc. Annual Retainer
 - Chair - \$10,000
 - Vice Chair - \$8,000
 - Director (independent) - \$6,000
 - Director (city council member) \$3,000 (no change)
- Festival Hydro Services Inc. Annual Retainer
 - Chair - \$500 (no change)
- Festival Hydro Inc. Per Diem Rates:
 - Chair - \$300 per Committee meeting attended
 - Vice Chair - \$300 per Committee meeting attended
 - Director (independent) - \$300 per Committee meeting attended
 - Director (city council member) \$60 for a Committee meeting lasting 3 hours or less or, \$90 for a Committee meeting lasting more than three hours (no change).
- Festival Hydro Services Inc. Per Diem Rates:
 - Chair - \$300 per meeting attended
 - Vice Chair - \$300 per meeting attended
 - Director (independent) - \$300 per meeting attended
 - Director (city council member) \$60 for a meeting lasting 3 hours or less or, \$90 for a meeting lasting more than three hours (no change).

9.3.2 2020 Insurance Renewal (FIN19-038)

THAT the report regarding the City of Stratford's 2020 Insurance Renewal for the period December 31, 2019, to December 31, 2020, be received for information.

9.3.3 Financial Statements and Commentary for Festival Hydro Inc. (FHI) – Q2 ending June 30, 2019 (FIN19-040)

THAT the Festival Hydro Inc. financial statements and commentary for the period ending June 30, 2019, be received for information.

9.3.4 Financial Statements and Commentary for Festival Hydro Services Inc. (FHSI) – Q2 ending June 30, 2019 (FIN19-041)

THAT the Festival Hydro Services Inc. financial statements and commentary for the period ending June 30, 2019, be received for information.

9.3.5 Internal Borrowing (FIN19-042)

THAT Council approve internal borrowing from the Reserve Funds in the amount of \$5,897,975 over 10 years at a rate of 3.00%.

Committee Discussion: In response to how this would affect the 2020 budget, the Director of Corporate Services advised it has been included in the draft budget.

9.3.6 Operating Budget Variance Report as at September 30, 2019 (FIN19-043)

THAT the Operating Budget Variance report as of September 30, 2019 be received for information.

9.3.7 Request for Changes to the 2019 Parking Capital Budget – Pay by Plate Installation (G-911-9109) (FIN19-044)

THAT Council amend the capital budget for Pay by Plate Installation and reallocate the \$9,907.00 towards the hard wiring and addition of a shelter to the Albert lot pay by licence plate machine, subject to all necessary approvals and permits being obtained;

AND THAT the remaining \$7,971.36 be funded from the Parking Reserve Fund (R-R11-PRKG).

9.3.8 Draft 2020 Meeting Schedule

THAT the draft 2020 meeting scheduled be approved.

10. Notice of Intent:

None scheduled.

11. Reading of the By-laws:

Draft by-law 11.3 was deferred as the matter was referred to staff for further information.

The following By-laws required First and Second Readings and Third and Final Readings and were taken collectively upon unanimous vote of Council present:

R2019-520

Motion by Councillor Burbach

Seconded By Councillor Ingram

THAT By-laws 182-2019 to 188-2019 be taken collectively.

Carried unanimously

R2019-521

Motion by Councillor Vassilakos

Seconded By Councillor Bunting

THAT By-laws 182-2019 to 188-2019 be read a First and Second Time.

Carried two-thirds support

R2019-522

Motion by Councillor Ritsma

Seconded By Councillor Beatty

THAT By-laws 182-2019 to 188-2019 be read a Third and Final Time.

Carried

11.1 Agreement Amending Option to Purchase Agreement / Agreement of Purchase and Sale with GreenSeal Cannabis Co. - By-law 182-2019

To authorize the entering into and execution of an Agreement Amending Option Agreement/Agreement of Purchase and Sale with GreenSeal Cannabis Company Ltd, for Lots 25, 26, 27, 28, 29, and 30.

11.2 100 St. Patrick Street Lease - By-law 183-2019

To authorize the entering into and execution of a Lease Agreement with Her Majesty the Queen in Right of Ontario as represented by the Minister of Economic Development, Employment and Infrastructure, for the continued lease of certain space at the Administration of Justice Building,

100 St. Patrick Street, for a five-year term from January 1, 2020 to December 31, 2024.

11.3 Acceptance of Tender for 2020 Pruning, Removal and Disposal of Designated Trees and Stumps - Deferred

To authorize the acceptance of a tender, execution of the contract and the undertaking of the work by 1877980 Ontario Inc. o/a Kodiak Tree Services for pruning, removal and disposal of designated trees and stumps, along with regular and emergency pruning services in 2020 [T-2019-49].

11.4 Acceptance of Tender for 2020-2023 Turf Maintenance - By-law 184-2019

To authorize the acceptance of a tender, execution of the contract and the undertaking of the work by Lange Bros. (Tavistock) Limited to supply the necessary labour, materials, equipment and services required to complete turf maintenance, in all areas designated as parkland for 2020-2023 [T-2019-48].

11.5 Acceptance of Tender for Romeo Arch Storm Sewer Rehabilitation - By-law 185-2019

To authorize the acceptance of a tender, execution of the contract and the undertaking of the work by Vector Corrosion Technologies Ltd., for the Rehabilitation of the Romeo Arch Trunk Storm Sewer [T2019-57].

11.6 Revise Compensation for Festival Hydro Inc. Board of Directors - By-law 186-2019

To amend By-law 175-2000 as amended, to amend the Declaration of Sole Shareholder of Festival Hydro Inc., to revise compensation paid to the Board of Directors, other than members of City Council

11.7 Revise Compensation for Festival Hydro Services Inc. Board of Directors - By-law 187-2019

To amend By-law 176-2000 as amended, to amend the Declaration of Sole Shareholder of Festival Hydro Services Inc., to revise compensation paid to the Board of Directors, other than members of City Council.

11.8 Delegation of Authority to Sign Building Monitor Agreements for the Britannia Street Housing Project - By-law 188-2019

To amend By-law 135-2017 as amended, to delegate Council's authority to sign Building Monitor Agreements between the City and Building Monitors for the Britannia Street Housing project.

12. Consent Agenda: CA-2019-162 to CA-2019-168

12.1 CA-2019-163

Motion by Councillor Gaffney

Seconded By Councillor Clifford

THAT CA-2019-163, being a resolution from the Township of Ramara requesting an exit clause be provided in any new Conservation Authorities Act, be endorsed.

Defeated

12.2 CA-2019-164

R2019-523

Motion by Councillor Vassilakos

Seconded By Councillor Burbach

THAT CA-2019-164, being a resolution from Halton Region regarding proposed changes to the Provincial Policy Statement, be referred to staff and the Planning and Heritage Sub-committee.

Carried

12.3 CA-2019-166

R2019-524

Motion by Councillor Gaffney

Seconded By Councillor Clifford

THAT CA-2019-166, being a resolution from the Township of Stirling-Rawden endorsing AMO's report titled "A Reasonable Balance: Addressing Growing Municipal Liability and Insurance Costs", be endorsed.

Carried

13. New Business:

13.1 Lighting at Intersections

A councillor advised he received a phone call regarding concerns about lighting at intersections. In response to whether lighting at intersections is different than lighting on streets, the Director of Infrastructure and

Development Services advised that the most important thing is that it is uniform throughout the City. If there are any concerns, citizens should contact staff.

14. Adjournment to Standing Committees:

The next Regular Council meeting is December 9, 2019 in the Council Chamber, City Hall.

R2019-525

Motion by Councillor Ingram

Seconded By Councillor Gaffney

THAT the Council meeting adjourn to convene into Standing Committees as follows:

- **Infrastructure, Transportation and Safety Committee [7:15 p.m. or thereafter following the Regular Council meeting];**
- **Community Services Committee [7:20 p.m. or thereafter following the Regular Council meeting]**
- **Social Services Committee [7:25 p.m. or thereafter following the Regular Council meeting]; and**

and to Committee of the Whole if necessary, and to reconvene into Council.

Carried

15. Council Reconvene:

15.1 Declarations of Pecuniary Interest made at Standing Committees

The Municipal Conflict of Interest Act requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and otherwise comply with the Act.

Declarations of Pecuniary Interest made at Standing Committee meetings held on November 25, 2019 with respect to the following Items and re-stated at the reconvene portion of the Council meeting:

Name, Item and General Nature of Pecuniary Interest

No disclosures of pecuniary interest were made at the November 25, 2019 reconvene Council meeting.

15.2 Reading of the By-laws (reconvene):

The following By-law required First and Second Readings and Third and Final Readings:

By-law 11.9 Confirmatory By-law - By-law 189-2019

To confirm the proceedings of Council of The Corporation of the City of Stratford at its meeting held on November 25, 2019.

R2019-526

Motion by Councillor Vassilakos

Seconded By Councillor Burbach

THAT By-law 189-2019 be read a First and Second Time.

Carried two-thirds support

R2019-527

Motion by Councillor Gaffney

Seconded By Councillor Ritsma

THAT By-law 189-2019 be read a Third and Final Time.

Carried

15.3 Adjournment of Council Meeting

R2019-528

Motion by Councillor Clifford

Seconded By Councillor Bunting

THAT the November 25, 2019 Regular Council meeting adjourn.

Carried

Meeting Start Time: 7:00 P.M.

Meeting End Time: 7:42 P.M.

Reconvene Meeting Start Time: 8:23 P.M.

Reconvene Meeting End Time: 8:23 P.M.

Mayor - Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Jeff Leunissen, Manager of Development Services
Report#: COU19-105
Attachments: None

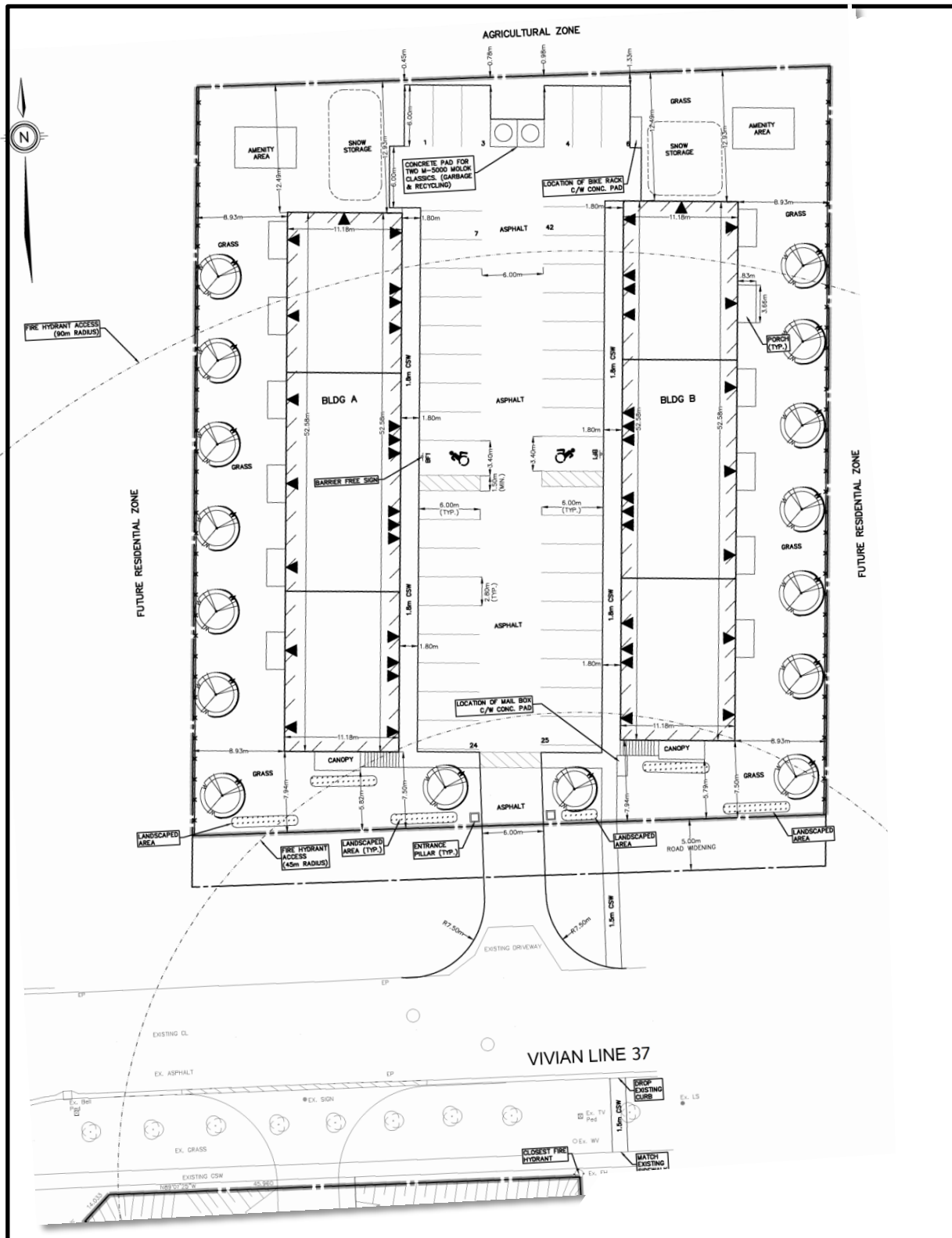
Title: Public Meeting Planning Report- Zone Change application Z10-19, 3194 Vivian Line 37

Objective: The purpose of this report is to describe the complete application received October 11, 2019, from Baker Planning Group on behalf of POL Quality Homes, to amend the zoning on 3194 Vivian Line 37 from a Future Residential (FR) Zone to a Residential Fifth Density- Special- R5(1)- ____ Zone to permit an apartment dwelling, a nursing home, a seniors' apartment dwelling and a retirement home/lodge with a maximum density of 65 units per hectare.

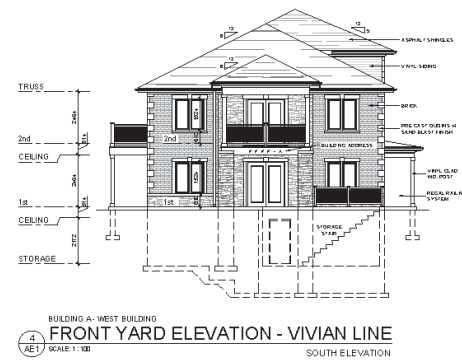
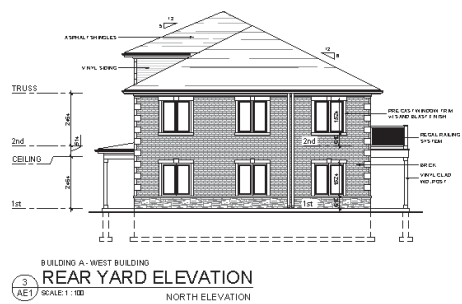
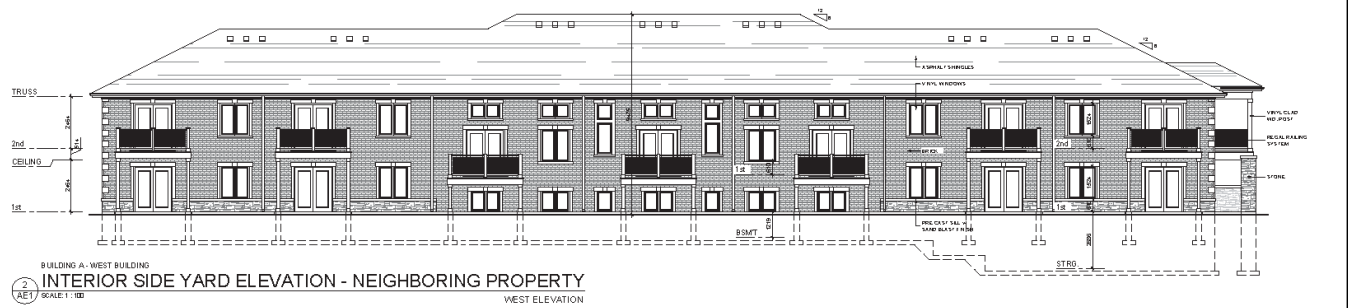
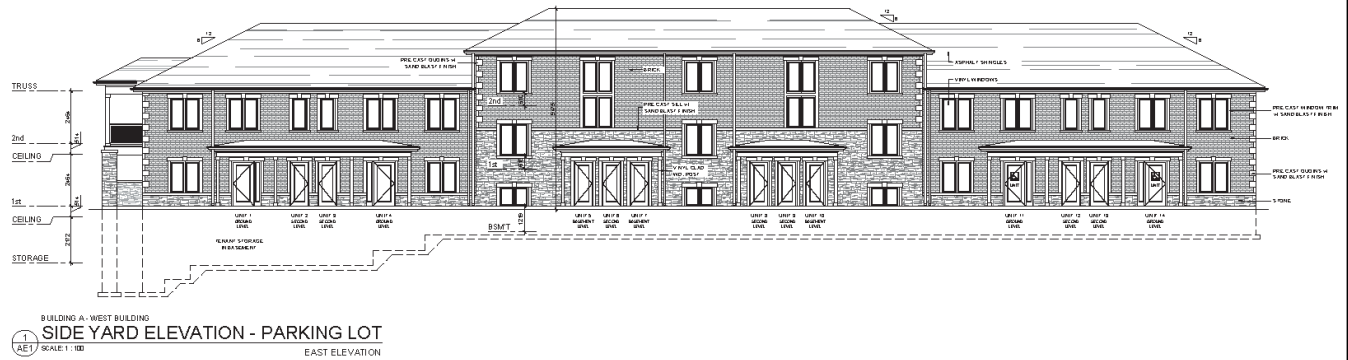
The applicant is proposing to demolish the existing single detached dwelling and construct two apartment buildings containing 28 dwelling units (14 dwelling units in each building).

A Planning Justification Report and Functional Servicing Report were submitted with this application.

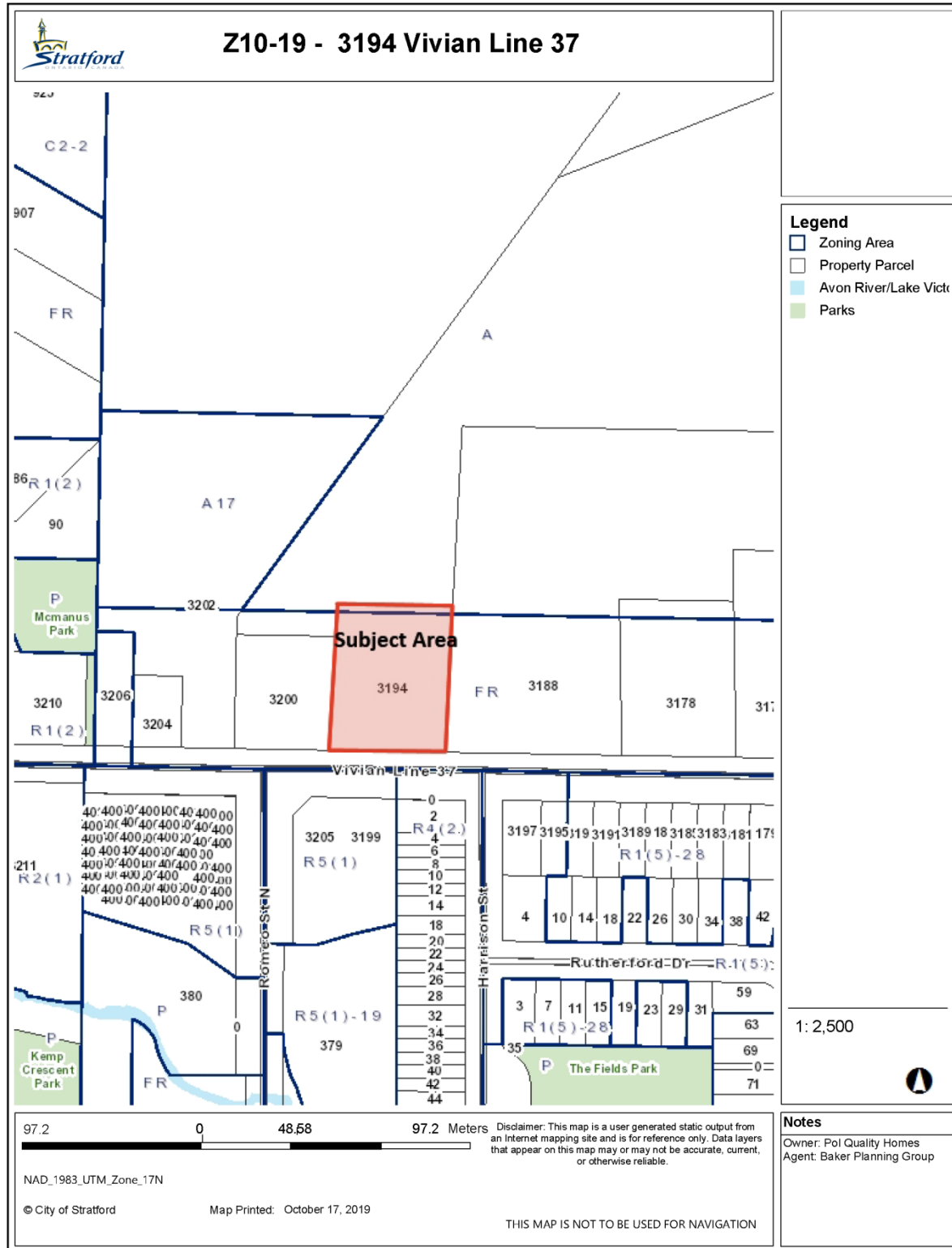
Concept Plan



Concept Elevations



Location and Zoning Map



Background:

Subject Site: The subject lands, known municipally as 3194 Vivian Line 37, are located on the north side of Vivian Line 37 between Romeo Street North and Harrison Street and are legally described as Pt Lot 45 Con 3, (Geographic Township of North Easthope) now in the City of Stratford.

Site Characteristics

Existing Use:	Single Detached Dwelling
Frontage:	61.87 m (203 ft)
Depth:	78.03m m (256 ft)
Area:	4827.9 m ² (1.19 ac)
Shape:	Regular

Surrounding Land Uses:

North: Agriculture
East: Vacant lands used for Agriculture
South: Residential (apartment buildings under construction and street townhouses)
West: Residential (single detached dwelling) and Agriculture

3194 Vivian Line 37

Analysis:

Official Plan

The property is designated as 'Residential Area' in the Official Plan. The primary use of land within the 'Residential Area' shall be for single, two and multiple unit dwellings. The subject lands are located within a new residential area. Residential developments shall be developed with a density between 12 to 65 units per hectare and within new residential areas shall not be greater than 4 storeys in height.

Vivian Line 37 is classified as a collector road.

Zoning By-law

The lands are currently zoned Future Residential (FR) and permit an existing single detached dwelling, group home and home occupation.

Agency Comments

Circulation of the application to various agencies produced the following comments to date (November 27, 2019):

City of Stratford Infrastructure and Development Services Department – Engineering Division:

- No objection to the zone change application.
- Note: through site plan approval a 5.0 m road widening is required along the frontage of Vivian Line 37.

City of Stratford Infrastructure and Development Services Department – Building Services:

- No concerns.

City of Stratford Fire Department

- No comments received.

Upper Thames River Conservation Authority

- No comments received.

Festival Hydro

- No concerns.

Huron- Perth Catholic School Board

- No concerns.

Avon Maitland District School Board

- No comments received.

Township of Perth East

- No objection.

Public Comments:

Notice of the application was sent to 95 abutting property owners on October 23, 2019. Notice was also published in the Beacon Herald on October 26, 2019. One public comment was received on the application relating to onsite and offsite parking. The respondent is not opposed to the application but would like to ensure that there is sufficient visitor parking on site to prevent additional vehicles from parking on the abutting streets (Vivian Line 37 and Romeo Street North) that are arterial roads and part of a truck route. The respondent shared that when construction was occurring at the southeast corner of Vivian Line 37 and Romeo Street North, trucks were parked on the south side of Vivian Line 37 and these trucks caused limited visibility at that intersection. This individual would like to see no parking permitted on Vivian Line 37 near the Romeo Street North intersection to protect visibility.

Any additional comments received after the completion of this report will be included in a future planning report to the Planning and Heritage Committee.

Financial Impact: To be reported in a future planning report.

Staff Recommendation: THAT Council hear all interested persons with respect to Zone Change Application Z10-19.



Prepared by: Rachel Bossie, Planner



Recommended by: Jeff Leunissen, MCIP, RPP – Manager of Development Services



Joan Thomson, Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Nancy Roulston, Manager of Engineering
Report#: COU19-095
Attachments: 44M-52

Title: Countryside Estates Phase 1 Assumption

Objective: To assume Phase 1 of the Countryside Estates Subdivision.

Background: Phase 1 of the Countryside Estates subdivision is complete. The walkway and fencing required on Block 59 has been delayed until the completion of Phase 2. The remainder of the public services have been constructed and installed according to City specifications, standards, and requirements, as specified in the subdivision agreement.

Analysis: Securities have been provided to ensure the construction of the walkway, and the property owners adjacent to the walkway have been notified that the construction will occur as part of Phase 2 of the subdivision. The remainder of the standard requirements for Phase 1 of the Countryside Estates subdivision have been met in accordance with the Subdivision Servicing Agreement dated October 13, 2015, Instrument Number PC131859.

Financial Impact: All legal fees are to be paid for by the Developer.

Staff Recommendation: **THAT the completed public services be assumed in the Countryside Estates Phase 1 Subdivision as described in the Subdivision Servicing Agreement with Countryside Developments (2014) Inc., registered as Instrument PC131859 for Culliton Street, portions of Forman Avenue and Orr Street, Lots 1-56, and Blocks 57-63, Plan 44M-52.**

A handwritten signature in blue ink, appearing to read "Nancy Roulston", is written over a horizontal line.

Nancy Roulston, Manager of Engineering

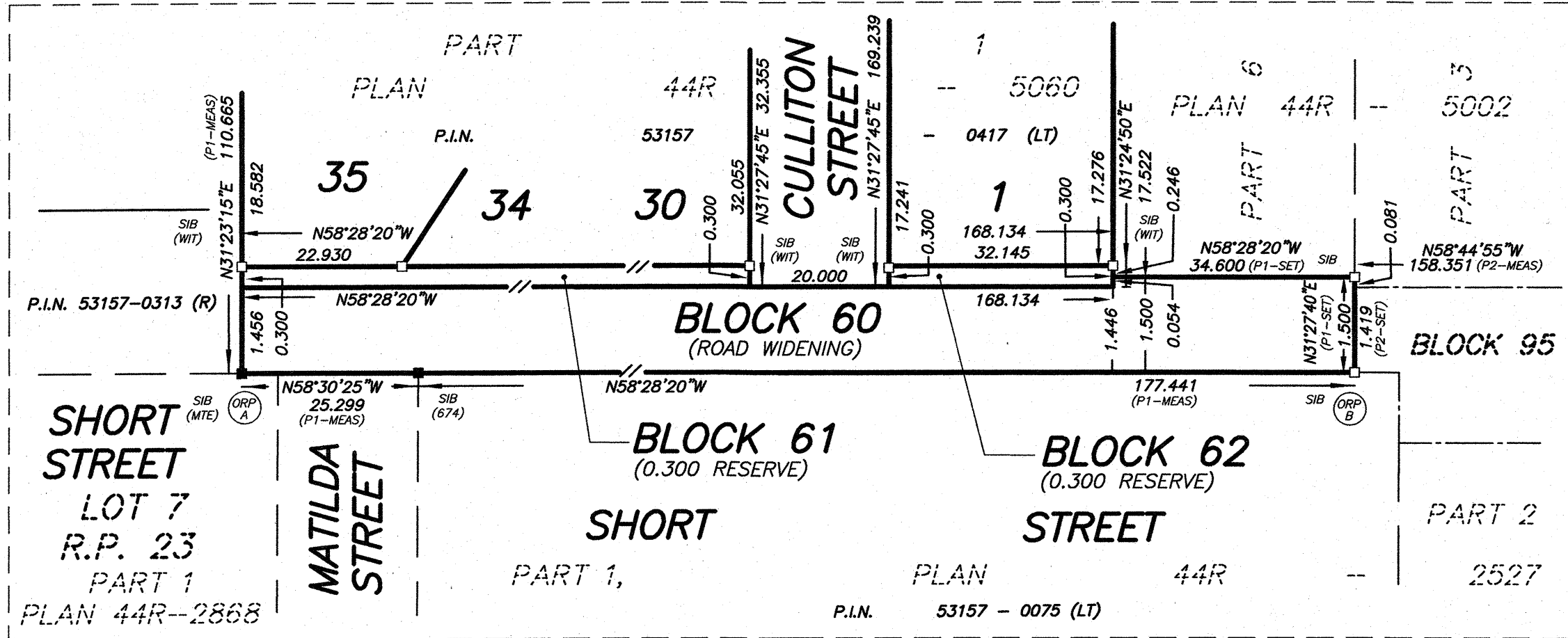


Ed Dujlovic, Director of Infrastructure and Development Services

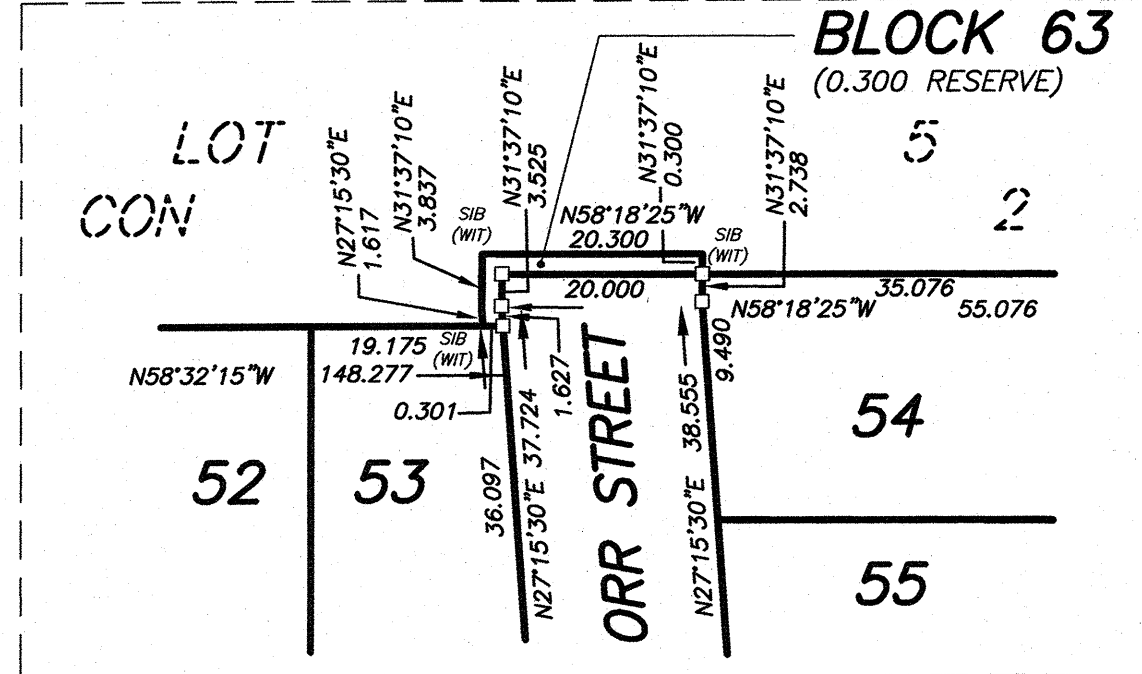


Joan Thomson, Acting Chief Administrative Officer

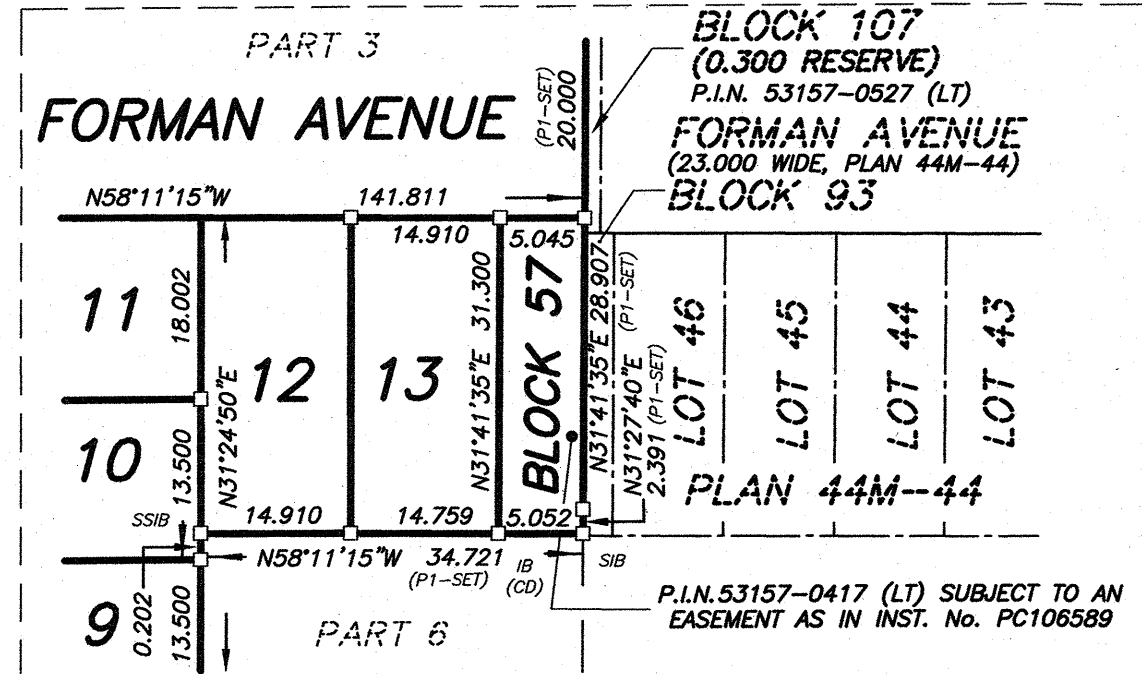
DETAIL 'A'
NOT TO SCALE



DETAIL 'B'
NOT TO SCALE



DETAIL 'C'
NOT TO SCALE





MANAGEMENT REPORT

Date: November 20, 2019
To: City Council
From: Quin Malott – Parks, Forestry & Cemetery Manager
Report#: COU19-096
Attachments: UTRCA E-coli Readings

Title: Avon River Water Quality Levels

Objective: To provide Council with the requested information regarding Avon River water quality levels.

Background: At the April 8, 2019 Council meeting, City Council referred the water quality in the Avon River to staff by passing the following motion:

That staff contact the Upper Thames River Conservation Authority and Perth District Health Unit regarding water quality levels in the Avon River in Stratford.

This motion was made following a discussion at the meeting regarding the E-coli/chloroform levels being provided at the meeting from different groups.

Analysis: The UTRCA has completed E-coli readings for the Avon River Environment Association (AREA) for the past 18 years. They have advised that the readings taken in 2019 are reasonably good with lower values of E-coli on average than previous years.

These results may be due to various reasons such as time of year, amount of rain fall, quality of water flowing from down river as well as goose control.

In speaking with the Perth District Health Unit, they advised that they do not monitor the water quality of the Avon River.

Financial Impact: Not applicable

Alignment with Strategic Priorities:

Developing our Resources

Optimizing Stratford's physical assets and digital resources. Planning a sustainable future for Stratford's resources and environment.

Staff Recommendation: That the report titled Avon River Water Quality Levels be received for information.



Quin Malott – Parks, Forestry & Cemetery Manager



David St. Louis – Director of Community Services



Joan Thomson, Acting Chief Administrative Officer

RIVER REPORT E-COLI READINGS - LAKE VICTORIA UNITS: COLIFORMS/100ml

DATE	LOCATION						COMMENTS
	RR BRIDGE SURFACE	RR BRIDGE 3' UNDER	FESTIVAL BRIDGE SURFACE	FESTIVAL BRIDGE 3' UNDER	WM HUTT BRIDGE SURFACE	WM HUTT BRIDGE 3' UNDER	
5 NOV 19	240	480	370	330	1060	950	GOOD CONDITIONS CALM
22 MAY 19	200	190	290	140	28	48	V. GOOD CONDITIONS CALM
1 OCT 18	16500	15500	15500	18500	720	640	V. BAD CONDITIONS CLOUDY STIRRED UP RIVER BED
20 JUN 17	112	410	310	320	140	184	V. GOOD CONDITIONS CALM
1 NOV 16	310	440	1350	1400	1650	800	POOR CONDITIONS CALM
17 AUG 15	628	600	392	610	252	152	GOOD CONDITIONS CALM
8 JUL 15	428	356	540	320	-	-	GOOD CONDITIONS CALM
23 OCT 14	260	147	210	250	1190	1910	GOOD CONDITIONS CALM
21 SEP 12	1200	1060	1370	1310	410	270	CLOUDY CONDITIONS UP STREAM
7 JUN 12	360	600	184	340	40	108	GOOD CONDITIONS CALM
7 JUL 11	250	760	130	190	10		SANITSEWER 60
10 SEP 10	460	710	350	500	120		SANITSEWER 160
14 SEP 09	840	680	750	680	370		SANITSEWER 107
10 NOV 08	380	-	350	-	-		SANITSEWER 1250 (ANOMOLY)
27 OCT 08	1400	-	700	-	-		SANITSEWER 100
18 OCT 01	-	-	-	-	-		SANITSEWER 6400



MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Nancy Roulston, Manager of Engineering
Report#: COU19-097
Attachments: 44M-42, 44R-4965

Title: Old Groves Estates Assumption

Objective: To assume the Old Grove Estates Subdivision and accept various easements for sewers and drainage as required by the subdivision agreement.

Background: The Old Grove Estates subdivision is complete. The public services have been constructed and installed according to City specifications, standards, and requirements, as specified in the subdivision agreement. In addition, the City has received all of the documentation required for the storm, sanitary, and drainage swale easements.

Analysis: Plan 44R-4965 has been completed to the City's satisfaction and deposited at the registry office. The developer's solicitor has provided undertakings from all property owners that are intended to have easements registered on title for rear yard drainage and storm and sanitary sewers as mentioned in the subdivision agreement. All of the standard requirements for the lots have been met in accordance with Subdivision Servicing Agreement dated June 27, 2011, Instrument Number PC92165.

Financial Impact: All legal fees are to be paid for by the Developer.

Staff Recommendation: **THAT The Corporation of the City of Stratford accepts the following easements:**

- **Part 1 Plan 44R-4965 from Sumanpreet Singh and Jaswant Singh for access to a storm sewer;**
- **Part 2 Plan 44R-4965 from 1343877 Ontario Ltd., for access to a sanitary sewer;**
- **Part 3 Plan 44R-4965 from Collan Simmons and Anisa Mnyusiwalla for an overland drainage swale;**
- **Part 4 Plan 44R-4965 from Kenneth Bovaird and Nitsa Stavrou for access to a rear lot catchbasin and lead;**

- **Part 5 Plan 44R-4965 from Colin Humphrey and Sherry Humphrey for access to a rear lot catchbasin and lead and an overland drainage swale;**
- **Part 6 Plan 44R-4965 from Calvin Ische and Marcia Ische for an overland drainage swale;**
- **Part 7 Plan 44R-4965 from Ashley Di Labio and Anthony Di Labio for an overland drainage swale;**
- **Part 8 Plan 44R-4965 from Paul Mergl and Janelle Jacobs-Mergl for an overland drainage swale;**

AND THAT the completed public services be assumed in the Old Grove Estates subdivision as described in the Subdivision Servicing Agreement with 1343877 Ontario Ltd., for Little Thames Place, Lots 1-18, and Blocks 19-22, Plan 44M-42 registered as Instrument PC92165.



Nancy Roulston, Manager of Engineering

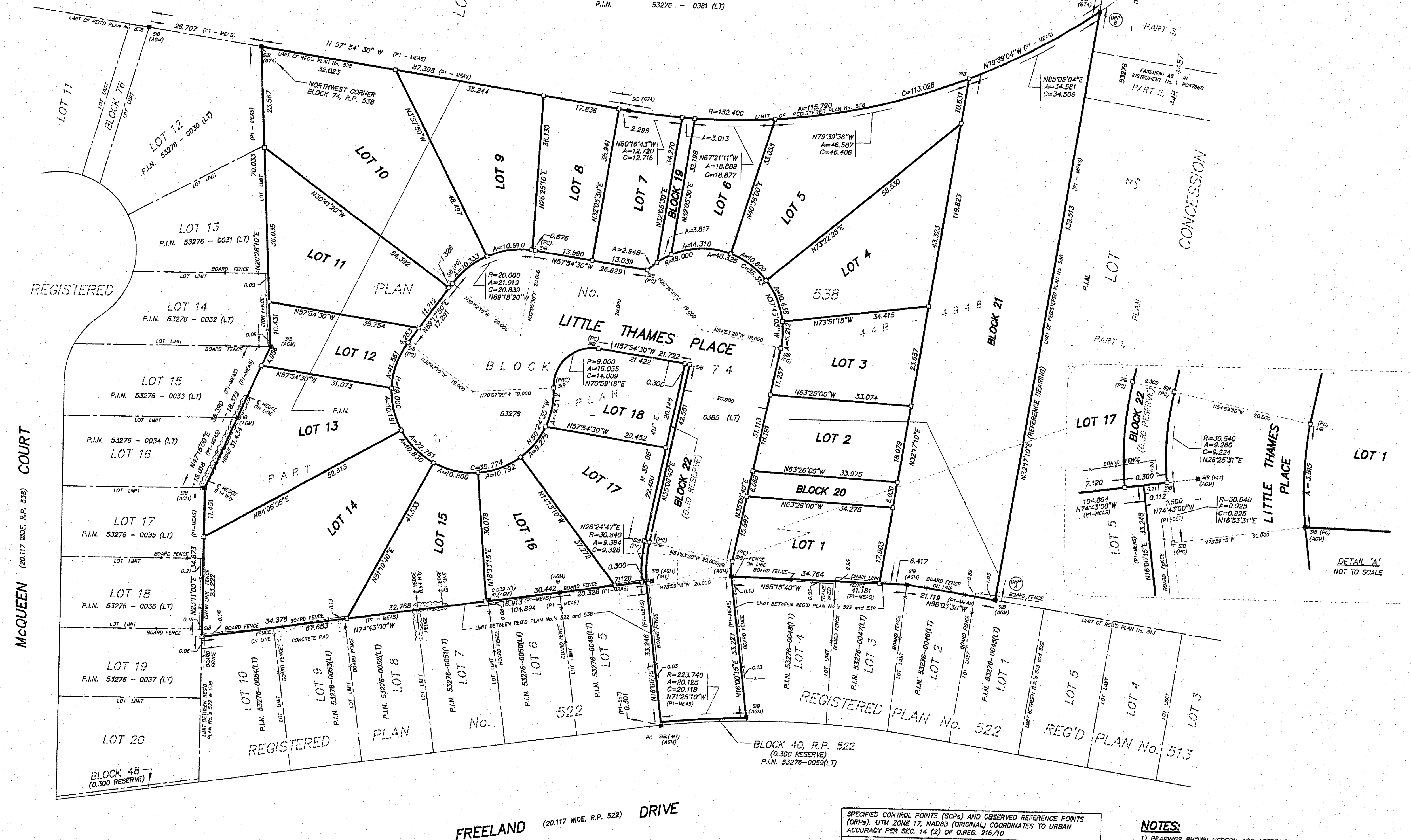


Ed Dujlovic, Director of Infrastructure and Development Services



Joan Thomson, Acting Chief Administrative Officer

CURVE SCHEDULE				
LOT	RADIUS	ARC	CHORD	BEARING
1	10,540	3.815	3.499	N28°33'27"E
2	19,000	6.212	6.184	N28°44'43"E
3	19,000	10.438	10.307	N00°38'28"W
4	19,000	10.600	10.483	N51°04'45"W
5	19,000	14.310	13.974	N68°18'12"W
6	19,000	2.948	2.945	N73°49'59"E
7	20,000	0.676	0.676	N58°52'35"W
8	20,000	10.910	10.775	N79°28'17"W
9	20,000	10.333	10.219	N74°08'58"E
10	19,000	11.561	11.383	N41°51'56"E
11	19,000	10.191	10.070	N09°04'06"E
12	19,000	10.830	10.684	N22°37'39"W
13	19,000	10.800	10.655	N57°14'28"W
14	19,000	10.782	10.647	N87°14'47"W
15	19,000	9.275	9.183	N61°56'52"E
16	19,000	9.312	9.219	N33°55'25"E
17	19,000	16.055	14.009	N70°59'16"E
18	19,000	3.013	3.013	N63°14'10"W
19	19,000	3.817	3.810	N84°01'59"E

**METRIC:**

DISTANCES SHOWN ON THIS PLAN ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048.

SPECIFIED CONTROL POINTS (SCPs) AND OBSERVED REFERENCE POINTS (ORPs): UTM ZONE 17, NAD83 (ORIGINAL) COORDINATES TO URBAN ACCURACY PER SEC. 14 (2) OF OREG. 216/10		
POINT ID	NORTHING	EASTING
SCP 09820020014	4801823.13	499432.94
SCP 09820020015	4801122.15	499060.69
ORP A	4801413.67	499557.23
ORP B	4801531.58	499631.70

COORDINATES CANNOT, IN THEMSELVES, BE USED TO RE-ESTABLISH CORNERS OR BOUNDARIES SHOWN ON THIS PLAN

NOTES:

- BEARINGS SHOWN HEREON ARE ASTRONOMIC AND ARE REFERRED TO THE EAST LIMIT OF BLOCK 74, REGISTERED PLAN No. 538, HAVING A BEARING OF N32°17'10"E ACCORDING TO PLAN 44R-4948.
- DISTANCES ARE GROUND AND CAN BE CONVERTED TO GRID BY MULTIPLYING BY THE COMBINED SCALE FACTOR OF 0.999800000.
- CO-ORDINATES SHOWN HEREON ARE UTM GRID ZONE 17 NAD83 (ORIGINAL) DERIVED FROM CONTROL PT. 09820020014 AND CONTROL PT. 09820020015.

PLAN 44R-42**CERTIFICATE OF REGISTRATION**

I CERTIFY THAT THIS PLAN IS REGISTERED IN THE LAND REGISTRY OFFICE FOR THE LAND TITLES DIVISION OF PERTH (No. 44) AT 11:56 O'CLOCK ON THE 23RD DAY OF APRIL, 2012 AND ENTERED IN THE REGISTER(S) FOR P.I.N. 53276-0385 (LT) AND THE REQUIRED CONSENTS ARE REGISTERED AS PLAN DOCUMENT No. PC99719.

ANN LAPIER

REPRESENTATIVE FOR LAND REGISTRAR

THIS PLAN COMPRISES ALL OF THE LANDS SHOWN AS P.I.N. 53276-0385(LT).

PLAN OF SUBDIVISION
OF ALL OF
BLOCK 74
REGISTERED PLAN No. 538
IN THE
CITY OF STRATFORD
COUNTY OF PERTH

SCALE 1:500
0 2 4 6 8 10 20 30 METRESMTE OLS LTD.
ONTARIO LAND SURVEYORS**LEGEND:**

- DENOTES PLANTED MONUMENT
- DENOTES FOUND MONUMENT
- SB DENOTES STANDARD IRON BAR
- IB DENOTES IRON BAR
- PC DENOTES POINT OF CURVE
- PCO DENOTES POINT OF REVERSE CURVE
- WT DENOTES WITNESS
- MEAS DENOTES MEASURED
- 1840 DENOTES MANUEL SURVEYING LIMITED, O.L.S.'s
- 674 DENOTES J.S. PEARCE, O.L.S.
- AGM DENOTES ARCHIBALD, GRAY & MCKAY, O.L.S.'s
- R.P. DENOTES REGISTERED PLAN
- PI DENOTES PLAN 44R-4948

NOTE: ALL PLANTED BARS ARE IB'S UNLESS SHOWN OTHERWISE.

SURVEYOR'S CERTIFICATE

- I CERTIFY THAT:
- THIS SURVEY AND PLAN ARE CORRECT AND IN ACCORDANCE WITH THE SURVEY ACT, THE SURVEYORS ACT AND THE LAND TITLES ACT AND THE REGULATIONS MADE UNDER THEM.
 - THE SURVEY WAS COMPLETED ON THE 30TH DAY OF SEPTEMBER, 2011.

DATED 27.10.12
DATE
TREVOR D.A. MCNEIL
ONTARIO LAND SURVEYOR

OWNER'S CERTIFICATE:

THIS IS TO CERTIFY THAT:

- LOTS 1 TO 18 BOTH INCLUSIVE, BLOCKS 19 TO 21 BOTH INCLUSIVE, THE RESERVE BEING BLOCK 22 AND THE STREET NAMED LITTLE THAMES PLACE HAVE BEEN LAID OUT IN ACCORDANCE WITH MY INSTRUCTIONS.
- THE STREETS ARE HEREBY DEDICATED TO THE CITY OF STRATFORD AS PUBLIC HIGHWAYS.

DATED THE 27TH DAY OF OCTOBER, 2012.

1343877 ONTARIO LTD.

I HAVE THE AUTHORITY TO BIND THE CORPORATION

JOHN MCNEIL

APPROVED UNDER SECTION 51 OF THE PLANNING ACT, R.S.O. 1990, c.P. 13 AS AMENDED, BY THE COUNCIL OF THE CORPORATION OF THE CITY OF STRATFORD

THIS 28TH DAY OF April, 2012.
The Corporation of the City of Stratford

Dan Buttle
MAYOR, DAN MATHIESON

Joan Thomson
CLERK, JOAN THOMSON

WE HAVE THE AUTHORITY TO BIND THE CORPORATION

MTE OLS Ltd.
ONTARIO LAND SURVEYORS

305 HOME STREET
STRATFORD, ONTARIO, N5A 2A5

TEL: (519) 271-7952 FAX: (519) 271-3545

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Drawn By: C. O'LEARY Checked By: T. McNEIL, O.L.S. File No. 34653-200 (L)

PART 1, PLAN 44R -- 672
P.I.N. 53276 - 0381 (LT)

LOT 4, CONCESSION 2

I REQUIRE THIS PLAN TO BE DEPOSITED UNDER THE LAND TITLES ACT

PLAN 44R-4965

RECEIVED AND DEPOSITED

DATE MAY 4, 2012

DATE May 4, 2012

Trevor D.A. McNeil, O.L.S.

Christy Townsend
REPRESENTATIVE FOR LAND REGISTRAR FOR THE LAND TITLES DIVISION OF PERTH (No. 44)

PART SCHEDULE				
PART	LOT / BLOCK	PLAN	P.I.N.	PERP. WIDTH
1	Pt. of LOT 1	44M-42	Pt. of 53276-0386 (LT)	1,000
2	Pt. of LOT 2		Pt. of 53276-0387 (LT)	1,200
3	Pt. of LOT 10		Pt. of 53276-0395 (LT)	3,000
4	Pt. of LOT 12		Pt. of 53276-0397 (LT)	1,500
5	Pt. of LOT 13		Pt. of 53276-0398 (LT)	1,500 & 3,000
6	Pt. of LOT 15		Pt. of 53276-0400 (LT)	3,000
7	Pt. of LOT 16		Pt. of 53276-0401 (LT)	3,000
8	Pt. of LOT 17		Pt. of 53276-0402 (LT)	3,000
9	Pt. of BLOCK 22		Pt. of 53276-0407 (LT)	3,000


PART 1 - COMPRISES PART OF P.I.N. 53276-0386 (LT)
PART 2 - COMPRISES PART OF P.I.N. 53276-0387 (LT)
PART 3 - COMPRISES PART OF P.I.N. 53276-0395 (LT)
PART 4 - COMPRISES PART OF P.I.N. 53276-0397 (LT)
PART 5 - COMPRISES PART OF P.I.N. 53276-0398 (LT)
PART 6 - COMPRISES PART OF P.I.N. 53276-0400 (LT)
PART 7 - COMPRISES PART OF P.I.N. 53276-0401 (LT)
PART 8 - COMPRISES PART OF P.I.N. 53276-0402 (LT)
PART 9 - COMPRISES PART OF P.I.N. 53276-0407 (LT)

COMPILED PLAN
OF PART OF
LOTS 1, 2, 10, 12, 13, 15, 16, 17
AND PART OF
BLOCK 22
PLAN 44M-42
IN THE
CITY OF STRATFORD
COUNTY OF PERTH
SCALE 1:500
0 2 4 6 8 10 20 30 METRES
MTE OLS LTD.
ONTARIO LAND SURVEYORS

METRIC: DISTANCES SHOWN ON THIS PLAN ARE IN METRES AND CAN BE CONVERTED TO FEET BY DIVIDING BY 0.3048.

SURVEYOR'S CERTIFICATE
I CERTIFY THAT:
THIS PLAN IS AN ACCURATE COMPILATION BASED ON DATA DERIVED FROM PLAN 44M-42.

DATE MAY 4, 2012
DATE
Trevor D.A. McNeil, O.L.S.
TREVOR D.A. McNEIL
ONTARIO LAND SURVEYOR

**MTE OLS Ltd.**
ONTARIO LAND SURVEYORS
385 HOME STREET
STRATFORD, ONTARIO, N5A 2A5
TEL: (519) 271-7952 FAX: (519) 271-3545

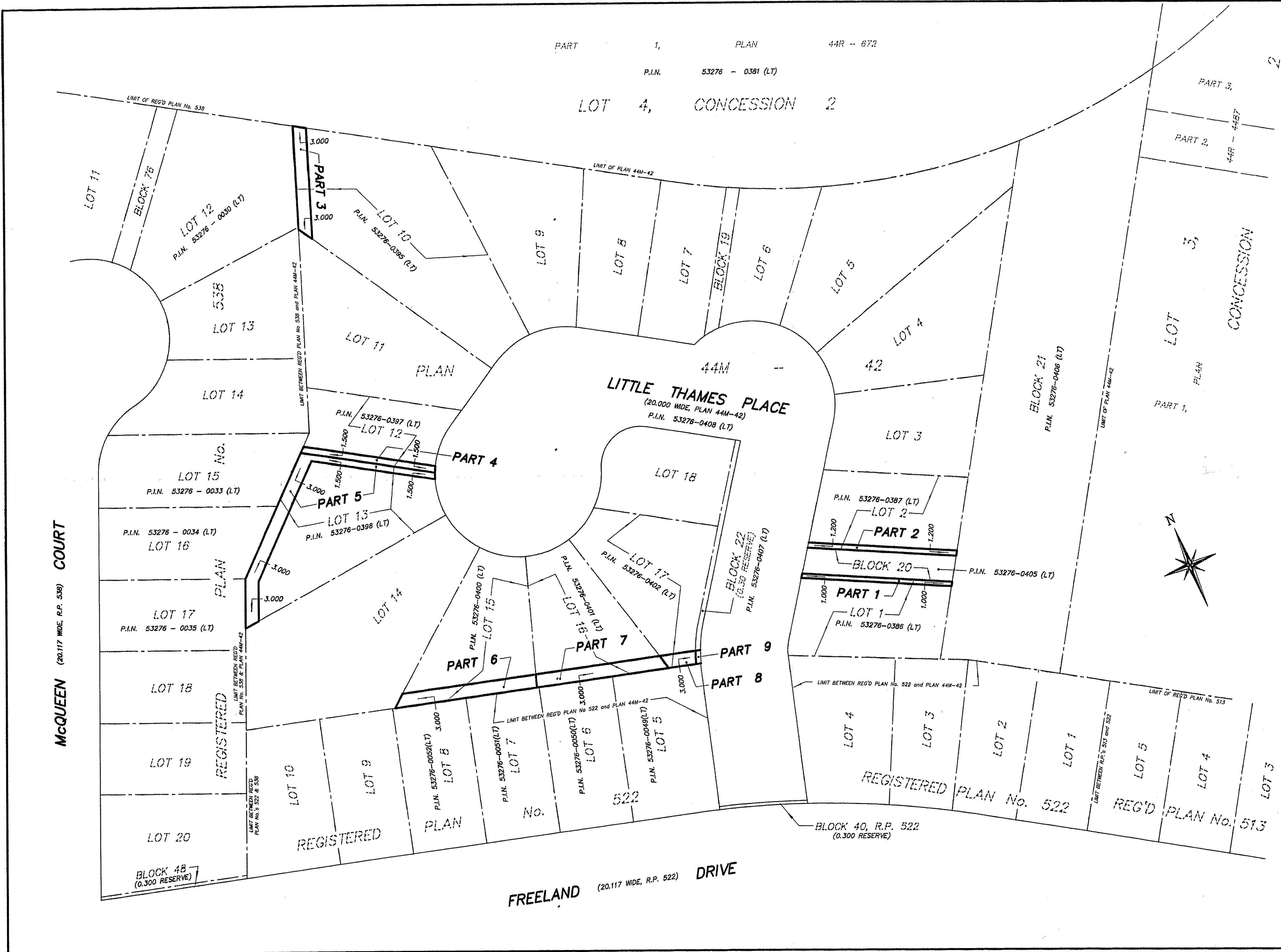
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Drawn By: J. LEYSER

Checked By: T. McNEIL, O.L.S.

File No: 34653-200-R1 (L)





MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Nancy Roulston, Manager of Engineering
Report#: COU19-098
Attachments: 44R-5669

Title: Oxford Sanitary Easement

Objective: To accept an easement over a sanitary manhole and main on private property.

Background: The buildings known as 25, 45, 65, 85, and 105 Oxford Street were developed as one property, under site plan control. Accordingly, the site was serviced under the requirements of the Ontario Building Code, with multiple buildings allowed to share one sanitary service from the City's main on Oxford Street. Subsequently, the owner has severed the land into separate properties. In order to provide separate legal sanitary services for 85 and 105 Oxford Street, the sanitary service and the manhole located just inside the property line must become a City sewer.

Analysis: Plan 44R-5669 has been completed to the City's satisfaction and deposited at the registry office. The owner of the lands has provided securities to the City to compensate for the City's increased cost to maintain and operate the extension of our sanitary sewer system in perpetuity.

Financial Impact: All legal fees are to be paid for by the Owner

Staff Recommendation: THAT The Corporation of the City of Stratford accepts an easement over Parts 1 and 2 Plan 44R-5669 from Skyline Real Estate Holdings (II) Inc. for access to a sanitary sewer.



Nancy Roulston, Manager of Engineering



Ed Dujlovic, Director of Infrastructure and Development Services



Joan Thomson, Acting Chief Administrative Officer

OXFORD STREET

(20.117 WIDE, REG'D PLAN No. 47)

P.I.N. 53099 - 0131 (LT)

PART 1
PART 2

NORTHEAST CORNER
OF LOT 772,
REG'D PLAN No. 47

17.000 (P1-CALC/MEAS)

8.500 (P1-MEAS)

3.841

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MANAGEMENT REPORT

Date: December 9, 2019
To: Council
From: Kim McElroy, Director of Social Services
Report#: COU19-099
Attachments: None

Title: The Canadian Red Cross Society Emergency Response Services Agreement for 2020-2021

Objective: To approve entering into an Agreement for Emergency Response Services with The Canadian Red Cross Society for the period of January 2020 to December 2021.

Background: The Social Services Department has designated roles and responsibilities in Community Disaster Management Plans for the City of Stratford, County of Perth and Town of St. Marys. The Department has maintained related Memorandum of Agreements with The Canadian Red Cross Society since 2007.

On January 23, 2017 Council approved the execution of an Agreement with The Canadian Red Cross Society for Disaster Relief Services in the City of Stratford, Town of St. Marys, County of Perth, Municipality of North Perth, Township of Perth East, Township of Perth South and Municipality of West Perth for the period of January 2017 to December 2019 (By-law 14-2017).

Analysis: The Director of Social Services for the City of Stratford and the Stratford Deputy Fire Chief met with Canadian Red Cross Society representatives by way of a conference call on October 30, 2019 to review terms for a renewed agreement.

The Canadian Red Cross has developed a federal template to ensure consistency throughout the country. Services available under the terms of the agreement include:

Preparedness Services

- Public Education
- Joint Planning
- Exercises

- Education and Training for Disaster Management Personnel
- Maintenance of Pre-Positioned Stockpiles

Response Services

- Registration
- Reception and information
- Family reunification
- Lodging
- Food
- Clothing
- Transportation
- Personal services

Volunteer Management

- Coordination of Volunteer Sectors

Schedule 'D' Notification Protocol was amended to expand the persons designated to activate the Red Cross Services. The designated persons now include:

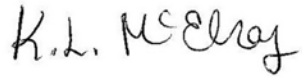
- Neil Anderson, Deputy Fire Chief, City of Stratford
- Kim McElroy, Director of Social Services
- Todd McKone, Emergency Management Coordinator, County of Perth
- Richard Anderson, Director of Emergency Services/Fire Chief, Town of St. Marys

Financial Impact: The Canadian Red Cross Society is moving toward a capacity building funding model, and is implementing a per capita municipal partner cost system.

The cost for the 2020-2021 agreement is \$10,200 annually. This remains unchanged from the 2017-2019 Agreement, and would be cost-shared by the partner municipalities.

Schedule 'C' of the Agreement speaks to 'Eligible Costing Rules' in which, where services are activated by the Consolidated Municipal Service Manager (CMSM), The Canadian Red Cross Society (CRC) will seek reimbursement from the CMSM for all direct costs incurred in relation to the provision of the Services e.g. travel, personnel and subcontractors.

Staff Recommendation: THAT the Mayor and Acting Clerk be authorized to enter into an agreement with The Canadian Red Cross Society for Emergency Response Services for the period of January 2020 – December 2021.



Kim McElroy
Director of Social Services



Joan Thomson
Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Kate Simpson, Waste Reduction Coordinator
Report#: COU19-100
Attachments: Bid Summary RFP-2019-58

Title: Curbside Green Bin Award for RFP-2019-58

Objective: To obtain Council approval to award the supply and distribution of curbside organics bins ("Green Bins"), kitchen catchers, and the insertion of promotional and educational materials (supplied by the City) to each residential property in the City of Stratford.

Background: RFP-2019-58 was posted on the City's website on October 29, 2019 for the supply and distribution of curbside organics plastic bins ("Green Bins"), kitchen catchers, and insertion of promotional and educational materials (supplied by the City) to each residential property in the City of Stratford. Approximately 11,000 households with the surplus of materials to be delivered to the City Public Works yard for storage.

Analysis: The RFP closed on November 13, 2019. There were seven bid takers and three bids were received.

Sample products from the three bidders were provided. An analysis was undertaken on the percentage of recycled content, handles, wheels, locking mechanism, ergonomics, testing for durability, weatherproof, price, ability to meet timelines, and experience with distribution were all reviewed and evaluated.

It was determined that the Orbis Canada Ltd. (Orbis) green bin is thicker and has a reinforced rim around the lid to detract manipulation of lifting the lid. The Orbis green bin has superior quality in the locking mechanism that would provide protection from wildlife, as well as, ensuring the lid remains closed in the event of a bin tip over.

When the lid is open for emptying by the contractor, the lid stays down and does not impede operations. For this reason, the City's collection contractor also prefers the Orbis green bin.

Orbis has supplied green bins to the municipalities of Waterloo, Halton, Kingston, Orillia, City of Vaughan, Richmond Hill, New Market, City of Barrie, County of Simcoe, Montreal, as well as, New York City.

We are aware of the municipalities of Durham Region and Niagara Region awarding their green bin contracts to Orbis Canada Ltd. based on an evaluation of quality, warranty and hauler preference, and not necessarily the lowest bid.

Financial Impact: The total bid price from Orbis Canada Ltd. is \$319,338 including HST, which is \$287,573.76 after the partial HST rebate.

Funding would be provided from the Waste Management Capital Reserve Fund R-R11-WAST.

Staff Recommendation: THAT Council approve funding in the amount of \$287,574 to be provided from the Waste Management Capital Reserve Fund;

AND THAT Council approve the award of RFP-2019-58 for the supply and distribution of curbside organics bins and kitchen catchers, and the insertion of promotional and educational materials (supplied by the City) to each residential property in the City of Stratford to Orbis Canada Ltd. at a total price of \$319,338 including HST.



Kate Simpson, Waste Reduction Coordinator



Ed Dujlovic, Director of Infrastructure and Development Services



Joan Thomson, Acting Chief Administrative Officer

RFP-2019-58

Supply and Distribution of Curbside Organics Bins and Kitchen Catchers

Closing Date: Wednesday, November 13, 2019

Submission Summary

Vendor	City/Province	Submission Name	Unofficial Value or Notes
Nova Products	Fort Erie, Ontario	Submission 1	\$310,524.00
ORBIS Canada	Toronto , Ontario	Submission 1	\$319,338.00
IPL Inc.	Saint-Damien-de-Buckland, Quebec	Submission 1	\$340,898.40

Witness (Print Name)

Signature

Date

Witness (Print Name)

Signature

Date

Witness (Print Name)

Signature

Date



MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Brent Raycraft, Supervisor of Fleet
Report#: COU19-101
Attachments: None

Title: Purchasing Policy Exemption Request for Purchase of CAT 420 F2IT Backhoe

Objective: To request an exemption from the City of Stratford's Purchasing Policy in order to purchase one CAT 420 F2IT Backhoe.

Background: The City's current CAT 420 EIT Backhoe, which is located at the landfill, has had a critical malfunction of its hydraulic system and considering its life cycle (2006 with 8,128 hours), has exceeded the expected 10 year life cycle. Our vendor (Toromont) has several good used options currently available in (2012, 2015 and 2017) backhoes (with the attachment set up) available immediately to fill the current void at the landfill. Some of these units have extended warranty on most major components until December 2021 depending on the year chosen. City staff will be inspecting and reviewing the units to ensure it meets the department's requirements.

Analysis: Repairing the City's backhoe has been estimated at \$27,231.43 for a unit that is only worth \$30,000 to \$32,000. This unit is being used daily at our landfill and with the increasing cost of maintaining this 14 year old piece of equipment, will become increasingly difficult and expensive. Down time to equipment is affecting the department's ability to maintain a high level of service at the landfill which will lead to operational challenges moving forward.

Delivery of a used backhoe is approximately 1-2 weeks. The units fully meet or exceed the requirements for Stratford operations.

Financial Impact: Costing choices are as follows:

- 2019 New CAT 420 F2IT is \$134,000.00 12 month full warranty and 5 year 5,000 hour Extended Powertrain warranty
- 2017 Used CAT 420 F2IT 2,639 hours \$95,000
- 2015 Used CAT 420 F2IT 3,105 hours \$86,000

- 2012 CAT 420 F2IT 2,860 hours \$75,000
- There is a trade-in "as is value" for the 2006 CAT 420 EIT of \$12,000.00.

The City has not looked at other backhoe manufacturers as the existing attachment that the City owns is for a CAT backhoe only. Funding for the purchase of the backhoe would be provided from reserves R-R11-FLET. The funding amount would depend on the used backhoe purchased less the trade-in value. Accordingly, staff is requesting approval in the amount of \$93,800 including HST, which is \$84,461 after the partial HST rebate.

Staff Recommendation: THAT Council approve an exemption as per Clause 42.1 of the City of Stratford's Purchasing Policy P.5.1 to allow the emergency purchase from Toromont CAT of a used backhoe including trade-in for up to \$93,800 including HST.



Brent Raycraft, Supervisor of Fleet



Ed Dujlovic, Director of Infrastructure and Development Services



Joan Thomson, Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: November 27, 2019
To: City Council
From: Quin Malott – Parks, Forestry & Cemetery Manager
Report#: COU19-102
Attachments: Kodiak Confirmation Letter; 2020 Rental Agreement

Title: 2020 Pruning, Removal & Disposal of Designated Trees & Stumps

Objective: To provide Council with the requested follow-up information pertaining to 1877980 Ontario Inc. o/a Kodiak Tree Services and to authorize the award of Tender T-2019-49 for the pruning, removal and disposal of designated trees and stumps along with regular and emergency pruning services in 2020.

Background: At the November 25, 2019 Council meeting the following motion was passed:

THAT award of the tender for 2020 Pruning, Removal and Disposal of Designated Trees and Stumps be referred to staff to seek clarification from 1877980 Ontario Inc. on the location of their satellite office and response times to emergency calls.

Analysis: Staff reached out to the President of Kodiak Tree Services and received the attached letter confirming their ability to have certified staff onsite in Stratford during an emergency, within the required 60 minute response time.

Kodiak also provided the requested rental agreement with the property owners of their satellite location which is located 30 minutes from Stratford. This agreement allows Kodiak to park their trucks and equipment at this location for the duration of the contract.

Financial Impact: Cost to the budget of removal of trees and stumps as well as regular and emergency pruning services is \$284,922.05 which includes the 1.76% non-refundable HST and will be paid from the operating budget.

The total budget for 2020 for removals and pruning is \$285,000.

Alignment with Strategic Priorities:

Strengthening our Plans, Strategies and Partnerships

Partnering with the community to make plans for our collective priorities in arts, culture, heritage and more. Communicating clearly with the public around our plans and activities.

Developing our Resources

Optimizing Stratford's physical assets and digital resources. Planning a sustainable future for Stratford's resources and environment.

Staff Recommendation: That the low bid from 1877980 Ontario Inc. o/a Kodiak Tree Services in the amount of \$316,393.40 including HST, be approved for the removal and disposal of designated trees and stumps along with regular and emergency pruning services in 2020.



Quin Malott Parks, Forestry & Cemetery Manager



David St. Louis, Director of Community Services



Joan Thomson, Acting Chief Administrative Officer



1877980 Ontario Inc
PO BOX 10027 RPO Meadowlands Mall
Ancaster. On L9K 1P2
Office (905) 648-5323
Email: office@kodiaktreeservices.ca Website: www.kodiaktreeservices.ca

To whom it may concern:

This letter is for confirmation that Kodiak Tree Services has capable and certified staff able to be onsite in Stratford. We have several leadhands/foremen who live in Woodstock and Norwich who would be able to drop what they are doing, go to the yard in Tavistock, and be in Stratford within the parameters of the contract.

Kodiak understands that given this opportunity, that they would become the forestry division for Stratford. We would treat this contract with the utmost respect.

A handwritten signature in black ink, appearing to read "Kyle Post", with a stylized flourish at the end.

Kyle Post
President
Kodiak Tree Services

November 27, 2019

To Whom It May Concern,

We have given Kodiak Tree Services permission to park their truck, chippers, and other various equipment at our yard, which is located on the corner of Oxford Rd 33 and the 13th Line of East-Zorra Tavistock.

We are the former Owners/Operators of Gilmar Transit, therefore, our yard is well suited, size-wise, for any needs they may have.

We are located within 30 minutes of Stratford, Ontario.

The agreed upon date for the rental contract is Dec 1, 2019 – Dec 31, 2020.

If you have any questions or concerns, please do not hesitate to call us at the number listed below.

Sincerely,

John & Gilmar *Patricia Gilmar*

John Gilmar

Patricia Gilmar



MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Michael Humble, Director of Corporate Services
Report#: COU19-103
Attachments: Appendix One – 2020 Preliminary Property Tax Impact
 Appendix Two – Summary of Provincial Funding Changes That Have Impacted Draft 2020 Budget

Title: Estimated Property Tax Impact of 2020 Municipal Budget

Objective: To offer an estimated look at the property tax impact of the 2020 MUNICIPAL BUDGET ONLY on different tax classes based on the 2020 returned roll and using 2019 tax policy ratios.

Background: In very simple terms the municipal budgeting process can be broken down into two phases:

- Set a dollar amount to be raised by tax levy by approving a municipal operating and capital budget;
- Move on to consider “who pays what” by reviewing tax class ratios as they compare to the base residential tax ratio which is set at 1.0.

The second stage is undertaken after we have received:

1. The 2020 Returned Roll from MPAC. This includes the final year phase-in from the 2016 assessment cycle as well as assessment on properties that had not previously been reviewed (new construction, additions less any reductions in assessment granted through appeal). It is the version upon which we base our property tax calculations for 2020. This was just released on OPTA 28th November during the writing of this report.
2. Notification from the Province of the education tax rates for the 2020 year. This permits us to calculate the full blended taxes payable by property owners year over year. This is normally received in January of the applicable year.

Analysis: The overall tax levy increase spread across the entire assessment base is 3.97%

Appendix One is a preliminary look at the impact on different tax classes based on the municipal budget ONLY.

- Four subclasses of Residential tax class
- Multi-Residential
- Industrial
- Commercial

Different tax classes will present preliminary increases higher or lower than the benchmark Residential tax class. This indicates a rate of change in assessed property values at a greater or lesser rate of change to the Residential tax class.

The same can be seen between sub-classes of the same class. For example, within the Residential class, the impact of the municipal budget ONLY on the average single family detached property is 3.37% compared to 2.49% for the average semi-detached property and 12.69% for the average multi-residential property.

Drilling down even further, the specific property tax impact on any individual property depends on:

- Assessed value;
- Individual rate of change in assessed value when compared to all other properties in the class or sub-class;
- Tax class ratio in relation to Residential.

There will be an opportunity to consider tax policy when we have received provincial education rates for 2020 and we can see the overall blended taxation impacts.

Council has the opportunity to consider smoothing the 2020 impact between different classes by adjusting the tax ratios applied to each class. However, it will need to be considered that rebalancing does not change the overall but does shift the burden between tax classes.

Itemization of 2020 Budget Increase

As a means of describing the impact of various factors on the 2020 operating budget, staff have identified five primary inputs.

It should be noted that although the tax levy impact is 3.97%, the base budgets of each department or local Board have increased by only 0.60% over 2019 levels despite significant inflationary pressures we have had to absorb.

Assessment Growth	-\$ 627,800	-1.06%
Provincial Funding Changes	\$ 464,858	0.78%
Service Enhancements	\$ 1,468,150	2.48%
New Borrowing	\$ 691,430	1.17%
Base Budget Change	\$ 355,852	0.60%
TOTAL	\$ 2,352,490	3.97%

Financial Impact: For information purposes only.

Alignment with Strategic Priorities:

Strengthening our Plans, Strategies and Partnerships

Sound fiscal responsibility contributes to all aspects of the City's plans, strategies and partnerships.

Staff Recommendation: THAT the report of Director of Corporate Services dated December 9, 2019 regarding the estimated property tax impact of 2020 tax levy on various property tax classes be received for information.



Michael Humble, CPA, CGA
Director of Corporate Services



Joan Thomson, Acting Chief Administrative Officer

APPENDIX ONE

2020 Preliminary Property Tax Impact

RESIDENTIAL CLASS 301 Single Family Detached	
2019 Avg Assessment	\$298,634
2020 Avg Assessment	\$308,587
2019 Avg Municipal Tax	\$3,591.35
2020 Avg Municipal Tax	\$3,712.30
Average Increase - \$	\$120.95
Average Increase - %	3.37%

RESIDENTIAL CLASS 309 Freehold Town / Row	
2019 Avg Assessment	\$245,926
2020 Avg Assessment	\$252,539
2019 Avg Municipal Tax	\$2,957.49
2020 Avg Municipal Tax	\$3,038.04
Average Increase - \$	\$80.55
Average Increase - %	2.72%

RESIDENTIAL CLASS 311 Semi-Detached	
2019 Avg Assessment	\$217,235
2020 Avg Assessment	\$222,560
2019 Avg Municipal Tax	\$2,612.46
2020 Avg Municipal Tax	\$2,677.40
Average Increase - \$	\$64.95
Average Increase - %	2.49%

RESIDENTIAL CLASS 370 Condominium	
2019 Avg Assessment	\$244,891
2020 Avg Assessment	\$250,309
2019 Avg Municipal Tax	\$2,945.04
2020 Avg Municipal Tax	\$3,011.22
Average Increase - \$	\$66.17
Average Increase - %	2.25%

MULTI-RESIDENTIAL CLASS 340	
2019 Avg Assessment	\$2,199,839
2020 Avg Assessment	\$2,478,225
2019 Avg Municipal Tax	\$52,910.29
2020 Avg Municipal Tax	\$59,626.12
Average Increase - \$	\$6,715.83
Average Increase - %	12.69%

COMMERCIAL CLASS 400	
# of CT Properties	456
2019 Avg Assessment	\$822,839
2020 Avg Assessment	\$867,679
2019 Avg Municipal Tax	\$19,552.72
2020 Avg Municipal Tax	\$20,625.19
Average Increase - \$	\$1,072.47
Average Increase - %	5.49%

INDUSTRIAL CLASS 500	
# of IT Properties	220
2019 Avg Assessment	\$1,369,133
2020 Avg Assessment	\$1,425,518
2019 Avg Municipal Tax	\$44,363.00
2020 Avg Municipal Tax	\$45,549.84
Average Increase - \$	\$1,186.84
Average Increase - %	2.68%

**2020 BUDGET IMPACTS DUE TO
PROVINCIAL FUNDING CHANGES
(Stratford Share)**

APPENDIX TWO

Dec 09 19

Department	Confirmed Reductions in 2020 funding		Description	Impact on 2020 Operations
	Operating	Capital		
Police G231	\$ 66,000		Court Security & Prisoner Transportation funding Community Safety & Policing funding	Service levels have not changed. Existing funding has been used to offset reduced provincial funding.
Social Services - G611 Ontario Works	\$ 34,135		Addictions Support Initiative funding	There will be minimal impact in 2020 for Social Services operations due to any of these reductions. Impacts to administrative costs in 2021 will occur, and the department will be looking closely for offsetting efficiencies. 2020 reductions for SS are based on Stratford's cost share.
Social Services - Child Care \$152,699 G616/617	\$ 24,784 31,866 15,489 80,560		Child Care Core Services Funding Special Purpose Child Care funding Child Care Fee Stabilization funding Child Care Expansion funding	See above.
Requisitions from Others \$198,123	117,018		Perth District Health Unit due to change in provincial funding formula	no further information available.
	2,994		Spruce Lodge reduced Resident Assessment Instrument funding	Spruce Lodge does not proposed to reduce service levels to residents in response to the provincial funding cuts. Proposes to eliminate discretionary spending and will attempt to manage a freeze on its non-labour expenses.
	34,392		Spruce Lodge reduced Global Level of Care funding	Spruce Lodge has increased its municipal levy to compensate for indirect funding cuts, and has proposed to use reserves to balance its budget.
	43,719		Spruce Lodge reduced Structural Compliance Premium capital funding	A building condition assessment will be completed in an effort to manage projected capital deficits.
	-		Emergency Management Services	no confirmed reductions to date.
	-		Stratford Perth Museum	no confirmed reductions to date.
	-		Stratford Perth Archives	no provincial funding received.
Infrastructure & Development Services		\$ 1,090,577	Ontario Community Infrastructure funding	2020 capital program has been reduced to offset this funding reduction

Library G411	2020		Inter-Library Loan delivery service reduced - used by Perth County Information Network (PCIN)-purchase of a delivery van is most cost effective option to replace this service
	Operating Cost:	Capital Cost:	
	\$ 4,300 9,600	\$ 25,000	Library share of van purchase - one time cost funded from reserves Estimated postage for non-PCIN materials Annual operating cost for van



MANAGEMENT REPORT

Date: December 9, 2019
To: Mayor and Council
From: Brent Raycraft, Supervisor of Fleet
Report#: COU19-104
Attachments: Bid Summary T2019-61

Title: Service Truck Tender Award for T2019-61

Objective: To obtain Council approval to accept the low bid of \$97,781.16 including HST, for the supply and delivery of a one ton 4x4 regular cab with installed work body pickup truck for Environmental Services Division-Water.

Background: Tender T2019-61 was posted on the City's website on November 6, 2019, for the purchase of a one ton 4x4 regular cab with installed work body pickup truck. This unit will replace an existing asset, a 2005 Water service truck.

Analysis: The tender closed on November 27, 2019. There were seven bid takers, and two companies' submitted bids. The low qualified bid was Finch Auto Group with a total tendered price of \$97,781.16 including HST, which is \$88,054.96 after the partial HST rebate. This unit will fully meet or exceed the City's requirements.

Financial Impact: The 2019 capital budget includes \$107,000 for the replacement of a service truck to be funded by the equipment reserve.

The budget will be utilized as follows:

R-R11-FLET \$88,054.96

Staff Recommendation: THAT Council approve the award of T2019-61 to supply and deliver one, one-ton 4x4 regular cab with installed work body pickup truck, to Finch Auto Group at a total tender price of \$97,781.16 including HST.



Brent Raycraft, Supervisor of Fleet



Ed Dujlovic, Director of Infrastructure and Development Services



Joan Thomson, Acting Chief Administrative Officer

T-2019-61

Supply and Deliver One (1), One Ton 4x4 Regular Cab with Installed Work Body Pickup Truck

Closing Date: Wednesday, November 27, 2019

Submission Summary

Vendor	City/Province	Submission Name	Unofficial Value or Notes
Finch Auto Group	London, Ontario	Submission 1	\$97,781.16
Oxford Dodge Chrysler (1992) LTD	London, Ontario	Submission 1	\$101,097.71

Witness (Print Name)

Signature

Date

Witness (Print Name)

Signature

Date

Witness (Print Name)

Signature

Date



MANAGEMENT REPORT

Date: November 20, 2019
To: Mayor and Council
From: David St. Louis, Director of Community Services
Report#: COU19-106
Attachments: 2020 Budget & Fee Schedule

Title: Golf Course 2020 Budget & Fee Schedule

Objective: To review and approve the proposed 2020 budget and fee schedule for the Municipal Golf Course.

Background: Attached is a proposed budget and fee schedule for 2020. A representative from the Golf Course Board of Directors will be present at the meeting to answer any questions.

Analysis: As per the agreement, the budget and fee schedule require Council approval.

Financial Impact: The budget was developed based on inflation and an average of the past seven years. As well, additional funds were allotted for the removal of dead Ash trees throughout the golf course. Membership prices were increased by approximately 4.3%.

Alignment with Strategic Priorities:

Strengthening our Plans, Strategies and Partnerships

Partnering with the community to make plans for our collective priorities in arts, culture, heritage and more. Communicating clearly with the public around our plans and activities.

Developing our Resources

Optimizing Stratford's physical assets and digital resources. Planning a sustainable future for Stratford's resources and environment.

Staff Recommendation: THAT the 2020 Municipal Golf Course Budget and Fee Schedule be approved as presented.

A handwritten signature in blue ink, appearing to read "D. St. Louis".

Director of Community Services

A handwritten signature in black ink, appearing to read "Joan Thomson".

Joan Thomson, Acting Chief Administrative Officer

REVENUE	Year 2020
<i>Description</i>	Budget
Membership Fees	\$ 165,000.00
Green Fees	\$ 95,000.00
Beer, Liquor, Wine	\$ 80,550.00
Booth (pop, chips, etc.)	\$ 17,500.00
Golf ball, Gloves, hats, push carts	\$ 9,000.00
Interest Earned	\$ 1,250.00
Miscellaneous (BBQ rental, etc)	\$ 4,500.00
Cash Over	\$ 100.00
Trail Fees - Compound	\$ 3,800.00
Non-taxable Food	\$ 4,000.00
Transfer from reserve	\$ 24,000.00
Rental Carts	\$ 34,000.00
Hole Sponsorships	\$ 5,000.00
Driving Range	\$ 26,000.00
Tournament	\$ -
Lawn Bowling	\$ 10,000.00
TOTAL REVENUE	\$ 479,700.00
EXPENDITURES	
<i>General Expenses</i>	
telephone	\$ 500.00
hydro, water, water heater rental	\$ 15,500.00
Part Time Salaries	\$ -
Internet - Web	\$ 1,000.00
Building Maintenance	\$ 8,000.00
gas (heating)	\$ 3,500.00
TV/Cable	\$ 2,300.00
Liquor License	\$ -
Advertising	\$ 2,000.00
Printing of Forms (scorecards/bagtags)	\$ 1,500.00
Office Supplies & Repairs	\$ 1,700.00
Food & Soft Drinks	\$ 12,000.00
Beer, Wine, Liquor	\$ 36,000.00
Lawn Bowling	\$ 10,000.00
Minor Equipment	\$ 2,000.00
Turf Maintenance	\$ 41,000.00
Equipment Repairs	\$ 16,000.00
Gasoline & Oil	\$ 10,000.00
Golf balls/gloves/hats	\$ 7,500.00
Insurance	\$ 7,000.00

Loan Interest		\$	-
Golf tournament (trophies)		\$	625.00
Car Allowance		\$	1,100.00
Golf Course Rental		\$	20,000.00
Staff uniform		\$	700.00
Cash short		\$	75.00
Golf carts, purchase and repair			
Hole Sponsor		\$	-
Gas BBQ		\$	-
OGA Membership		\$	1,000.00
Cart/Equipment Rental		\$	11,000.00
Unexpected Expenses		\$	2,000.00
Accreditation Program IPM/NGCOA		\$	2,000.00
Expenses (Capital)		\$	6,000.00
Transfer to reserve		\$	20,000.00
Junior golf			
Education/Training		\$	-
Course Improvements		\$	15,000.00
VISA charges		\$	2,200.00
MC charges		\$	1,800.00
DEBIT charges		\$	1,000.00
Bank Fees		\$	200.00
cell phone (managers)		\$	600.00
Tee-on Membership		\$	2,100.00
PGA Canada Dues (GLAGS)		\$	1,300.00
Driving Range		\$	5,000.00
TOTAL GENERAL EXPENDITURES		\$	271,200.00
Administration Expenditures			
Salaries		\$	190,000.00
Benefits		\$	18,500.00
TOTAL ADMINSTRATIVE EXPENSES		\$	208,500.00
Total Expenditures		\$	479,700.00
Net (surplus)/deficit		\$	-

2020 Municipal Golf Course Price List

GOLF MEMBERSHIPS

Category (plus HST)

		Before Feb 28
Family	\$ 1,460.00	\$ 1,400.00
Couples	\$ 1,185.00	\$ 1,139.00
Adult 29+	\$ 625.00	\$ 599.00
Intermediate 23-28	\$ 505.00	\$ 485.00
Student 17-22	\$ 450.00	\$ 430.00
Junior 11 - 16	\$ 325.00	\$ 310.00
Junior with adult (parent or grandparent)	\$ 210.00	\$ 199.00
Beginner 10 and under	\$ 140.00	\$ 135.00
Female introductory	\$ 505.00	\$ 485.00

**GREEN FEE RATES (HST included)**

9-Hole	\$ 24.00
18-Hole	\$ 36.00

CART RATES (plus HST)**Member Owned**

Compound Fee	\$ 190.00
Trailer Fee	\$ 190.00

Daily Rental (HST included)

9-Hole Single	\$ 12.00
9-Hole Shared	\$ 24.00
18-Hole Single	\$ 16.00
18-Hole Shared	\$ 32.00

Seasonal Rental (plus HST)

9-Hole single rider	\$ 285.00
18-Hole single rider	\$ 370.00

MISCELLANEOUS FEES (plus HST)

Push Cart Daily Rental	\$ 3.00
Push Cart Storage	\$ 30.00
Seasonal Locker	\$ 60.00
Seasonal Push Cart	\$ 50.00
Couples Push Cart	\$ 75.00
Season Locker & Push Cart	\$ 90.00

PRACTICE FACILITY (plus HST)

Individual Membership	\$ 225.00
Family Membership	\$ 325.00

Individual Bags (HST included)

Bag of Balls - Large	\$ 10.00
Bag of Balls - Small	\$ 7.50

FOOD & BEVERAGE (HST included)

Beer - Bottle	\$ 4.75
Beer - Can	\$ 5.75
Beer - 20 oz draft	\$ 5.75
Beer - pitcher	\$ 17.00

Liquor - 1 oz/mix & Spirits	\$ 4.75
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Pop - Bottle	\$ 2.50
Powerade - Bottle	\$ 2.50
Canned Drinks	\$ 1.00
Juice	\$ 2.00
Hot Dog	\$ 2.50
Sandwich	\$ 4.50

Confectionary (Chips/Nuts/etc.)	\$1-\$3
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Non Members of Course (Range)

Individual Membership	\$ 295.00
Family	\$ 399.00



MANAGEMENT REPORT

Date: December 4, 2019
To: City Council
From: Quin Malott – Parks, Forestry & Cemetery Manager
Report#: COU19-107
Attachments: None

Title: Plant Tender - Exemption from Purchasing Policy

Objective: To approve an exemption from the Purchasing Policy Section 42.1 which will enable the Parks, Forestry & Cemetery Manager to negotiate prices for 2020 plant material with suppliers and growers, within the \$100,000 budget.

Background: At the November 12, 2019 Council meeting, the following motion was passed:

That the Community Services Department be authorized to extend for a one-year term the contract for storage of plant material and hanging basket preparation;

AND THAT staff retender the remaining bedding plant requirements for a one-year term.

Analysis: The tender for the remaining bedding plant requirements was posted on November 13, 2019 and closed on November 27th with only one bid being received. The bid total was \$450,418 (including HST) which is significantly higher than the budget of \$100,000.

Financial Impact: Total budget for all bedding plant material in 2020 is \$100,000.

Alignment with Strategic Priorities:

Developing our Resources

Optimizing Stratford's physical assets and digital resources. Planning a sustainable future for Stratford's resources and environment.

Staff Recommendation: THAT Council approve an exemption from the Purchasing Policy Section 42.1;

AND THAT the Parks, Forestry & Cemetery Manager be authorized to negotiate with suppliers and growers for the purchase of required plant material for 2020 within the \$100,000 budget.



Quin Malott Parks, Forestry & Cemetery Manager



David St. Louis, Director of Community Services



Joan Thomson, Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: November 25, 2019
To: Infrastructure, Transportation and Safety Committee
From: Nancy Roulston, Manager of Engineering
Report#: ITS19-064
Attachments: None

Title: Automated Pavement Assessment

Objective: To review the results of the 2019 Pavement Assessment completed by Stantec Consultants Inc.

Background: In 2019, the City retained Stantec Consultants Inc. to complete an automated pavement assessment of all streets within the City. The assessment evaluated the condition of the pavement and provided pavement quality index scores for each segment of road. This information will be used as part of our asset management plan to inform our maintenance and capital program in the coming years.

Analysis: The consultant is in attendance to present the results of the Pavement Assessment to Council.

Financial Impact: The automated pavement assessment project has been funded from the 2019 Asphalt Resurfacing budget.

Staff Recommendation: **THAT the Automated Pavement Assessment Report prepared by Stantec Consultants Inc. be received.**

A handwritten signature in blue ink, appearing to read "N. Roulston", is written over a horizontal line.

Nancy Roulston, Manager of Engineering



Ed Dujlovic, Director of Infrastructure and Development Services



Joan Thomson, Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: November 12, 2019
To: Social Services Sub-committee
From: Jeneane Fast, Housing Stability Policy & Program Coordinator
 Eden Grodzinski, Manager of Housing
 Kim McElroy, Director of Social Services
Report#: SOC19-019
Attachments: None

Title: Community Housing Renewal

Objective: To inform the Social Services Sub-Committee and Council of the changes to community housing through upcoming regulatory changes.

Background: In April 2019, the provincial government released the Community Housing Renewal Strategy, a multi-year plan to stabilize and grow Ontario's community housing sector.¹ The strategy includes three strategic outcomes:

1. Increased supply and appropriate mix of affordable and adequate housing;
2. People have improved access to affordable housing and supports that meet their needs to achieve housing stability; and
3. Improved efficiency of the community housing system to ensure value for money and long-term sustainability.

In September 2019, the province filed new regulations designed to address the third strategic outcome and transform the current community housing system into one that is more effective and efficient. The amended regulations are intended to: 1) Create safer communities; 2) Improve waiting lists; and 3) Simplify RGI rules.

Analysis:

¹ The Province of Ontario defines 'community housing' – previously called 'social housing' - as housing that is owned and operated by non-profit housing corporations, housing co-operatives, and municipal governments or district social services administration boards. Locally, this includes the 663 units managed by the Perth and Stratford Housing Corporation and the 415 units operated by 11 non-profit and co-operative housing providers.

1) Create safer communities: If a household was ordered evicted from community housing by the Landlord and Tenant Board (LTB) due to illegal activity and there are reasonable grounds to believe that the household would pose a risk to the safety of other people (e.g. tenants, staff, and contractors), a community housing provider has the authority to refuse to re-house that household. Illegal activity under this amendment means:

- Production, trafficking, or possession for the purpose of trafficking an illegal drug;
- Physical violence/harm, attempted physical violence/harm, or a risk of harm to another person; and
- Human trafficking or use of threats to, intimidation of, and harassment of another person.

This ability to refuse applies:

- For a period of five years from when the household was ordered evicted;
- Regardless of whether the eviction was from the same or a different community housing provider; and
- Equally to special needs housing units and a household with previous membership in a housing co-op terminated by the LTB due to illegal activity.

This new rule **came into effect on September 23, 2019.**

2) Improve waiting lists:

Refusals: The centralized waiting list is moving from a three-refusal to a one-refusal system; this means that a household is no longer eligible for RGI assistance if it refuses the first offer for an RGI unit, except in extenuating circumstances as determined by the Service Manager (e.g. hospitalization, unsafe building for SPP applicant due to proximity of abuser). To become eligible for RGI assistance, the household would need to reapply on the centralized waiting list.

This rule applies to all applicants on the centralized waiting list, including those with Special Provincial Priority (SPP) but does not apply to offers for a portable housing benefit. Service Managers are required to have rules for households to indicate preferences for units and to notify all applicants of the new provincial rules.

The new rule **will come into force on January 1, 2020 and Service Managers are required to apply the rule no later than January 1, 2021.**

Transfers: Previously, tenant households requesting a transfer to an RGI unit operated by a different housing provider would need to be placed back on the centralized waiting list in order to be eligible for the transfer. A regulatory change removes this requirement, providing the Service Manager more flexibility in determining how to manage transfers; Service

Managers are no longer required to add the household to the centralized waiting list, but can continue to do so at their discretion.

This change **comes into force on January 1, 2020.**

3) Simplify RGI rules: In order to simplify calculations:

- Income will be calculated annually, based on 30% of adjusted family net income (AFNI) as determined by the tenant's most recent income tax return; filing income taxes annually is a condition of continued eligibility although under extenuating circumstances, staff will have discretion to determine if a household remains eligible despite not filing income taxes.
- An amount (\$75 or \$150 depending on household size) of family unit employment income will continue to be exempt from calculations; however simpler criteria will be used to determine the amount.
- Tenants are no longer required to report an increase in income between annual reviews; in-year reviews only need to be completed under specific circumstances (e.g. if there is a significant, permanent decrease in household income, or a change to household composition).
- All tenants in full-time studies will have their income exempt from the rent calculation.
- The length of time RGI households are able to pay market rent before losing eligibility for assistance is extended from 12 to 24 consecutive months.
- The minimum rent will be increased from \$85 to \$129/month on July 1, 2020 and will be subject to phase-in for existing tenants paying minimum rent.

The new regulations **come into force on July 1, 2020. Service Managers have the choice to implement these changes on July 1, 2020 or July 1, 2021.**

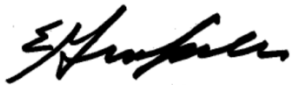
The Housing Division will be working on implementing these changes in early 2020. This will include a review of the local policies under the Service Manager's Social Housing Directives. The Housing Division will also develop a communications strategy to inform applicants on the centralized waiting list, current tenants, and the public on these regulatory changes.

Financial Impact: As tenants will no longer be required to report an increase in income between reviews, and as there have been no announcements that the transfer payments received from the Province will increase, the Service Manager may be required to provide more subsidies and/or receive less rental revenue. Also, the ability of tenants in receipt of RGI to be able to complete internal transfers more freely within the Service Manager area may result in higher unit turnover costs.

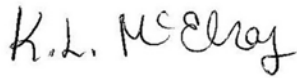
Staff Recommendation: THAT the report titled "Community Housing Renewal: Regulatory Changes to Improve Waiting Lists and Simplify Rent-Geared-to-Income (RGI) Calculations" be received for information.



Jeneane Fast, Housing Stability Policy & Program Coordinator



Eden Grodzinski, Manager of Housing



Kim McElroy, Director of Social Services



Joan Thomson, Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: November 12, 2019
To: Social Services Sub-committee
From: Jeneane Fast, Housing Stability Policy & Program Coordinator
 Eden Grodzinski, Manager of Housing
 Kim McElroy, Director of Social Services
Report#: SOC19-021
Attachments: None

Title: Update on Housing and Homelessness Plan

Objective: To update Sub-Committee and Council on the status of the review process and timelines for the updated Housing and Homelessness Plan.

Background: In its role as the Consolidated Municipal Service Manager (CMSM), the Social Services Department is responsible for reviewing its 10-Year Housing and Homelessness Plan for the Service Manager area (Stratford, Perth County, and St. Marys) every five years, as per the Housing Services Act, 2011. The framework for this review, based on 8 policy directives outlined in a 2016 provincial policy statement, was described in a previous report (**SOC18-007**).

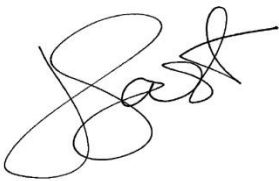
Analysis: In fall of 2018, we began a review of the 10-Year Plan. This included an updated assessment of local housing need and demand, an evaluation of the existing vision and strategic priorities, comprehensive consultations with community stakeholders, and an examination of supplementary sources of information. As shared in an earlier report (**SOC19-009**), the initial deadline for submitting the completed review to the Ministry of Municipal Affairs and Housing (MMAH) was extended from June 30, 2019 to December 31, 2019.

Unlike previous deadlines related the 10-Year Housing and Homelessness Plan and its Annual Reports, the Province has requested that the results of the review process be submitted to MMAH **prior to** an approval through municipal council. This is to ensure that updated Plans are consistent with the 2016 policy statement.

For this reason, the updated Plan will be presented at Sub-Committee and Council later than originally anticipated, once the Ministry has provided feedback on the review results, likely in spring 2020.

Financial Impact: There is no new or additional financial impact for the City associated with this report.

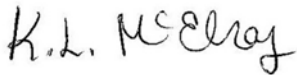
Staff Recommendation: THAT the report titled "The Status of the 5-Year Review of the Stratford, Perth County, and St. Marys 10-Year Housing and Homelessness Plan for (2014-2024)" be received for information.



Jeneane Fast, Housing Stability Policy & Program Coordinator



Eden Grodzinski, Manager of Housing



Kim McElroy, Director of Social Services



Joan Thomson, Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: November 12, 2019
To: Social Services Sub-committee
From: Alex Burgess, Manager of Ontario Works
 Kim McElroy, Director of Social Services
Report#: SOC19-020
Attachments: None

Title: Cancellation of Legislative Changes

Objective: To provide Council with an update regarding the cancellation of changes to Ontario Works legislation.

Background: The Provincial government's plan for Social Assistance Reform was documented in report titled "Province announces plan for Social Assistance Reform" (**SOC19-005**). The report highlights changes to the earnings exemption which were reported to take place on November 1, 2019. The changes would increase the flat rate exemption from \$200 to \$300, but the amount that is deducted after the flat rate exemption would increase from 50% of their income to 75%. These changes would also take effect after 1 month, as opposed to the current 3 month wait.

The Provincial Government had also announced that the Transitional Child Benefit (TCB) would be cancelled effective November 1, 2019. This benefit provides up to \$230 per child on Ontario Works for parents not in receipt of the full amount of the Ontario Child Benefit (OCB) such as individuals who have not filed their taxes, parents who are newcomers/refugees, or parents who are not receiving the full entitlement of OCB due to previous tax year earnings.

Analysis: The cancellation of the changes to the program provides more financial security for the clients in receipt of Ontario Works and the Ontario Disability Support Program who were working or receiving TCB as a supplemental source of income. The changes are supported by municipal delivery agents across the Province due to the negative impacts they potentially would have had on recipients of the program. The cancellation of TCB would have led to a reduction in over-all income for anyone relying on this source of income to maintain accommodation costs and provide for their children.

Clients who are currently employed will see the earnings deduction be maintained at the current rate, meaning that those currently employed will be able to maintain current income levels and will not be negatively impacted by the increased earnings deductions.

The expected impact on caseload size with the increased earnings deductions was quite minimal for the City of Stratford Consolidated Municipal Service Manager; therefore, the cancellation of these legislative changes will maintain the current caseload size.

While these programs will be maintained for the time being to provide continuity of services, the Province has indicated that it will continue to focus on its broader plan to review and improve social assistance and employment programs.¹

Financial Impact: There is no financial impact as a result of these legislative changes.

Alignment with Strategic Priorities:

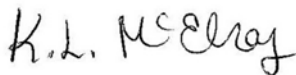
Widening our Economic Opportunities

Strengthening Stratford's economy by developing, attracting and retaining a diversity of businesses and talent.

Staff Recommendation: THAT the report titled "Government of Ontario Cancels Changes to Ontario Works Legislation" be received for information.



Alex Burgess, Manager of Ontario Works



Kim McElroy, Director of Social Services



Joan Thomson, Acting Chief Administrative Officer

¹ "Province Rolls Back Planned Changes to Social Assistance". October 3, 2019.
https://omssa.com/news_manager.php?page=19560



MANAGEMENT REPORT

Date: October 24, 2019
To: Community Services Sub-committee
From: Quin Malott, Parks, Forestry & Cemetery Manager
Report#: COM19-022
Attachments: Board of Park Management Letter

Title: Support for the Community Garden at Dufferin Park

Objective: To provide Sub-committee with an update on what City of Stratford support for the Community Garden at Dufferin Park would look like.

Background: In the spring of 2017 funding grants were received by The Local Community Food Centre, from a variety of sources, to create an offsite community garden. Council approved use of the land at Dufferin Park.

At the June 10, 2019 Council meeting, Debra Swan Executive Director of The Local made a presentation, providing an update and outlining expansion plans for the community garden.

At this meeting the following referral was made to staff:

That the request from the Local Community Food Centre for Council to support in principle, the City's ongoing commitment to the community garden at Dufferin Park, be referred to staff for a report on what support in principle means for the City.

Analysis: Ms. Swan recently made a presentation at the October 7th Board of Park Management meeting, advising that The Local is at a point where a formal commitment from The City of Stratford in the long term is required, as The Local is looking to expand the community garden in the form of an edible forest.

Expansion timeline as follows:

2020 – To bring a water line from Dufferin Arena to garden with a pump house. Currently watering with a large portable hose through forest and buckets which is difficult, time consuming and not efficient.

2021 – Begin the nut and berry forest and complete the orchard.

2022 – Create First Nations Garden, Welcoming Garden and complete final touches in the form of perennials, etc.

The Local is proposing to enter into a no cost lease with the City of Stratford to be able to demonstrate to potential project funders that the City is supportive of the vision and the project. There is a letter of support from the Board of Park Management included with this report.

The lease would include terms similar to agreements between the City and other organizations:

- 10 year lease
- The Local would be required to have insurance
- Any changes to the landscape would need prior approval from the Director of Community Services

There is an opportunity to apply for an *Investing in Canada Infrastructure Program*. There is potential to receive upwards of \$100,000.00 which would almost entirely fund the project if received. In order for The Local to apply for grants, they first require proof that the City is in support of their plans.

Financial Impact: The Community Services Departments provides ongoing in-kind work for The Local such as grass cutting, removal of dead trees in forest, regular park maintenance.

Staff Recommendation: That staff be directed to have the City Solicitor prepare a draft agreement for Council's consideration.



Quin Malott – Parks, Forestry & Cemetery Manager



David St. Louis - Director of Community Services



Joan Thomson, Acting Chief Administrative Officer



**Stratford Board of Park
Management**

353 McCarthy Road West
Stratford, ON N5A 7S7
(519) 271-0250, Ext. 243
Fax: (519) 273-6492
www.city.stratford.on.ca

October 8, 2019

Community Services Sub-Committee
Attention: Chairman Brad Beatty

At the regularly scheduled meeting of the Board of Park Management, October 7, 2019 Debra Swan from The Local provided a detailed presentation on activities and the progress of the Community Garden at the Dufferin Area location.

Ms Swan requested formal support of the Board of Park Management as part of the process in gaining The City of Stratford's endorsement for use of the land in keeping with the vision for the long term. This would take the form of a long term no cost lease agreement. This will allow for The Local to apply for specific funding.

The Board of Park Management unanimously passed a **motion to support the concept of having a no cost long term lease with The Local [as the registered charity] for the park land hosting the community gardens located by Dufferin Arena.**

Sincerely,

Rick Orr,
Chairman
Stratford Board of Park Management.

QM/tm



MANAGEMENT REPORT

Date: October 28, 2019
To: Community Services Sub-committee
From: Jim Bryson, Facilities Manager
Report#: COM19-024
Attachments: Rotary Redesign Drawing

Title: Rotary Lot Travel and Accessibility

Objective: To provide information to the Community Services Sub-committee and Council regarding increased accessibility for users of the Rotary Complex and Agriplex parking lot, as well as traffic dampening and traffic flow in the lot itself.

Background: The Rotary Complex and Agriplex were built in 2006 with 660 parking spots. In the summer of 2009, fieldstone was applied in the rear area of the complex to provide some additional overflow parking for the larger events taking place at the facility.

Over the years, there have been concerns noted with the parking areas such as:

- Lack of parking spots
- Lack of accessibility
- No traffic calming measures

In April of 2017 Peter Zein, a member of the Accessibility Advisory Committee met with Community Services to present his recently completed report titled "Universal Design Pathways, for the Stratford Rotary Complex Property". This report was then presented to Sub-committee and Council, at which time a motion to undertake a peer review of the report was passed.

At the December 5, 2017 Finance and Labour Relations Committee meeting, a motion was made to pay for the preliminary design work of the Rotary Complex property.

Analysis: MTE of Stratford was awarded the work to redesign the lot with two major focal points:

1. To ensure that those with accessible needs could enter the Rotary lot from McCarthy Rd. and travel safely through the site in a wheelchair ending with entering the Agriplex.
2. To apply traffic calming measures to increase safety in the lot by reducing speeds and redirecting the flow through the lots and away from the buildings.

The suggested redesign of the lot accomplishes the above two main directions it was meant to resolve.

- New permanent sidewalks sectioning the lot into separated areas, removing the ability to diagonally drive across the parking lot as well as providing a safe manner of travel through the parking lot to the building.
- Sidewalks are widened to allow for two wheelchair traffic on them.
- Raised crosswalks allow for safe travel where the roadway is to allow everyone including wheelchair traffic to remain at same elevation as the sidewalk when crossing the road.
- A two meter wide leisure pathway will encircle the property.
- Sidewalks are provided so that a person entering from McCarthy Rd. in a wheelchair can remain on a sidewalk until they reach the Agriplex front doors.
- Excessive speeds on these same roadways are unlikely as the speeder will damage their vehicle if exceeding stated speed limits when encountering the traffic slowing features in the lot itself.
- An entrance will be added at the east side of the parking lot coming off McCarthy where a large berm is today. This would have the least amount of traffic calming devices to encourage traffic flow from the new housing in the old Rotary area to McCarthy Road.

The addition of a number of permanent unmoveable features will deter any type of high speed travel near the buildings themselves.

The proposed redesign of the lot includes the removal of the berm to accommodate the new entrance. This will add 220 parking spots on the east side of the lot. Once the storm water management pond that is located to the south of the parking lot is filled in, it will allow for another 200 parking spots in this design. This would bring the total parking to approximately 1100 which represent a 40 percent increase in parking for the entire site from its present parking allotment.

The works to perform these upgrades could be done in three phases:

Phase 1: Install the concrete sidewalk and split the front parking lot from the arena parking areas. This work includes the removal of existing sidewalks and curbs as well as some flower beds. It also includes the installation of new accessible raised pedestrian walkways and traffic calming features. Signage and concrete work are included in this estimate as well as line painting.

Phase 2: Install the second entrance at the southeast side of the lot as well as the associated concrete and parking expansion. This phase includes the removal of the existing berm and curbing to accommodate the new entrance and laneway through the east side of the lot, as well as further traffic calming measures and installation of asphalt in this area and line painting.

Phase 3: Removal of SWM pond and install the additional parking area where the pond is presently. In addition to the works associated with removal of the pond and newly created parking spots, this phase also includes more raised pedestrian walkways and the completion of the new pathway that runs around the circumference of the site.

This suggested redesign was also reviewed and approved by the Accessibility Advisory Committee.

Financial Impact: Cost of each phase:

Phase 1 - \$661,000 plus tax

Phase 2 - \$734,000 plus tax

Phase 3 - \$710,000 plus tax

Staff Recommendation: THAT the phasing approach to the improvement of the Rotary Complex Parking Lot be included in the ten-year Capital Plan with funding identified.



Community Facilities Manager



Director of Community Services



Joan Thomson, Acting Chief Administrative Officer

Sheet 1 of 2



MANAGEMENT REPORT

Date: August 7, 2019
To: Community Services Sub-committee
From: Michael Mousley, Transit Manager
Report#: COM19-021
Attachments: None

Title: Implementing Three and Six Month Transit Passes

Objective: To provide information to Community Services Sub-committee regarding the introduction of a three and/or six month bus pass.

Background: At the December 17, 2018 Council meeting under New Business, Council adopted the following resolution:

That staff review implementing three and six month transit passes and that a report be brought to an upcoming Community Services Sub-committee meeting.

Presently, Stratford Transit offers a 30-day bus pass at a rate of \$65.00 per 30 days (\$67.00 commencing 2020) for adults and \$55.00 per 30 days for seniors, students and affordable. These passes can be purchased any time and the 30 day activation period commences once the customer uses the pass in the fare box on the very first ride. These passes can be purchased at various vendors throughout the City.

Analysis: If a rider wishes to purchase passes that are longer in duration (instead of making monthly trips to a vendor) they can purchase multiple 30-day passes in a single transaction. As mentioned above, passes are activated once they are first used in the fare box on the first ride.

If a three or six month pass was developed, new passes would need to be designed and updated software would need to be installed that would specifically recognize this new pass. The current fare box system is outdated and minimally supported by Garival due to the age of the hardware/software. The Community Services Department has applied for funding in 2020 to proceed with an upgrade to the system and potentially introduce newer electronic technology for fare collection.

Financial Impact: The approximate cost to design new passes and update the software would be \$12,500.00 to \$18,500.00. This money has not been allocated in the 2019 budget.

Staff Recommendation: **THAT the matter of implementing three and six month transit passes be filed.**



Manager of Transit



Director of Community Services



Joan Thomson, Acting Chief Administrative Officer



MANAGEMENT REPORT

Date: October 17, 2019
To: Community Services Sub-committee
From: Jodi Akins, Council Clerk Secretary
Report#: COM19-023
Attachments: Stratford Youth Advisory Council Terms of Reference

Title: Stratford Youth Advisory Council Establishment Update

Objective: To report to Sub-committee on the progress of establishing a Youth Advisory Council and propose options for Sub-committee's consideration.

Background: In May 2018, at the request of a local high school student, City Council authorized the establishment of a youth advisory council (YAC). The adopted Terms of Reference are attached to this report. The YAC was to be composed of 11 members as follows:

- Chair or Vice-Chair of the Community Services Sub-committee (1)
- Three (3) students from Northwestern Secondary School
- Three (3) students from Central Secondary School
- Three (3) students from St. Michael Catholic Secondary School
- One (1) youth-at-large between the ages of 13-19

Clerk's Office staff advertised for available positions in the Town Crier for three consecutive weeks in October 2018, as well as on the City's website and social media pages. Letters were sent directly to the principals of the three secondary schools requesting assistance with promoting the committee in their schools and seeking applications.

Two student applications were received by the deadline. Following a second round of advertisements, a further three applications were received. As this was still five applications short of the ten student positions included in the Terms of Reference, the Terms of Reference were referred to the Community Services Sub-committee for review.

Analysis: As noted in a previous report, a Mayor's Committee for Youth was established in the City of Stratford in 1979 and continued intermittently until 2006. Staff who attended meetings at that time advised that recruitment struggles and commitment from the youth were reasons for disbanding the committee. When Council adopted a resolution to disband

the committee, it was included in the resolution that ad-hoc committees on youth issues be established by Council as needed. Staff have indicated the greatest success with youth engagement has been seen when the matter is focused on a particular issue. Input on designing of the Rotary Recreation Complex and skate park were given as examples.

Five municipalities (Town of Minto, West Perth, City of London, Town of Tecumseh and City of Woodstock) were contacted regarding their youth advisory committees. Specific information was requested on the status of their committees, any challenges they experienced and what their successes have been. Responses were varied with the City of London, Town of Tecumseh and the Town of Minto having the most success with their committees. It should be noted that the London Youth Advisory Council operates independently from the City of London.

All other municipalities contacted indicated that interest has been lacking and it has been difficult to recruit students to participate on the committee. Several municipalities advised that they began with a formal structure similar to the way a Council meeting is held and moved into a less formal structure over time, which was more successful.

Free conversation, as opposed to rules of procedure, holding meetings at schools or recreation complexes and allowing students to utilize hours served on the committee as part of their school board mandated community service requirement were all suggested as methods to encourage participation.

Due to the mixed success of formal council appointed youth advisory committees, staff also considered alternative methods of engaging youth. Staff suggest that students may be more likely to participate and be engaged in municipal activities when it is easy and fun for them to do so.

Options for alternative methods include:

- A once yearly youth forum. The forum could provide a platform for multiple education and engagement opportunities such as linking youth with career and education opportunities, education on municipal governance, recreation and community organization promotion, as well as an opportunity for obtaining feedback from youth on various matters. This forum could also be part of a larger Local Government Week initiative.
- Reaching out to student councils at the high schools to determine whether there is an appetite for dialogue with City Council. This could take various forms. Student councils could present to Council on matters of interest to them or Council could solicit feedback from the student councils on certain matters.
- Develop a youth specific page on the City's website to encourage interaction with the City, as well as act as a guidebook to available services and opportunities for youth. Participation on additional methods of social media could be considered as well.

- Start a dialogue with local school boards around providing material or education opportunities that tie in with Grade 10 civics courses or elementary school course curriculum. To improve public awareness of the responsibilities and functions of local government the City of Langley, British Columbia, in partnership with the local school board, developed an illustrated guide to the history and workings of the City of Langley. The guide is incorporated into the grade five curricula of the City's six elementary schools.

Some of these alternative methods will not result in the provision of immediate feedback from students. The purpose is to strive for improved communication and higher levels of youth engagement in the long term as students become more aware of how local government works and what options for participation exist.

One of the strategic priorities developed in 2018 is to strengthen the City's plans, strategies and partnerships. The goal is to:

- partner with the community to make plans for our collective priorities in arts, culture, heritage and more; and to
- communicate clearly with the public around our plans and activities.

Engaging with youth is an important activity that should be undertaken. In order to encourage engagement and participation by youth, staff have developed several options for Sub-committee's consideration:

Option #1: Revise the Youth Advisory Council Terms of Reference to reflect suggestions received from area municipalities. For example:

- include a range of student members from 5-10 allowing the committee to proceed even if the full complement is not initially achieved,
- set meeting times and locations at a time that works best for the members, and
- strive for a more informal discussion as opposed to utilizing rules of procedure.

If Sub-committee chooses to pursue this option, staff recommend employing alternate advertising methods. In a survey created by the Perth East Recreation and Community Development Coordinator, and completed by Grade 7 and 8 students at North Easthope and Central Perth public schools, a large number of students checked school flyers, parents and Instagram as the methods by which they find out about events or programs in their community. Staff recommend including information in school flyers and reaching out to parent councils for distribution of information.

Option #2: Utilize less formal methods of participation in elementary and secondary schools. These methods could include surveys, polls or interactive pop-up stands at the schools. This method could be used yearly to find out the general concerns of youth or deployed when the City is undertaking a major project such as the transit terminal, strategic priorities or annual budget for targeted responses on an individual topic.

Option #3: File the establishment of a Youth Advisory Council and encourage engagement through traditional and established engagement tools. The City regularly undertakes engagement activities as part of projects. All members of the public are able and encouraged to participate in these modes.

Financial Impact: The draft 2020 Operating Budget for the YAC included a total of \$6,690 for materials, administrative costs for minute taking, office supplies/paper and for ads in the Town Crier.

If one of the other options is pursued, staff would have to determine whether it could be achieved with existing resources.

Staff Recommendation: THAT direction be provided on the option to be pursued for encouraging youth participation in municipal activities:

Option 1: THAT staff review the Stratford Youth Advisory Council Terms of Reference to:

- include a range of student members from 5-10 allowing the committee to proceed even if the full complement is not initially achieved,
- set meeting times and locations at a time that works best for the members, and
- strive for a more informal discussion as opposed to utilizing rules of procedure.

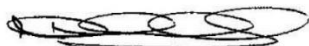
AND THAT the revised Terms of Reference be considered by the Community Services Sub-committee.

Option 2: THAT staff investigate and prepare a report for Sub-committee's consideration on options for less formal methods of participation by youth; AND THAT By-law 178-2018 be amended.

Option 3: THAT the establishment of a Youth Advisory Council be filed; AND THAT By-law 178-2018 be amended.



Jodi Akins, Council Clerk Secretary



Michael Humble, Director of Corporate Services

A handwritten signature in cursive script, reading "Joan Thomson".

Joan Thomson, Acting Chief Administrative Officer



Stratford Youth Advisory Council (SYAC)

Terms of Reference

MISSION STATEMENT

The Stratford Youth Advisory Council is an advisory committee to Stratford City Council that strives to improve the quality of life for youth in the City of Stratford. "Youth" is defined as persons between the ages of 13-19 for the purposes of this committee.

MANDATE

The primary purposes of the Stratford Youth Advisory Council are:

- a) To give local youth a voice in municipal government by providing an avenue for interaction between the youth of Stratford and City Council;
- b) To promote youth participation in civic affairs by creating a welcoming and supportive atmosphere for youth who wish to get involved with and help their city;
- c) To provide youth an opportunity to make recommendations to City Council on issues that local youth are facing and what the impact of City Council decisions on local matters may have on youth;
- d) To create a future of leaders who can ensure the vision of their future becomes reality.

RESPONSIBILITIES AND SCOPE

The Stratford Youth Advisory Council, upon request of City Council or the Director of Community Services will:

- a) Provide relevant input into policy development;
- b) Make recommendations on youth recreational opportunities and community activism;
- c) Advise on by-laws, legislations and regulations that have an impact on youth;
- d) Liaise with outside agencies on matters of common interest (i.e.: local school boards, health units, special interest groups, government ministries, etc);
- e) Raise awareness of the SYAC and its initiatives, as well as other positive youth-driven and youth-serving organizations;

- f) Endeavour to increase positive public awareness and understanding by youth of local government, and assist in developing new outreach and/or communication policies, strategies and programs.

COMPOSITION

Membership on the Stratford Youth Advisory Council includes, or as otherwise established by City Council:

- Chair or Vice-Chair of the Community Services Sub-committee (1)
- Three (3) students from Northwestern Secondary School
- Three (3) students from Central Secondary School
- Three (3) students from St. Michael Catholic Secondary School
- One (1) youth-at-large between the ages of 13-19

TOTAL VOTING MEMBERS: 11

The members shall be appointed by City Council and in accordance with the “Policy on Council Appointed Advisory Committees” and any other policies or practices of the City of Stratford. Staff representatives shall be non-voting members. Student representatives from each of the three high schools shall be nominated by their respective principals.

Including a youth-at-large position on the SYAC enables persons who have graduated high school, or those who are not attending one of the three public high schools, to be included on the SYAC.

SYAC members will be appointed on the basis of experience, how their knowledge and skills complement the expertise of the SYAC, diversity of age and gender, and their availability to attend meetings. This will help to ensure that membership is balanced and that members can focus on youth issues.

STAFF RESOURCES

- Youth Services Coordinator from the Community Services Department, in a non-voting role
- Recreation Manager from the Community Services Department, in a non-voting role
- One (1) additional staff member from the Community Services Department, in a non-voting role, to be designated by the Director of Community Services
- One (1) recording secretary provided by the Corporate Services Department, Clerk's Division
- Use of the Corporate Communications Lead as required, for assistance with social media communication and event promotion.

QUORUM

Quorum for the conduct of business at SYAC meetings shall be as determined by the ‘Policy on Council Appointed Advisory Committees’. Non-voting positions on the Advisory Committee shall not be counted when determining quorum.

Quorum is the number of people required to be present at a meeting to validate the transaction of the SYAC's business. Quorum is a majority of the whole number of members of the Committee (more than 50%) and is required whenever a vote, recommendation or other decision is taken by the committee. Official business of the SYAC cannot be conducted when there is a lack of quorum.

MEETINGS

The SYAC will hold regular meetings or as deemed necessary at the call of the Chair or Vice-Chair in the absence of the Chair. Meetings shall be open to the public.

The SYAC will liaise and report to Council through the Community Services Sub-committee of Council and by forwarding the minutes and relevant documents to the City Clerk for distribution to Council. Minutes of meetings will be posted on the City's website.

ELECTION OF OFFICERS

At the first meeting of the SYAC, the members shall elect from among their voting members, a Chair and Vice-Chair and such other officers as deemed appropriate by the SYAC. The City Council member shall not serve as Chair or Vice-Chair.

Except for the First Term of the SYAC, the Chair shall have served at least 1 year on the SYAC before being elected Chair. Members of the SYAC may not serve as Chair or Vice-Chair for more than two (2) consecutive years, unless otherwise provided for by Council.

REMUNERATION

SYAC members shall serve without remuneration.

BUDGET

The SYAC shall submit their annual budget request to the City as directed by the Director of Corporate Services.

CONDUCT OF BUSINESS

The SYAC and its members are governed by all applicable City By-laws and Policies for the conduct of meetings and activities, including but not limited to:

1. Council Code of Conduct
2. Purchasing Policy for procuring goods and services
3. Procedural By-law for meetings
4. Municipal Act
5. Municipal Conflict of Interest Act

All persons appointed to Boards and Committees shall complete mandatory training required by the City from time to time, including but not limited to accessibility, respect in the work place, health and safety and accessibility.

ROLE OF SYAC MEMBERS

Chair

- is the official spokesperson for the SYAC and speaks on behalf of the SYAC to the media, as necessary;
- understands the objectives of the meeting;
- ensures that the agenda is prepared and circulated prior to the meeting;
- is knowledgeable about parliamentary procedures;
- starts the meeting on time;
- introduces and welcomes all newcomers and guests;
- makes a clear statement of the issues to be discussed;
- assigns the floor to whomever wishes to speak in an appropriate manner;
- ensures that each side of an issue is fully and fairly stated;
- sees that no one dominates the discussion;
- interrupts a Committee member who is speaking out of order or inappropriately;
- makes frequent verbal summaries of the conclusions reached;
- restates all motions, amendments and the outcome of the voting;
- names the movers and seconders of motions;
- conducts the meeting in accordance with Procedural By-law 140-2007.

Vice-Chair

- in the absence of the Chair, assumes the role of the Chair;
- at the request of the Chair, provides assistance in the conduct of the meeting.

SYAC Members

- arrive on time;
- are prepared by reading the agenda and supporting documents beforehand and bringing them to the meeting;
- read the minutes of the previous meeting to ensure that they reflect the general discussion and the motions made;
- listen to all ideas;
- address all remarks through the Chair;
- ask questions if a statement is unclear;
- participate fully in discussions but not to dominate the discussion or allow others to dominate;
- look for the positive aspect of another's ideas;
- avoid personal comments and comments that are not related to the business of the committee;
- refrain from criticizing decisions of the SYAC;
- maintain and enhance the image of Council and not act so as to adversely reflect on Council through their respective Board or Committee;
- remain impartial in deliberating decisions, and accept the responsibility associated with each decision as adopted;
- abide by the provisions contained in Terms of Reference in the performance and discharge of official functions and duties, and arrange their private affairs in a manner that promotes public confidence and will bear close public scrutiny;
- avoid the improper use of the influence of their appointed office and declare conflicts of interest, both apparent and real;

- seek to serve the public interest by upholding both the letter and the spirit of the laws and policies established by the Federal Parliament, Ontario Legislature and Council.
- advise the Chair in advance of the meeting if bringing up a new or controversial topic;
- inform the Chair in advance if leaving the meeting early;
- inform the Recording Secretary in advance if unable to attend the committee meeting.

Resource Staff

- attend SYAC meetings;
- respond to specific questions at meetings;
- participate in the discussion at the SYAC meeting, but not the voting;
- are not entitled to vote on motions or recommendations made at the meeting;
- where the preparation of a report or the undertaking of research will require a considerable amount of time, the approval of the CAO or the Director of the appropriate department is required before the work proceeds;
- updates the CAO and Director of the appropriate department on issues before the SYAC, as deemed appropriate.

Recording Secretary

- consults with the Chair in the preparation of the Agenda for the next meeting;
- sends out the Agenda, previous Minutes and background material prior to the meeting, unless time does not permit;
- summarizes the discussion at the meeting for inclusion in the Minutes;
- records the motions made at the meeting and whether or not the motion was carried or defeated for inclusion in the Minutes;
- forwards the approved Minutes to the City Clerk for distribution to Council and for posting to the City's web site;
- consults with Resource Staff to follow up on action required following the SYAC meeting.

REPORTING EXPECTATIONS

The SYAC will provide regular reports to Council following their meetings as coordinated with the City Clerk and will be presented by a chosen member of the SYAC.

At a minimum, the SYAC will provide an annual report to Council identifying projects and successes from the previous year and goals and objectives for the upcoming year.



December 4, 2019

NOTICE OF COMMITTEE MEETING

Renewable Natural Gas Project Proposed for Stratford's Water Pollution Control Plant - Infrastructure, Transportation and Safety Committee Meeting

The renewable natural gas project proposed for Stratford's Water Pollution Control Plant will be considered at an Infrastructure, Transportation and Safety Committee meeting on December 17, 2019 at 6:00 p.m., at the Army, Navy and Airforce facility, located at 151 Lorne Ave E, Stratford, ON N5A 6S4.

The purpose of this meeting is to provide members of Council with an opportunity for full discussion and consideration of the proposed renewable natural gas project, following a review of comments previously received from the public.

Comments received from the public at the open house, the public meetings and submitted by mail and through the City's website and email will be provided to Council for their consideration.

If you would like to submit any new or additional information on this proposed project not previously provided to Council, please mail, email or fax your comments to the attention of Karen Downey **by 4:30 p.m., on Monday, December 16, 2019**, 82 Erie Street, Stratford, ON N5A 2M4, IDS@stratford.ca, Fax: (519) 271-1427. Comments received by the deadline will be circulated to members of Council for their consideration prior to or at the Committee meeting.

As there have been previous opportunities to present to Council, those who have new information and wish to be heard as a delegation at the meeting can contact Tatiana Dafoe, Acting Clerk, at tdafoe@stratford.ca by **Noon on Wednesday, December 11, 2019**. Delegations will be allotted three (3) minutes to present new information.

Information about the proposed project is available on the City's website:
<https://www.stratfordcanada.ca/en/ProposedRNG>



BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD

BEING a By-law to assume the completed public services in Phase 1 of the Countryside Estates Subdivision as described in the Subdivision Servicing Agreement with Countryside Developments (2014) Inc., registered as Instrument PC131859 for Culliton Street, portions of Forman Avenue and Orr Street, Lots 1-56, and Blocks 57-63, Plan 44M-52.

WHEREAS Countryside Developments (2014) Inc., entered into a Subdivision Servicing Agreement with The Corporation of the City of Stratford dated the 13th day of October, 2015, registered in the Registry Office for the County of Perth as Instrument PC131859 to develop certain lands described in Schedule A to the Subdivision Servicing Agreement;

AND WHEREAS pursuant to the said Subdivision Servicing Agreement, Countryside Developments (2014) Inc., agreed to construct and install certain underground and surface works (the public services) as shown on the Plan of Subdivision;

AND WHEREAS the Director of Infrastructure and Development Services has advised that the completed public services on a portion of Culliton Street, portions of Forman Avenue and Orr Street, in Countryside Estates Subdivision, Phase 1 have been constructed and installed according to City specifications, standards and requirements as specified in the said agreement;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That The Corporation of the City of Stratford hereby assumes the completed public services on lands described in Section 2 herein, as specified in a Subdivision Servicing Agreement with Countryside Developments (2014) Inc., registered as Instrument PC131859.
2. That the lands referred to herein are described as Culliton Street, portions of Forman Avenue and Orr Street, Lots 1-56, and Blocks 57-63, Plan 44M-52. City of Stratford, County of Perth.
3. That City officials are authorized to release any moneys, performance securities or letters of credit held on deposit by the City with respect to the assumed services pertaining to the lands described in Section 2 herein.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD

BEING a By-law to assume the completed public services in the Old Grove Estates Subdivision for Little Thames Place, Lots 1-18 and Blocks 19-22, Plan 44M-42 and to accept various easements for sewers and drainage as described in the Subdivision Servicing Agreement with 1342877 Ontario Ltd., registered as Instrument PC92165.

WHEREAS 1342877 Ontario Ltd., entered into a Subdivision Servicing Agreement with The Corporation of the City of Stratford dated the 27th day of June, 2011, registered in the Registry Office for the County of Perth as Instrument PC92165 to develop certain lands described in Schedule A to the Subdivision Servicing Agreement;

AND WHEREAS pursuant to the said Subdivision Servicing Agreement, 1342877 Ontario Ltd., agreed to construct and install certain underground and surface works (the public services) as shown on the Plan of Subdivision;

AND WHEREAS the Director of Infrastructure and Development Services has advised that the completed public services on Little Thames Place, Lots 1-18 and Blocks 19-22, Plan 44M-42 in the Old Grove Estates Subdivision have been constructed and installed according to City specifications, standards and requirements as specified in the said agreement;

AND WHEREAS pursuant to the said Subdivision Servicing Agreement, easements are required to be registered on title for rear yard drainage and storm and sanitary sewers;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That The Corporation of the City of Stratford hereby assumes the completed public services on lands described in Section 2 herein, as specified in a Subdivision Servicing Agreement with 1342877 Ontario Ltd., registered as Instrument PC92165.
2. That the lands referred to herein are described as Little Thames Place, Lots 1-18 and Blocks 19-22, Plan 44M-42, City of Stratford, County of Perth.
3. That City officials are authorized to release any moneys, performance securities or letters of credit held on deposit by the City with respect to the assumed services pertaining to the lands described in Section 2 herein.
4. That The Corporation of the City of Stratford hereby accepts the following easements in gross:
 - Part 1 Plan 44R-4965 from Sumanpreet Singh and Jaswant Singh for access to a storm sewer;
 - Part 2 Plan 44R-4965 from 1343877 Ontario Ltd., for access to a sanitary sewer;

- Part 3 Plan 44R-4965 from Collan Simmons and Anisa Mnyusiwalla for an overland drainage swale;
 - Part 4 Plan 44R-4965 from Kenneth Bovaird and Nitsa Stavrou for access to a rear lot catchbasin and lead;
 - Part 5 Plan 44R-4965 from Colin Humphrey and Sherry Humphrey for access to a rear lot catchbasin and lead and an overland drainage swale;
 - Part 6 Plan 44R-4965 from Calvin Ische and Marcia Ische for an overland drainage swale;
 - Part 7 Plan 44R-4965 from Ashley Di Labio and Anthony Di Labio for an overland drainage swale;
 - Part 8 Plan 44R-4965 from Paul Mergl and Janelle Jacobs-Mergl for an overland drainage swale.
5. The Mayor and Clerk, or their respective delegates, of The Corporation of the City of Stratford are hereby authorized to execute all documents related to this grant of easement.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD

BEING a By-law to authorize the acceptance of easements in gross from Skyline Real Estate Holdings (II) Inc., over Parts 1 and 2, Reference Plan 44R-5669 for access to a sanitary sewer.

WHEREAS Section 9 of the *Municipal Act, 2001*, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS Section 10(1) of the *Municipal Act, 2001* provides that a single-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

AND WHEREAS the properties known municipally as 25, 45, 65, 85 and 105 Oxford Street were developed as one property under site plan control;

AND WHEREAS the properties were subsequently severed into separate properties pursuant to Consent Applications B04-19, B05-19, B06-19 and B07-19;

AND WHEREAS to provide separate legal sanitary services for 85 and 105 Oxford Street, the sanitary sewer and manhole located on Part 1, Plan 44R-5669 must be owned and operated by The Corporation of the City of Stratford;

AND WHEREAS Skyline Real Estate Holdings (II) Inc. has agreed to grant an easement in gross to The Corporation of the City of Stratford over the lands described in Paragraph 2 herein to maintain and operate the sanitary sewer;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That The Corporation of the City of Stratford hereby accepts easements in gross from Skyline Real Estate Holdings (II) Inc., over the lands described in Paragraph 2 herein.
2. That the lands to which the easements in gross referred to in Paragraph 1 herein, are Part of Lot 772 and 773, Registered Plan 47, subject to easements registered as PC151414, PC170472 and PC140473 and now designated as Parts 1 and 2 on Plan 44R-5669 being part of PIN 53099-0162 (LT) for access to a sanitary sewer.

3. The Mayor and Clerk, or their respective delegates, of The Corporation of the City of Stratford are hereby authorized to execute all documents related to this acceptance of easement.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD

BEING a By-law to authorize the entering into and execution of an agreement with The Canadian Red Cross Society for the provision of disaster relief services for the period January 1, 2020 to December 31, 2021.

WHEREAS Section 8.(1) of the *Municipal Act, 2001, S.O. 2001, c.25 as amended*, provides that the powers of a municipality under this or any other Act, shall be interpreted broadly so as to confer broad authority on the municipality to enable the municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

AND WHEREAS Section 9 of the *Municipal Act, 2001*, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS Section 10(1) of the *Municipal Act 2001* provides that a single-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

AND WHEREAS the Council of The Corporation of the City of Stratford previously deemed it in the public interest to enter into Memoranda of Understanding with The Canadian Red Cross Society for the provision of certain disaster relief services;

AND WHEREAS the Council of The Corporation of the City of Stratford deems it in the public interest to enter into an agreement with The Canadian Red Cross Society for continuing the provision of disaster relief services for the period January 1, 2020 to December 31, 2021;

NOW THEREFORE BE IT ENACTED by the Council of The Corporation of the City of Stratford as follows:

1. That the agreement for disaster relief services dated the 9th day of December, 2019 between The Canadian Red Cross Society and The Corporation of the City of Stratford with respect to the provision of disaster relief services for the period January 1, 2020 to December 31, 2021, be entered into and the Mayor and Clerk or their respective delegates are hereby authorized to execute the said agreement on behalf of The Corporation of the City of Stratford and to affix the corporate seal thereto.

READ a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD

BEING a By-law to amend By-law 178-2018 as amended,
to disband the Stratford Youth Advisory Council.

WHEREAS Council of The Corporation of the City of Stratford adopted By-law 178-2018 to appoint Council Members to Sub-committees of Council and Standing Committees of Council and to Advisory Committees, Boards and Agencies and to appoint Citizens to Advisory Committees and Boards during the 2018 term of municipal office;

AND WHEREAS Council of The Corporation of the City of Stratford deems it necessary to make further appointments to its Advisory Committees, Committees and Boards;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That Section 1.43 of By-law 178-2018 be deleted.
2. That Section 2.16 of By-law 178-2018 be deleted.
3. All other provisions of By-law 178-2018, as amended, remain in force and effect.
4. This By-law shall come into force and take effect upon final passage thereof.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD

BEING a by-law to authorize an interim tax levy for 2020 and to govern and regulate the finances of The Corporation of the City of Stratford for the fiscal year ending December 31, 2020.

WHEREAS section 10(2)3 of the *Municipal Act, 2001, S.O. 2001, c.25*, as amended, provides that a single-tier municipality may pass by-laws respecting financial management of the municipality and its local boards;

AND WHEREAS section 307.(1) of the Act provides that all taxes shall, unless expressly provided otherwise, be levied upon the whole of the assessment for real property or other assessments made under the *Assessment Act* according to the amounts assessed and not upon one or more kinds of property or assessment or in different proportions;

AND WHEREAS section 317.(1) of the Act provides that a local municipality, before the adoption of the estimates for the year may pass a by-law levying amounts on the assessment of property in the local municipality rateable for local municipality purposes;

AND WHEREAS the Council of The Corporation of the City of Stratford deems it necessary to pass a by-law to levy on the whole of the assessment for each property class in the local municipality rateable for a local municipality purpose, a sum not to exceed that which would be produced by applying the prescribed percentage (or 50 percent if no percentage is otherwise prescribed) of the total amounts billed to each property for all purposes in the previous year on the properties that, in the current year, are in the property class as provided for in section 317 of the Act;

AND WHEREAS Section 317.(3) of the Act also authorizes a municipal council by by-law, to adjust the interim taxes on a property if the Council is of the opinion that the Interim Levy on a property is too high or too low in relation to its estimate of the total taxes which will be levied on the property in 2020;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That the interim tax levy shall become due and payable in two instalments as allowed under Section 342(a) of the *Municipal Act, 2001* as follows:
 - a) Fifty percent (50%) of the interim levy, rounded, shall become due and payable on February 21, 2020, and
 - b) the balance of the interim levy shall become due and payable on April 9, 2020, and
 - c) non-payment of the amounts due on the dates stated, in accordance with this section, shall constitute default.

2. Section 342 (b) of the *Municipal Act, 2001* allows for alternate instalment due dates to spread the payment of taxes more evenly over the year. Therefore, the interim tax levy for those on a 12 month pre-authorized automatic withdrawal payment plan shall be paid in 6 equal instalments due and payable on or after the first day of each month January to June. The pre-authorized payment plans shall be penalty free for as long as the taxpayer is in good standing with the terms of the plan agreement.
3. That when payment of any instalment or any part of any instalment of taxes levied by the City of Stratford is in default, penalties and where applicable interest, shall be imposed respectively in accordance with City of Stratford policies.
4. That a penalty of one and one-quarter (1¼) per cent shall be added to any instalment on the first day of default and on the first day of each calendar month thereafter in which such default continues until the end of the year in which the taxes are levied, and such penalty shall be levied and collected in the same manner as if it had been originally imposed with and formed part of such instalment.
5. That the interim tax levy rates shall also apply to any property added to the assessment roll after this By-law is enacted.
6. This By-law shall come into force and take effect upon final passage hereof.

Read a FIRST, SECOND and THIRD Time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



**BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD**

BEING a By-law to authorize the acceptance of a tender, execution of the contract and the undertaking of the work by 1877980 Ontario Inc. o/a Kodiak Tree Services for pruning, removal and disposal of designated trees and stumps, along with regular and emergency pruning services in 2020 [T-2019-49].

WHEREAS Section 8.(1) of the *Municipal Act, 2001, S.O. 2001, c.25 as amended*, provides that the powers of a municipality under this or any other Act, shall be interpreted broadly so as to confer broad authority on the municipality to enable the municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

AND WHEREAS Section 9 of the *Municipal Act, 2001*, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS Section 10.(1) of the *Municipal Act 2001* provides that a single-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That the tender [T-2019-49] of 1877980 Ontario Inc. o/a Kodiak Tree Services to provide for pruning, removal and disposal of designated trees and stumps, along with regular and emergency pruning services in 2020 in the City of Stratford be accepted and the Mayor and Clerk, or their respective delegates, be and the same are hereby authorized to execute the contract for the said work and to affix the Corporate seal thereto.
2. That the accepted amount of the tender [T-2019-49] is \$316,393.40 including HST.
3. That 1877980 Ontario Inc. o/a Kodiak Tree Services is authorized to undertake the pruning, removal and disposal of designated trees and stumps, along with regular and emergency pruning services in 2020 in the City of Stratford, pursuant to the said tender and as directed by the Director of Community Services, or designate, of The Corporation of the City of Stratford.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD

BEING a By-law to authorize the temporary borrowing of funds from time to time to meet current expenditures during the fiscal year ending December 31, 2020 until municipal taxes are collected.

WHEREAS the Council of The Corporation of the City of Stratford deems it necessary to enact a by-law to authorize the temporary borrowing of monies by the City to meet current budget expenditures for the year 2020 ("the year") pending receipt of current revenue;

AND WHEREAS section 407 of the *Municipal Act, 2001, S.O. 2001, C.25*, authorizes temporary borrowing until taxes are collected and other revenues received, of the amount Council considers necessary to meet current expenditures of the municipality for the year;

AND WHEREAS Section 407(2) of the Act sets out the total amount which may be borrowed from all sources at any one time plus any outstanding amount of principal borrowed and accrued interest;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That the Treasurer of The Corporation of the City of Stratford is hereby authorized to borrow during the fiscal year ending December 31, 2020, such sums as may be necessary to meet, until the taxes are collected and other revenues received, the current expenditures of the Corporation and the other amounts that are set out in Section 407 of the *Municipal Act, 2001, S.O. 2001, C.25*.
2. The lender(s) from whom amounts may be borrowed under authority of this by-law shall be the Royal Bank of Canada or such other lender(s) as may be determined from time to time by resolution of Council.
3. The total amount which may be borrowed at any one time under this By-law, together with the total of any similar borrowings that have not been repaid, shall not exceed from January 1 to September 30 in the year, 50 percent of the total estimated revenues of the municipality as set out in the budget adopted for the year, and from October 1 to December 31 in the year, 25 percent of the total of the estimated revenues of the municipality as set out in the budget adopted for the year or \$35,000,000.00 whichever is less.
4. The Treasurer shall, at the time when any amount is borrowed under this By-law, ensure that the lender is or has been furnished with a certified copy of this By-law (a certified copy of the resolution mentioned in Section 2 determining the lender,) if applicable, and a statement showing the nature and amount of the estimated revenues for the year and also showing the total of any other amounts borrowed from any and all sources under authority of Section 407 of the *Municipal Act* that have not been repaid.

5. a) If the estimates for the year have not been adopted at the time an amount is borrowed under this By-law, the limitation on total borrowing, as set out in Section 3 of this By-law, shall be calculated for the time being upon the estimated revenues of the municipality as set forth in the estimates adopted for the next preceding year.
- b) If the estimates for the year have not been adopted at the time an amount is borrowed under this By-law, the statement furnished under Section 4 shall show the nature and amount of the estimated revenues of the municipality as set forth in the estimates adopted for the current preceding year and the nature and amount of the revenues received for and on account of the current year.
6. All or any sums borrowed under this By-law shall, with interest thereon, be a charge upon the whole of the revenues of the municipality for the year and for any preceding years as and when such revenues are received, provided that such charge does not defeat or affect and is subject to any prior charge then subsisting in favour of any other lender.
7. The Treasurer is hereby authorized and directed to apply in payment of all or any sums borrowed under this By-law, together with interest thereon, all or any of the moneys hereafter collected or received, either on account of or realized in respect of the taxes levied for the year and preceding years or from any other source, which may lawfully be applied for such purpose.
8. Promissory Notes or banker's acceptances made under Section 1 shall be signed by the Treasurer or by such other person as is authorized by by-law to sign it.
9. This by-law shall come into force and take effect upon the final passage thereof.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



**BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD**

BEING a by-law to adopt the budget (estimates of revenues and expenditures) for tax supported and user pay purposes for the year 2020.

WHEREAS Section 290 of the *Municipal Act, S.O. 2001, c.25*, as amended, requires municipalities to prepare and adopt a budget and establishes requirements under that legislation to set out the estimated revenues and expenditures for the municipality;

AND WHEREAS in accordance with Section 290 of the *Municipal Act, S.O. 2001, c.25*, as amended, Council has considered the sums required during the year for Municipal purposes and is prepared to pass a budget for the year 2020;

AND WHEREAS it is now necessary to adopt the estimates of revenue and expenditures for tax supported and user pay services for the Corporation of the City of Stratford;

NOW THEREFORE BE IT ENACTED by the Council of The Corporation of the City of Stratford as follows:

1. That the current estimates of operating revenues and expenditures for tax supported purposes and for user pay purposes for the City of Stratford are hereby adopted as set out in the attached Schedule "A", to be known as the 2020 Tax Supported and User Pay Operating Budget.
2. That the capital project estimates for expenditures and revenues for tax supported purposes are hereby adopted as set out in the attached Schedule "B", to be known as the 2020 Tax Supported and User Pay Capital Budget.
3. That Schedules "A" and "B" as attached hereto form and become part of this by-law.
4. That this by-law shall come into force and effect upon receiving the final passing thereof.

Read a FIRST, SECOND and THIRD Time and

FINALLY PASSED this 9th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe

SCHEDULE "A" TO BY-LAW -2020 PASSED THIS 9th DAY OF DECEMBER 2019		
CITY OF STRATFORD - 2020 OPERATING BUDGET SUMMARY		
	TAX SUPPORTED OPERATING BUDGETS:	2020 BUDGET
Mayor/Council/CAO		
	101 MAYOR'S OFFICE	\$ 105,600
	102 CITY COUNCIL	376,220
	111 CAO'S OFFICE	687,400
Human Resources		
	112 HUMAN RESOURCES	627,940
Corporate Services		
	100 TAXATION AND GENERAL REVENUES	-64,587,910
	121 CITY CLERK	530,610
	131 FINANCE & TREASURY	1,179,620
	134 INFORMATION TECHNOLOGY	1,443,930
	135 PARKING	-575,000
	136 CROSSING GUARDS	225,480
	139 GENERAL GOVERNMENT	2,539,710
	513 INDUSTRIAL LAND SERVICING	0
	810 REQUISITIONS FROM OTHERS	8,837,000
	820 COMMITTEES OF COUNCIL	105,400
	872 COMMUNITY SUPPORT & GRANTS	904,050
Infrastructure & Development Services		
	141 CITY BUILDINGS	735,370
	251 DEVELOPMENT SERVICES	342,090
	310 ENGINEERING	975,920
	315 FLEET	1,925,830
	320 ROADS	5,629,820
	340 STORM	3,173,740
Community Services		
	711 PARKS	2,476,710
	721 RECREATION	4,096,640
	731 CEMETERY	266,910
	750 TRANSIT	1,847,230
	751 PARALLEL TRANSIT	367,260
Fire		
	211 FIRE	7,646,020
	512 STRATFORD MUNICIPAL AIRPORT	178,230
Social Services		
	610 ADMINISTRATION	0
	611 ONTARIO WORKS	597,130
	613 ANNE HATHAWAY DAY CARE CENTRE	63,110
	615 HOUSING	2,081,130
	616 CHILDREN SERVICES	257,120
	617 EARLY LEARNING & CHILD CARE	109,760
	618 BRITANNIA ST APARTMENTS	0
Stratford Police Service		
	231 POLICE	11,509,070
Stratford Public Library		
	411 STRATFORD PUBLIC LIBRARY	2,505,700
	USER PAY OPERATING BUDGETS:	2020 BUDGET
Infrastructure & Development Services		
	330 SANITARY	0
	350 WATER	0
	360 WASTE	815,160

	2020 BUDGET
2020 TAX SUPPORTED OPERATING BUDGETS:	
MAYOR/COUNCIL/CAO	
101 MAYOR'S OFFICE	
1011 ELECTED REPS. ADMINISTRATION	
G-101-1011-2100 FULL TIME SALARIES & WAGES	82,840
G-101-1011-2500 FULL TIME BENEFITS	5,970
G-101-1011-3070 OFFICE SUPPLIES & PAPER	100
G-101-1011-3100 POSTAGE	150
G-101-1011-4010 ADVERTISING	2,500
G-101-1011-4036 CONFERENCES - EXPENSES	6,300
G-101-1011-4060 COURIER/FREIGHT	100
G-101-1011-4120 TELEPHONE - CELL PHONES	240
G-101-1011-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	2,000
G-101-1011-4160 SPECIAL PROJECTS	5,000
G-101-1011-9010 OFFICE EQUIPMENT AND FURNISHINGS	400
TOTAL 101 MAYOR'S OFFICE	\$ 105,600
102 CITY COUNCIL	
1021 COUNCIL ADMINISTRATION	
G-102-1021-1810 CONTRIBUTION FROM RESERVE	-38,000
G-102-1021-2100 FULL TIME SALARIES & WAGES	263,310
G-102-1021-2500 FULL TIME BENEFITS	18,960
G-102-1021-3050 MATERIALS	1,500
G-102-1021-3070 OFFICE SUPPLIES & PAPER	150
G-102-1021-3080 MISC EXPENSE - PROMOTIONAL MATERIAL	5,000
G-102-1021-3120 MEALS & MEETING COSTS	7,000
G-102-1021-4036 CONFERENCES - DETAIL BY COUNCILLOR	16,000
G-102-1021-4040 CONSULTANTS	38,000
G-102-1021-4097 MEMBERSHIPS	17,200
G-102-1021-4150 TRAVEL/MILEAGE - DETAIL BY COUNCILLOR	200
G-102-1021-7810 TRANSFER TO RESERVE	10,000
TOTAL 1021 COUNCIL ADMINISTRATION	339,320
1031 PUBLIC RECEPTIONS	
G-102-1031-3050 MATERIALS - LONG SERVICE AWARDS	2,400
G-102-1031-3081 BLUE JAYS DAY	2,000
G-102-1031-4001 MEMORIAL DONATIONS	500
G-102-1031-4164 SPECIAL EVENTS	32,000
TOTAL 1031 PUBLIC RECEPTIONS	36,900
TOTAL 102 CITY COUNCIL	\$ 376,220
111 CAO'S OFFICE	
1111 ADMINISTRATION	
G-111-1111-1810 CONTRIBUTION FROM RESERVES	-99,660
G-111-1111-2100 FULL TIME SALARIES & WAGES	502,730
G-111-1111-2500 FULL TIME BENEFITS	141,690
G-111-1111-3050 MATERIALS	300
G-111-1111-3070 OFFICE SUPPLIES & PAPER	1,800
G-111-1111-3080 MISCELLANEOUS	250
G-111-1111-3090 PHOTOCOPIER EXPENSE	3,300
G-111-1111-3100 POSTAGE	100
G-111-1111-3120 MEALS & MEETING COSTS	1,400
G-111-1111-3130 PUBLICATIONS & SUBSCRIPTIONS	270
G-111-1111-4020 SERVICE CONTRACTS	1,500

	2020
	BUDGET
G-111-1111-4035 CONFERENCES - ACCOMMODATIONS	2,000
G-111-1111-4036 CONFERENCES - EXPENSES	400
G-111-1111-4037 CONFERENCES - REGISTRATION	2,500
G-111-1111-4038 CONFERENCES - TRAVEL/MILEAGE	2,000
G-111-1111-4040 CONSULTANTS	99,660
G-111-1111-4060 COURIER/FREIGHT	70
G-111-1111-4097 MEMBERSHIPS	3,500
G-111-1111-4110 TELEPHONE - BASIC	1,740
G-111-1111-4120 TELEPHONE - CELL PHONES	3,600
G-111-1111-4142 TRAINING - EXPENSES	4,200
G-111-1111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	750
G-111-1111-4164 SPECIAL EVENTS	1,800
G-111-1111-7810 TRANSFER TO RESERVES	10,000
G-111-1111-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,500
TOTAL 111 CAO'S OFFICE	\$ 687,400
HUMAN RESOURCES	
112 HUMAN RESOURCES	
1210 PERSONNEL ADMINISTRATION	
G-112-1210-2100 FULL TIME SALARIES & WAGES	376,030
G-112-1210-2500 FULL TIME BENEFITS	112,140
G-112-1210-3070 OFFICE SUPPLIES & PAPER	2,000
G-112-1210-3090 PHOTOCOPIER EXPENSE	3,000
G-112-1210-3100 POSTAGE	100
G-112-1210-3120 MEALS & MEETING COSTS	100
G-112-1210-3130 PUBLICATIONS & SUBSCRIPTIONS	500
G-112-1210-4010 ADVERTISING	6,000
G-112-1210-4035 CONFERENCES - ACCOMMODATIONS	2,300
G-112-1210-4036 CONFERENCES - EXPENSES	1,000
G-112-1210-4037 CONFERENCES - REGISTRATION	5,000
G-112-1210-4038 CONFERENCES - TRAVEL/MILEAGE	1,600
G-112-1210-4097 MEMBERSHIPS	2,800
G-112-1210-4110 TELEPHONE - BASIC	1,400
G-112-1210-4120 TELEPHONE - CELL PHONES	3,600
G-112-1210-9010 OFFICE EQUIPMENT AND FURNISHINGS	2,000
TOTAL 1210 PERSONNEL ADMINISTRATION	519,570
1212 LABOUR RELATIONS	
G-112-1212-3110 PRINTING	600
G-112-1212-3120 MEALS AND MEETING COSTS	2,000
G-112-1212-4090 LEGAL	30,620
TOTAL 1212 LABOUR RELATIONS	33,220
1214 TRAINING	
G-112-1214-4140 TRAINING REGISTRATION - CORPORATE	31,000
G-112-1214-4142 HEALTH & SAFETY EXPENSES	12,850
TOTAL 1214 TRAINING	43,850
1216 BENEFIT ADMINISTRATION	
G-112-1216-4040 CONSULTANTS	31,300
TOTAL 1216 BENEFIT ADMINISTRATION	31,300
TOTAL 112 HUMAN RESOURCES	\$ 627,940

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	BUDGET
CORPORATE SERVICES	
100 TAXATION AND GENERAL REVENUES	
1010 TAXATION, GENERAL GRANTS, FESTIVAL HYDRO	
G-100-1010-1010 REG RESIDENTIAL & FARM	-45,534,700
G-100-1010-1020 REG COMMERCIAL & INDUSTRIAL	-16,665,810
G-100-1010-1042 TAXATION - AREA OPENINGS	-19,500
G-100-1010-1050 TAXATION - STRATFORD GENERAL HOSPITAL	-22,000
G-100-1010-1055 TAXATION- UNIVERSITY OF WATERLOO	-15,600
G-100-1010-1060 TAXATION - PERTH COUNTY JAIL	-3,750
G-100-1010-1070 TAXATION - RAILWAYS	-5,900
G-100-1010-1080 EDUCATION PORTION PIL	-170,650
G-100-1010-1710 FESTIVAL HYDRO DIVIDENDS/INTEREST	-2,150,000
TOTAL 100 TAXATION AND GENERAL REVENUES	-\$ 64,587,910
121 CITY CLERK	
1126 CITY CLERK'S ADMINISTRATION	
G-121-1126-1405 CLERKS USER FEES- RENTALS/FOI/COMMISSIONING	-17,000
G-121-1126-1434 CLERKS - ADMIN FEE	-1,000
G-121-1126-1435 CLERK - COMMISSIONING	-3,900
G-121-1126-1437 CLERK - FREEDOM OF INFORMATION	-1,000
G-121-1126-1438 CLERK- CIVIL CEREMONY	-14,000
G-121-1126-1439 CLERK - ENCROACHMENT FEE	-16,500
G-121-1126-1441 CLERK - MARRIAGE LICENCE	-30,000
G-121-1126-1442 CLERK - LOTTERY LICENCE	-54,000
G-121-1126-1443 CLERK - PET LICENCING	-2,200
G-121-1126-1444 CLERK - BUSINESS LICENCES	-32,000
G-121-1126-1900 INTERFUNCTIONAL TRANSFERS	-32,000
G-121-1126-2100 FULL TIME SALARIES & WAGES	434,970
G-121-1126-2500 FULL TIME BENEFITS	133,250
G-121-1126-3050 MATERIALS	15,600
G-121-1126-3070 OFFICE SUPPLIES & PAPER	3,100
G-121-1126-3090 PHOTOCOPIER EXPENSE	6,000
G-121-1126-3100 POSTAGE	4,000
G-121-1126-3110 PRINTING	1,000
G-121-1126-3130 PUBLICATIONS & SUBSCRIPTIONS	1,500
G-121-1126-4035 CONFERENCES - ACCOMMODATIONS	1,500
G-121-1126-4036 CONFERENCES - EXPENSES	300
G-121-1126-4037 CONFERENCES - REGISTRATION	1,500
G-121-1126-4038 CONFERENCES- TRAVEL/MILEAGE	600
G-121-1126-4060 COURIER/FREIGHT	3,200
G-121-1126-4090 LEGAL	30,000
G-121-1126-4097 MEMBERSHIPS	1,500
G-121-1126-4110 TELEPHONE	1,740
G-121-1126-4120 CELL PHONES	900
G-121-1126-4130 TOWN CRIER	25,000
G-121-1126-4140 TRAINING - REGISTRATION	5,500
G-121-1126-4141 TRAINING - MILEAGE	500
G-121-1126-4142 TRAINING - EXPENSES	500
G-121-1126-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	500
G-121-1126-5010 BANK, COLLECTION, CREDIT CARD FEES	50
G-121-1126-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,500
TOTAL 1126 CITY CLERK'S ADMINISTRATION	470,610

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1128 ELECTION SERVICES	
G-121-1128-3050 MATERIALS	5,000
G-121-1128-7810 TRANSFER TO RESERVES	55,000
TOTAL 1128 ELECTION SERVICES	60,000
TOTAL 121 CITY CLERK	\$ 530,610
131 FINANCE & TREASURY	
1132 TREASURY ADMINISTRATION	
G-131-1132-1360 INTEREST ON A/R ACCOUNTS	-6,000
G-131-1132-1380 TAX CERTIFICATES	-25,000
G-131-1132-1770 RECOVERABLES	-4,760
G-131-1132-1810 CONTRIBUTION FROM RESERVE	-88,000
G-131-1132-1900 INTERFUNCTIONAL TRANSFERS	-320,550
G-131-1132-2100 FULL TIME SALARIES & WAGES	1,008,800
G-131-1132-2500 FULL TIME BENEFITS	283,000
G-131-1132-3050 MATERIALS	5,000
G-131-1132-3070 OFFICE SUPPLIES & PAPER	15,900
G-131-1132-3090 PHOTOCOPIER EXPENSE	4,500
G-131-1132-3100 POSTAGE	28,000
G-131-1132-3120 MEETING COSTS	1,000
G-131-1132-3130 PUBLICATIONS & SUBSCRIPTIONS	1,250
G-131-1132-4030 AUDIT	55,000
G-131-1132-4040 CONSULTANTS	145,000
G-131-1132-4095 MAINTENANCE CONTRACTS	38,000
G-131-1132-4097 MEMBERSHIPS	6,500
G-131-1132-4110 TELEPHONE - BASIC	4,880
G-131-1132-4120 TELEPHONE - CELL PHONES	900
G-131-1132-4140 TRAINING	16,000
G-131-1132-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	200
G-131-1132-9010 OFFICE EQUIPMENT AND FURNISHINGS	10,000
TOTAL 131 FINANCE & TREASURY	\$ 1,179,620
134 INFORMATION TECHNOLOGY	
1230 IT ADMINISTRATION	
G-134-1230-2100 FULL TIME SALARIES & WAGES	319,100
G-134-1230-2110 PART TIME SALARIES AND WAGES	37,600
G-134-1230-2500 FULL TIME BENEFITS	87,720
G-134-1230-2510 PART TIME BENEFITS	9,630
G-134-1230-3070 OFFICE SUPPLIES & PAPER	600
G-134-1230-4020 SERVICE CONTRACTS	248,700
G-134-1230-4035 CONFERENCES - ACCOMMODATIONS	10,000
G-134-1230-4097 MEMBERSHIPS	4,000
G-134-1230-4140 TRAINING - REGISTRATION	6,000
TOTAL 1230 IT ADMINISTRATION	723,350
1234 IT MAINTENANCE & SUPPORT	
G-134-1234-1770 RECOVERABLES	-9,620
G-134-1234-1900 INTERFUNCTIONAL TRANSFER	-176,600
G-134-1234-3090 PHOTOCOPIES	650
G-134-1234-4040 CONSULTANTS	60,000
G-134-1234-4095 SUPPORT & MAINTENANCE CONTRACTS	621,990
G-134-1234-4110 TELEPHONE - BASIC	1,390
G-134-1234-4120 TELEPHONE - CELL PHONES	-13,140
G-134-1234-4122 DATA TELECOMMUNICATIONS	66,540

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	BUDGET
G-134-1234-4125 INTERNET	13,800
G-134-1234-7820 TRANSFER TO RESERVE FUNDS	155,570
TOTAL 1234 IT MAINTENANCE & SUPPORT	720,580
TOTAL 134 INFORMATION TECHNOLOGY	\$ 1,443,930
135 PARKING	
3411 PARKING CONTROL ADMINISTRATION	
G-135-3411-1335 PARKING REVENUE - PERMITS	-1,930,000
G-135-3411-1480 PARKING TICKET/FINES/HOOD RENTAL	-170,000
G-135-3411-2100 FULL TIME SALARIES & WAGES	55,510
G-135-3411-2500 FULL TIME BENEFITS	21,100
G-135-3411-3040 HYDRO	500
G-135-3411-3050 MATERIALS	7,200
G-135-3411-3070 OFFICE SUPPLIES & PAPER	8,700
G-135-3411-3090 PHOTOCOPIER EXPENSE	1,000
G-135-3411-3100 POSTAGE	3,500
G-135-3411-4010 ADVERTISING	1,000
G-135-3411-4040 CONSULTANTS	10,000
G-135-3411-4050 CONTRACTORS	187,570
G-135-3411-4090 LEGAL	3,000
G-135-3411-4095 MAINTENANCE CONTRACTS	76,800
G-135-3411-4110 TELEPHONE	700
G-135-3411-4120 TELEPHONE - CELL PHONE	3,600
G-135-3411-5010 BANK, COLLECTION, CREDIT CARD FEES	7,700
G-135-3411-7820 TRANSFER TO RESERVE FUNDS	929,420
G-135-3411-7900 INTERFUNCTIONAL TRANSFER	137,200
TOTAL 3411 PARKING CONTROL ADMINISTRATION	-645,500
3450 PARKING LOT FACILITIES	
G-135-3450-3050 MATERIALS	10,000
G-135-3450-4050 CONTRACTORS	25,000
G-135-3450-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	35,500
TOTAL 3450 PARKING LOT FACILITIES	70,500
TOTAL 135 PARKING	-\$ 575,000
136 CROSSING GUARDS	
3192 CROSSING GUARD PROTECTION	
G-136-3192-3050 MATERIALS	1,600
G-136-3192-4040 CONSULTANTS	0
G-136-3192-4050 CONTRACTORS	218,880
G-136-3192-4100 SERVICES - OTHER	0
G-136-3192-9030 EQUIPMENT PURCHASES	5,000
TOTAL 136 CROSSING GUARDS	\$ 225,480
139 GENERAL GOVERNMENT	
1240 TAXES - INTEREST, SUPPS, ADJUSTMENTS	
G-139-1240-1045 SUPPLEMENTARIES	-1,000,000
G-139-1240-1510 PENALTIES AND INTEREST ON TAXES	-402,000
G-139-1240-5050 PROPERTY TAX ADJUSTMENTS	1,000,000
TOTAL 1240 TAXES - INTEREST, SUPPS, ADJUST	-402,000

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	BUDGET
1241 DEBT SERVICING	
G-139-1241-5030 INTEREST ON LONG TERM DEBT	507,490
G-139-1241-5035 PRINCIPAL REPAYMENT LONG TERM DEBT	1,497,840
TOTAL 1241 DEBT SERVICING	2,005,330
1242 CASH MANAGEMENT	
G-139-1242-1560 INVESTMENT AND INTEREST INCOME	-320,520
G-139-1242-5010 BANK, OPER LOAN INTEREST, COLLECT & CARD CHGS	0
TOTAL 1242 CASH MANAGEMENT	-320,520
1244 PROVINCIAL OFFENCES ACT	
G-139-1244-1250 POA REVENUE	-151,030
G-139-1244-5010 BANK, COLLECTION & CREDIT CARD CHARGES	16,600
TOTAL 1244 PROVINCIAL OFFENCES ACT	-134,430
1248 OTHER FINANCIAL SERVICES	
G-139-1248-1770 MISC. OTHER REVENUE	-14,130
G-139-1248-1900 INTERFUNCTIONAL TRANSFERS	-111,960
G-139-1248-4080 INSURANCE PREMIUMS	606,920
G-139-1248-4081 INSURANCE CLAIMS - ADJUSTER FEES	8,000
G-139-1248-4085 INSURANCE CLAIMS	216,000
G-139-1248-4090 LEGAL	90,000
G-139-1248-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	46,500
G-139-1248-7810 TRANSFER TO RESERVES	550,000
TOTAL 1248 OTHER FINANCIAL SERVICES	1,391,330
TOTAL 139 GENERAL GOVERNMENT	\$ 2,539,710
513 INDUSTRIAL LAND SERVICING	
5130 ADMINISTRATION	
G-513-5130-1750 LAND SALES	-2,390,000
G-513-5130-1820 CONTRIBUTION FROM RESERVE FUND	-400,540
G-513-5130-5030 INTEREST ON LONG TERM DEBT	68,800
G-513-5130-5035 PRINCIPAL ON LONG TERM DEBT	331,740
G-513-5130-7820 TRANSFER TO RESERVE FUND	2,390,000
TOTAL 513 INDUSTRIAL LAND SERVICING	\$0
810 REQUISITIONS FROM OTHERS	
1142 PROPERTY ASSESSMENT SERVICES	
G-810-1142-6030 MUNICIPAL PROPERTY ASSESSMENT CORP	420,690
TOTAL 1142 PROPERTY ASSESSMENT SERVICES	420,690
5100 PERTH DISTRICT HEALTH UNIT	
G-810-5100-6035 EXTERNAL AGENCIES	717,540
TOTAL 5100 PERTH DISTRICT HEALTH UNIT	717,540
5300 AMBULANCE SERVICES	
G-810-5300-6035 EXTERNAL AGENCIES	2,705,600
TOTAL 5300 AMBULANCE SERVICES	2,705,600
6200 SPRUCE LODGE	
G-810-6200-6035 EXTERNAL AGENCIES	534,870
TOTAL 6200 SPRUCE LODGE	534,870

	2020 BUDGET
7500 STRATFORD/PERTH ARCHIVES	
G-810-7500-6035 EXTERNAL AGENCIES	330,730
TOTAL 7500 STRATFORD/PERTH ARCHIVES	330,730
7504 STRATFORD PERTH MUSEUM	
G-810-7504-6035 EXTERNAL AGENCIES	150,600
TOTAL 7504 STRATFORD PERTH MUSEUM	150,600
8217 STRATFORD TOURISM ALLIANCE	
G-810-8217-6035 EXTERNAL AGENCIES	560,000
G-810-8217-7900 INTERFUNCTIONAL TRANSFER	49,520
TOTAL 8217 STRATFORD TOURISM ALLIANCE	609,520
8219 ANNEXATION AGREEMENT	
G-810-8219-6035 EXTERNAL AGENCIES	816,000
TOTAL 8219 ANNEXATION AGREEMENT	816,000
8221 COUNTY ROADS AGREEMENT	
G-810-8221-6035 EXTERNAL AGENCIES	1,928,830
TOTAL 8221 COUNTY ROADS AGREEMENT	1,928,830
8222 STRATFORD ECONOMIC ENTERPRISE DEVELOPMENT CORP	
G-810-8222-6035 EXTERNAL AGENCIES	622,620
TOTAL 8222 SEED CO	622,620
TOTAL 810 REQUISITIONS FROM OTHERS	\$ 8,837,000
820 COMMITTEES OF COUNCIL	
7260 ACTIVE TRANSPORTATION	
G-820-7260-1120 CANADA GRANT - GREEN COMMUNITIES	-35,000
G-820-7260-2100 FULL TIME SALARIES & WAGES	30,610
G-820-7260-2110 PART TIME SALARIES & WAGES	5,000
G-820-7260-2500 FULL TIME BENEFITS	2,960
G-820-7260-2510 PART TIME BENEFITS	1,480
G-820-7260-3050 MATERIALS	8,000
G-820-7260-3070 OFFICE SUPPLIES & PAPER	450
G-820-7260-4130 TOWN CRIER	450
G-820-7260-4160 SPECIAL PROJECTS	4,390
TOTAL 7260 ACTIVE TRANSPORTATION	18,340
7502 HERITAGE STRATFORD	
G-820-7502-2110 PART TIME SALARIES & WAGES	5,060
G-820-7502-2510 PART TIME BENEFITS	1,510
G-820-7502-3050 MATERIALS	11,730
G-820-7502-3070 OFFICE SUPPLIES & PAPER	450
G-820-7502-4130 TOWN CRIER	450
TOTAL 7502 HERITAGE STRATFORD	19,200
7508 SHARED SERVICES COMMITTEE	
G-820-7508-2110 PART TIME SALARIES & WAGES	290
G-820-7508-2510 PART TIME BENEFITS	90
TOTAL 7508 SHARED SERVICES COMMITTEE	380

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7514 ACCESSIBILITY ADVISORY COMMITTEE	
G-820-7514-2110 PART TIME SLARIES & WAGES	4,660
G-820-7514-2510 PART TIME BENEFITS	1,390
G-820-7514-3050 MATERIALS	2,520
G-820-7514-3070 OFFICE SUPPLIES & PAPER	450
G-820-7514-4130 TOWN CRIER	450
TOTAL 7514 ACCESSIBILITY ADVISORY COMMITTEE	9,470
7516 ENVIRONMENTAL STUDY COMMITTEE	
G-820-7516-2110 PART TIME SALARIES & WAGES	4,400
G-820-7516-2510 PART TIME BENEFITS	1,310
G-820-7516-3050 MATERIALS	17,500
G-820-7516-3070 OFFICE SUPPLIES & PAPER	450
G-820-7516-4130 TOWN CRIER	450
TOTAL 7516 ENVIRONMENTAL STUDY COMMITTEE	24,110
7517 STFD YOUTH ADVISORY COMMITTEE	
G-820-7517-3050 MATERIALS	1,600
TOTAL 7517 STFD YOUTH ADVISORY COMMITTEE	1,600
7521 STFD TOWN & GOWN COMMITTEE	
G-820-7521-2110 PART TIME SALARIES & WAGES	3,710
G-820-7521-2510 PART TIME BENEFITS	1,100
G-820-7521-3050 MATERIALS	3,870
G-820-7521-3070 OFFICE SUPPLIES & PAPER	450
G-820-7521-4130 TOWN CRIER	450
TOTAL 7521 STFD TOWN & GOWN COMMITTEE	9,580
7536 STRATFORDS OF THE WORLD	
G-820-7536-1405 REGISTRATION REVENUE	-26,000
G-820-7536-1810 CONTRIBUTION FROM RESERVES	-7,340
G-820-7536-2110 PART TIME SALARIES & WAGES	1,870
G-820-7536-2510 PART TIME BENEFITS	560
G-820-7536-3070 OFFICE SUPPLIES & PAPER	300
G-820-7536-4130 TOWN CRIER	300
G-820-7536-4167 HOSTED CONFERENCES	43,000
TOTAL 7536 STRATFORDS OF THE WORLD	12,690
8252 COMMUNITIES IN BLOOM	
G-820-8252-1810 CONTRIBUTION FROM RESERVES	-6,360
G-820-8252-2110 PART TIME SALARIES & WAGES	4,460
G-820-8252-2510 PART TIME BENEFITS	1,330
G-820-8252-3050 MATERIALS	9,000
G-820-8252-3070 OFFICE SUPPLIES & PAPER	450
G-820-8252-4020 SERVICE CONTRACTS	700
G-820-8252-4130 TOWN CRIER	450
TOTAL 8252 COMMUNITIES IN BLOOM	10,030
TOTAL 820 COMMITTEES OF COUNCIL	\$ 105,400

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872 COMMUNITY SUPPORT & GRANTS	
G-872-7643-6010 MULTI YEAR GRANTS	327,800
G-872-7644-6010 ANNUAL GRANTS	233,070
G-872-7645-6010 FEE WAIVERS	343,180
TOTAL 872 COMMUNITY SUPPORT & GRANTS	\$ 904,050
INFRASTRUCTURE & DEVELOPMENT SERVICES	
141 CITY BUILDINGS	
1250 ADMINISTRATION-CITY BUILDINGS	
G-141-1250-2100 FULL TIME SALARIES	327,520
G-141-1250-2110 PART TIME SALARIES	41,600
G-141-1250-2500 FULL TIME BENEFITS	94,600
G-141-1250-2510 PART TIME BENEFITS	6,440
G-141-1250-7820 TRANSFER TO RESERVE FUNDS	220,000
TOTAL 1250 ADMINISTRATION-CITY BUILDINGS	690,160
1255 CITY HALL	
G-141-1255-1470 RENTALS AND LEASES	-18,000
G-141-1255-3030 HEAT	12,000
G-141-1255-3040 HYDRO	71,500
G-141-1255-3045 WATER / SEWAGE	5,200
G-141-1255-3050 MATERIALS	13,570
G-141-1255-3170 UNIFORMS	600
G-141-1255-4050 CONTRACTORS	5,430
G-141-1255-4105 SNOW REMOVAL	10,000
G-141-1255-4107 BUILDING MAINTENANCE	55,000
G-141-1255-4120 TELEPHONE - CELL PHONES	2,820
G-141-1255-4142 TRAINING EXPENSES	750
TOTAL 1255 CITY HALL	158,870
1256 270 WATER ST- NORMAL SCHOOL	
G-141-1256-1470 RENTALS & LEASES	-85,000
G-141-1256-4107 BUILDING MAINTENANCE	30,000
G-141-1256-7820 TRANSFER TO RESERVE FUNDS	50,000
G-141-1256-9060 FACILITIES/BUILDINGS	5,000
TOTAL 1256 270 WATER ST- NORMAL SCHOOL	0
1257 MARKET SQUARE	
G-141-1257-3045 WATER/SEWER	5,000
G-141-1257-3050 MATERIALS	250
G-141-1257-4105 MARKET SQUARE- SNOW REMOVAL	4,500
G-141-1257-4107 BUILDING MAINTENANCE/CUSTODIAL	2,000
TOTAL 1257 MARKET SQUARE	11,750
1266 82 ERIE ST	
G-141-1266-1470 RENTALS AND LEASES REVENUE	-340,000
G-141-1266-1900 INTERFUNCTIONAL TRANSFERS	-21,500
G-141-1266-3030 HEAT	7,500
G-141-1266-3040 HYDRO	57,000
G-141-1266-3045 WATER / SEWAGE	1,700
G-141-1266-3050 MATERIALS	6,700
G-141-1266-3170 UNIFORMS	300
G-141-1266-3180 VEHICLE - FUEL	150
G-141-1266-3190 VEHICLE - REPAIRS & EXPENSES	1,100
G-141-1266-4105 SNOW REMOVAL	4,500

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	BUDGET
G-141-1266-4107 BUILDING MAINTENANCE	28,000
G-141-1266-4142 TRAINING EXPENSES	1,020
G-141-1266-9060 FACILITIES/BUILDINGS	8,000
TOTAL 1266 82 ERIE ST	-245,530
2230 ADMINISTRATION OF JUSTICE BLDG	
G-141-2230-1470 RENTALS AND LEASES - JUSTICE BUILDING	-240,140
G-141-2230-2100 FULL TIME SALARIES & WAGES	132,030
G-141-2230-2500 FULL TIME BENEFITS	34,360
G-141-2230-3030 HEAT	9,300
G-141-2230-3040 HYDRO	63,000
G-141-2230-3045 WATER / SEWAGE	2,880
G-141-2230-3050 MATERIALS	9,600
G-141-2230-3170 UNIFORMS	600
G-141-2230-4105 SNOW REMOVAL	6,000
G-141-2230-4107 BUILDING MAINTENANCE	50,000
G-141-2230-4142 TRAINING EXPENSES	250
G-141-2230-9030 EQUIPMENT PURCHASES	1,500
G-141-2230-9060 FACILITIES/ BUILDINGS	5,000
TOTAL 2230 ADMINISTRATION OF JUSTICE BLDG	74,380
6390 ANNE HATHAWAY DAY CARE BLDG	
G-141-6390-4107 BUILDING MAINTENANCE	2,500
TOTAL 6390 ANNE HATHAWAY BLDG	2,500
8216 47 DOWNIE STREET	
G-141-8216-1900 INTERFUNCTIONAL	-49,520
G-141-8216-3030 HEAT	3,260
G-141-8216-3040 HYDRO	4,700
G-141-8216-3045 WATER / SEWAGE	650
G-141-8216-3050 MATERIALS	1,500
G-141-8216-4105 SNOW REMOVAL	3,000
G-141-8216-4107 BUILDING MAINTENANCE	30,000
G-141-8216-4142 TRAINING EXPENSES	250
G-141-8216-9060 FACILITIES/BUILDINGS	5,000
TOTAL 8216 47 DOWNIE STREET	-1,160
8290 246 RAILWAY AVE	
G-141-8290-3040 HYDRO	400
G-141-8290-4107 BUILDING MAINTENANCE	\$ 1,000
TOTAL 8290 246 RAILWAY AVE	1400
8292 LIBRARY	
G-141-8292-4105 SNOW REMOVAL	9,000
G-141-8292-4107 BUILDING MAINTENANCE	25,000
G-141-8292-4120 TELEPHONE - CELL PHONES	0
G-141-8292-7820 TRANSFER TO RESERVE FUNDS	0
G-141-8292-9060 FACILITIES/BUILDINGS	9,000
TOTAL 8292 LIBRARY	43,000
TOTAL 141 CITY BUILDINGS	\$ 735,370
251 DEVELOPMENT SERVICES	
2400 BUILDING INSPECTION ADMINISTRATION	
G-251-2400-1325 ZONING INFO LETTERS	-4,500
G-251-2400-1440 BUILDING PERMITS	-731,750
G-251-2400-1810 CONTRIBUTIONS FROM RESERVES	-151,240
G-251-2400-2100 FULL TIME SALARIES & WAGES	456,580
G-251-2400-2110 PART TIME SALARIES & WAGES	17,470

	2020
	BUDGET
G-251-2400-2500 FULL TIME BENEFITS	130,950
G-251-2400-2510 PART TIME BENEFITS	1,460
G-251-2400-3050 MATERIALS	6,200
G-251-2400-3090 PHOTOCOPIER EXPENSE	2,000
G-251-2400-3100 POSTAGE	1,500
G-251-2400-3180 VEHICLE - FUEL	1,800
G-251-2400-3190 VEHICLE REPAIR & EXPENSE	2,800
G-251-2400-4010 ADVERTISING	1,600
G-251-2400-4040 CONSULTANTS	40,000
G-251-2400-4050 CONTRACTORS - CLEAN UP	1,500
G-251-2400-4090 LEGAL	45,000
G-251-2400-4095 SUPPORT & MAINTENANCE CONTRACTS	45,000
G-251-2400-4097 MEMBERSHIPS	4,600
G-251-2400-4110 TELEPHONE	6,200
G-251-2400-4120 TELEPHONE - CELL PHONES	4,080
G-251-2400-4140 TRAINING - REGISTRATION	22,000
G-251-2400-5010 COLLECTIONS & BANK CHARGES	1,500
G-251-2400-7900 INTERFUNCTIONAL TRANSFERS	95,250
TOTAL 2400 BUILDING INSPECTION ADMINISTRATION	0
2406 BY-LAW ENFORCEMENT	
G-251-2406-1325 BYLAW -LETTERS OF CONFORMITY	-3,000
G-251-2406-1405 BY-LAW -SIGN & POOL PERMITS	-20,000
G-251-2406-1440 BY-LAW - TRADE LICENSES	-19,000
G-251-2406-1445 BY-LAW- BED & BREAKFAST LICENSES	-31,000
G-251-2406-1900 REVENUE TRANSFER FROM WATER	-52,070
G-251-2406-2100 FULL TIME SALARIES	140,660
G-251-2406-2500 FULL TIME BENEFITS	38,810
G-251-2406-3050 MATERIALS	4,500
G-251-2406-3090 PHOTOCOPIER	1,650
G-251-2406-3100 POSTAGE	1,500
G-251-2406-4050 CONTRACTORS - CLEAN UP	5,500
G-251-2406-4097 MEMBERSHIPS	650
G-251-2406-4110 TELEPHONE - BASIC	1,380
G-251-2406-4120 TELEPHONE - CELL PHONES	1,800
G-251-2406-4140 TRAINING	4,000
G-251-2406-7820 TRANSFER TO RESERVE FUND	3,500
TOTAL 2406 BY-LAW ENFORCEMENT	78,880
8110 PLANNING AND ZONING	
G-251-8110-1325 ZONING INFORMATION REPORTS	-1,700
G-251-8110-1375 SITE PLAN AGREEMENT REVENUE	-66,650
G-251-8110-1405 SUBDIVISION/CONDO APPLICATION FEES	-36,000
G-251-8110-1420 ZONING APPLICATION FEES	-21,750
G-251-8110-1430 PART LOT CONTROL FEES	-1,500
G-251-8110-1447 OFFICIAL PLAN AMENDMENTS	-7,310
G-251-8110-1610 PUBLICATION SALES	-200
G-251-8110-2100 FULL TIME SALARIES	272,480
G-251-8110-2110 PART TIME SALARIES	41,600
G-251-8110-2500 FULL TIME BENEFITS	72,810
G-251-8110-2510 PART TIME BENEFITS	12,060
G-251-8110-3050 MATERIALS	2,630
G-251-8110-3090 PHOTOCOPIER	920
G-251-8110-3100 POSTAGE	1,020
G-251-8110-4040 CONSULTANTS	10,400
G-251-8110-4060 COURIER/FREIGHT	50
G-251-8110-4097 MEMBERSHIPS	2,570
G-251-8110-4110 TELEPHONE	2,750
G-251-8110-4120 TELEPHONE - CELL PHONES	900
G-251-8110-4140 TRAINING	6,000

	2020
	BUDGET
G-251-8110-5010 COLLECTIONS AND BANK CHARGES	990
G-251-8110-5030 INTEREST ON LONG TERM DEBT	70
G-251-8110-5035 PRINCIPAL ON LONG TERM DEBT	1,620
G-251-8110-7810 TRANSFER TO RESERVE	10,000
TOTAL 8110 PLANNING AND ZONING	303,760
8116 COMMITTEE OF ADJUSTMENT	
G-251-8116-1405 APPLICATION FEES	-45,000
G-251-8116-3050 MATERIALS	2,425
G-251-8116-3090 PHOTOCOPIER	1,125
G-251-8116-3100 POSTAGE	900
TOTAL 8116 COMMITTEE OF ADJUSTMENT	-40,550
TOTAL 251 DEVELOPMENT SERVICES	\$ 342,090
310 ENGINEERING	
3000 ENGINEERING ADMIN	
G-310-3000-1360 SERVICE CHARGE REVENUE	-20,000
G-310-3000-1365 APPLICATION REVIEW REVENUE	-4,000
G-310-3000-1610 SALES	-250
G-310-3000-1770 RECOVERABLES	-695,000
G-310-3000-1810 CONTRIBUTION FROM RESERVES	-60,000
G-310-3000-1900 INTERFUNCTIONAL TRANSFERS	-183,100
G-310-3000-2100 FULL TIME SALARIES & WAGES	1,397,880
G-310-3000-2110 PART TIME SALARIES & WAGES	22,930
G-310-3000-2500 FULL TIME BENEFITS	360,190
G-310-3000-2510 PART TIME BENEFITS	1,850
G-310-3000-2700 OTHER PAYROLL EXPENSES	1,600
G-310-3000-3010 CLOTHING	2,200
G-310-3000-3050 MATERIALS	3,000
G-310-3000-3070 OFFICE SUPPLIES & PAPER	3,100
G-310-3000-3090 PHOTOCOPIER EXPENSE	7,000
G-310-3000-3100 POSTAGE	300
G-310-3000-3110 PRINTING	700
G-310-3000-3120 MEALS & MEETING COSTS	400
G-310-3000-3130 PUBLICATIONS & SUBSCRIPTIONS	300
G-310-3000-4020 SERVICE CONTRACTS	31,000
G-310-3000-4060 COURIER/FREIGHT	100
G-310-3000-4095 SUPPORT & MAINTENANCE CONTRACTS	46,000
G-310-3000-4097 MEMBERSHIPS	6,590
G-310-3000-4110 TELEPHONE - BASIC	12,980
G-310-3000-4120 TELEPHONE - CELL PHONES	10,200
G-310-3000-4142 TRAINING - EXPENSES	21,500
G-310-3000-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	750
G-310-3000-5040 RENTAL OF MACHINERY & EQUIPMENT	1,000
G-310-3000-7820 TRANSFER TO RESERVE FUNDS	1,100
G-310-3000-9010 OFFICE EQUIPMENT AND FURNISHINGS	4,600
G-310-3000-9040 TOOLS & SMALL EQUIPMENT	1,000
TOTAL 310 ENGINEERING	\$ 975,920
315 FLEET	
3050 FLEET DIVISION ADMINISTRATION	
G-315-3050-1900 INTERFUNCTIONAL TRANSFERS	-48,000
G-315-3050-2100 FULL TIME SALARIES	88,630
G-315-3050-2500 FULL TIME BENEFITS	25,280
G-315-3050-2700 OTHER PAYROLL EXPENSES	500
G-315-3050-3010 CLOTHING	7,800

	2020
	BUDGET
G-315-3050-3011 PERSONAL PROTECTIVE EQUIPMENT	1,050
G-315-3050-3050 MATERIALS	5,100
G-315-3050-3090 PHOTOCOPIER	300
G-315-3050-3180 FUEL	568,000
G-315-3050-3190 VEHICLES - REPAIRS & EXPENSES	478,650
G-315-3050-4050 CONTRACTORS	40,000
G-315-3050-4095 MAINTENANCE CONTRACT - GPS	60,000
G-315-3050-4097 MEMBERSHIPS	350
G-315-3050-4110 TELEPHONE	1,380
G-315-3050-4142 TRAINING - EXPENSES	2,500
G-315-3050-7820 TRANSFER TO RESERVE FUND	35,600
G-315-3050-9040 TOOLS AND SMALL EQUIPMENT	15,100
TOTAL 3050 FLEET DIVISION ADMINISTRATION	1,282,240
3055 FLEET OPERATIONS	
G-315-3055-2100 FULL TIME SALARIES & WAGES	478,670
G-315-3055-2110 PART TIME SALARIES & WAGES	22,420
G-315-3055-2500 FULL TIME BENEFITS	138,140
G-315-3055-2510 PART TIME BENEFITS	4,360
TOTAL 3055 FLEET OPERATIONS	643,590
TOTAL 315 FLEET	\$ 1,925,830
320 ROADS	
3100 ROAD ADMINISTRATION	
G-320-3100-1770 RECOVERABLES	-21,000
G-320-3100-1900 INTERFUNCTIONAL TRANSFER	-61,150
G-320-3100-2100 FULL TIME SALARIES & WAGES	284,670
G-320-3100-2110 PART TIME SALARIES & WAGES	32,950
G-320-3100-2500 FULL TIME BENEFITS	118,360
G-320-3100-2510 PART TIME BENEFITS	11,940
G-320-3100-2700 OTHER PAYROLL EXPENSES	4,100
G-320-3100-3010 CLOTHING	30,600
G-320-3100-3050 MATERIALS	20,300
G-320-3100-3070 OFFICE SUPPLIES & PAPER	1,200
G-320-3100-3090 PHOTOCOPIER EXPENSE	3,000
G-320-3100-3110 PRINTING	100
G-320-3100-3120 MEALS AND MEETING COSTS	250
G-320-3100-3190 VEHICLE - REPAIRS & EXPENSES	3,000
G-320-3100-4050 CONTRACTORS	1,000
G-320-3100-4097 MEMBERSHIPS	1,140
G-320-3100-4110 TELEPHONE - BASIC	2,750
G-320-3100-4120 TELEPHONE - CELL PHONES	6,660
G-320-3100-4142 TRAINING - EXPENSES	15,250
G-320-3100-5030 INTEREST ON LONG TERM DEBT	47,970
G-320-3100-5035 PRINCIPAL ON LONG TERM DEBT	493,920
G-320-3100-7820 TRANSFER TO RESERVE FUNDS	1,308,000
G-320-3100-9010 OFFICE EQUIPMENT AND FURNISHINGS	2,000
G-320-3100-9040 TOOLS & SMALL EQUIPMENT	20,000
TOTAL 3100 ROAD ADMINISTRATION	2,327,010
3125 ROAD OPERATIONS	
G-320-3125-1405 USER FEES	-2,000
G-320-3125-1770 RECOVERABLES	-43,000
G-320-3125-1900 INTERFUNCTIONAL TRANSFERS	-246,860
G-320-3125-2100 FULL TIME SALARIES & WAGES	1,389,030
G-320-3125-2500 FULL TIME BENEFITS	374,590
G-320-3125-3030 HEAT	12,000
G-320-3125-3040 HYDRO	21,000

	2020
	BUDGET
G-320-3125-3045 WATER / SEWAGE	2,700
G-320-3125-3050 MATERIALS	140,000
G-320-3125-3140 R & M - BUILDINGS & EQUIPMENT (EXCLUDES VEHICLES)	20,000
G-320-3125-4020 SERVICE CONTRACTS	22,000
G-320-3125-4050 CONTRACTORS	67,000
G-320-3125-4060 COURIER/FREIGHT	100
G-320-3125-7820 TRANSFER TO RESERVE FUNDS	357,000
TOTAL 3125 ROAD OPERATIONS	2,113,560
3150 ROAD WINTER	
G-320-3150-1900 INTERFUNCTIONAL TRANSFERS	-66,000
G-320-3150-3040 HYDRO	4,300
G-320-3150-3050 MATERIALS	300,000
G-320-3150-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	2,000
G-320-3150-4010 ADVERTISING	200
G-320-3150-4020 SERVICE CONTRACTS	54,600
G-320-3150-4050 CONTRACTORS	225,000
G-320-3150-4095 MAINTENANCE CONTRACTS	5,000
G-320-3150-5040 RENTAL OF MACHINERY & EQUIPMENT	20,000
TOTAL 3150 ROAD WINTER	545,100
3175 RAILWAY CROSSINGS	
G-320-3175-4095 MAINTENANCE CONTRACTS	59,350
TOTAL 3175 RAILWAY CROSSINGS	59,350
3500 STREET LIGHTS	
G-320-3500-1770 RECOVERABLES	-1,500
G-320-3500-3040 HYDRO	230,000
G-320-3500-4020 SERVICE CONTRACTS	123,000
G-320-3500-7820 TRANSFER TO RESERVE FUNDS	110,000
TOTAL 3500 STREET LIGHTS	461,500
3510 ANIMAL CONTROL	
G-320-3510-4050 CONTRACTORS- ANIMAL CONTROL	123,300
TOTAL 3510 ANIMAL CONTROL	123,300
TOTAL 320 ROADS	\$ 5,629,820
340 STORM	
4200 STORM ADMINISTRATION	
G-340-4200-3040 HYDRO	3,000
G-340-4200-5030 INTEREST ON LONG TERM DEBT	211,370
G-340-4200-5035 PRINCIPAL ON LONG TERM DEBT	1,068,960
G-340-4200-7820 TRANSFER TO RESERVE FUND	1,588,000
G-340-4200-9040 SMALL TOOLS & EQUIPMENT	200
TOTAL 4200 STORM ADMINISTRATION	2,871,530
4225 STORM TREATMENT	
G-340-4225-1770 RECOVERABLES	-15,000
G-340-4225-3050 MATERIALS	18,000
G-340-4225-4020 SERVICE CONTRACTS	3,000
G-340-4225-4050 CONTRACTORS	108,000
G-340-4225-4100 SERVICES - OTHER	0
G-340-4225-5040 RENTAL OF MACHINERY & EQUIPMENT	1,500
G-340-4225-7850 CITY OWNED RENTAL EXPENSE	8,500
G-340-4225-7900 INTERFUNCTIONAL TRANSFER	59,160
TOTAL 4225 STORM TREATMENT	183,160

	2020
	BUDGET
4250 STORM COLLECTION	
G-340-4250-3050 MATERIALS	15,000
G-340-4250-4020 SERVICE CONTRACTS	10,000
G-340-4250-4050 CONTRACTORS	50,000
G-340-4250-7850 CITY OWNED RENTAL EXPENSE	20,000
G-340-4250-7900 INTERFUNCTIONAL TRANSFER	24,050
TOTAL 4250 STORM COLLECTION	119,050
TOTAL 340 STORM	\$ 3,173,740
711 PARKS	
7100 PARKS OPERATIONS	
G-711-7100-1470 RENTALS AND LEASES	-140,000
G-711-7100-1570 DONATIONS	-8,000
G-711-7100-1770 RECOVERABLES	-5,300
G-711-7100-2100 FULL TIME SALARIES & WAGES	770,590
G-711-7100-2110 PART TIME SALARIES & WAGES	344,430
G-711-7100-2500 FULL TIME BENEFITS	217,990
G-711-7100-2510 PART TIME BENEFITS	34,740
G-711-7100-3010 CLOTHING	2,000
G-711-7100-3030 HEAT	6,000
G-711-7100-3040 HYDRO	25,000
G-711-7100-3045 WATER / SEWAGE	23,000
G-711-7100-3050 MATERIALS	100,000
G-711-7100-3053 PLANT MATERIALS	100,000
G-711-7100-3070 OFFICE SUPPLIES & PAPER	100
G-711-7100-3090 PHOTOCOPIER EXPENSE	2,000
G-711-7100-3100 POSTAGE	500
G-711-7100-3140 REPAIRS & MAINTENANCE BLDGS & EQUIPMENT	6,000
G-711-7100-3180 VEHICLE - FUEL	3,000
G-711-7100-3190 VEHICLE-REPAIRS AND MAINTENANCE	10,000
G-711-7100-4036 CONFERENCES- EXPENSES	1,500
G-711-7100-4040 CONSULTANTS	3,000
G-711-7100-4045 PARKS- SWAN CARE	4,000
G-711-7100-4050 CONTRACTORS	58,000
G-711-7100-4095 MAINTENANCE CONTRACTS	120,000
G-711-7100-4097 MEMBERSHIPS	1,000
G-711-7100-4106 LAWN MAINTENANCE	317,000
G-711-7100-4107 BUILDING MAINTENANCE	6,000
G-711-7100-4120 TELEPHONE - CELL PHONES	4,980
G-711-7100-4140 TRAINING/SAFETY	11,000
G-711-7100-4155 FACILITY IMPROVEMENTS	30,000
G-711-7100-7820 TRANSFER TO RESERVE FUNDS	100,000
TOTAL 7100 PARKS OPERATIONS	2,148,530
8400 FORESTRY	
G-711-8400-1405 USER FEES INCL TREE PLANTING REVENUE	-25,000
G-711-8400-1570 DONATIONS	-8,000
G-711-8400-1770 RECOVERABLES	-100,000
G-711-8400-2100 FULL TIME SALARIES & WAGES	69,940
G-711-8400-2110 PART TIME SALARIES & WAGES	11,100
G-711-8400-2500 FULL TIME BENEFITS	19,160
G-711-8400-2510 PART TIME BENEFITS	980
G-711-8400-3050 MATERIALS	75,000
G-711-8400-4095 MAINTENANCE CONTRACTS	285,000
TOTAL 8400 FORESTRY	328,180
TOTAL 711 PARKS	\$ 2,476,710

	2020
	BUDGET
721 RECREATION	
7200 RECREATION PROGRAMS	
G-721-7200-1130 ONTARIO GRANTS	-47,700
G-721-7200-1330 ADVERTISING REVENUE	-35,000
G-721-7200-1350 REVENUE - RECREATION PROGRAMS	-182,500
G-721-7200-2100 FULL TIME SALARIES & WAGES	340,340
G-721-7200-2110 PART TIME SALARIES & WAGES	129,600
G-721-7200-2500 FULL TIME BENEFITS	100,550
G-721-7200-2510 PART TIME BENEFITS	10,810
G-721-7200-3030 HEAT	2,500
G-721-7200-3040 HYDRO	3,500
G-721-7200-3045 WATER/SEWAGE	500
G-721-7200-3050 MATERIALS	12,500
G-721-7200-3090 PHOTOCOPIER EXPENSE	4,000
G-721-7200-3120 MEAL & MEETING COSTS	1,500
G-721-7200-4010 ADVERTISING	39,000
G-721-7200-4040 CONSULTANTS	57,520
G-721-7200-4095 MAINTENANCE CONTRACTS	22,000
G-721-7200-4097 MEMBERSHIPS	2,500
G-721-7200-4120 TELEPHONE - CELL PHONES	4,620
G-721-7200-4142 TRAINING - EXPENSES	1,000
G-721-7200-4150 MILEAGE	1,000
G-721-7200-4164 SPECIAL EVENTS	40,600
G-721-7200-5045 RENT EXPENSE	46,870
TOTAL 7200 RECREATION PROGRAMS	555,710
7300 RECREATION FACILITIES	
G-721-7300-1350 RECREATION PROGRAM REVENUE	-41,200
G-721-7300-1460 RECREATIONAL FACILITY RENTAL INCOME	-284,020
G-721-7300-1461 REVENUE- ICE RENTALS	-1,367,110
G-721-7300-1462 REVENUE- HALL RENTALS	-212,180
G-721-7300-1463 REVENUE - LIONS POOL	-144,200
G-721-7300-1770 RECOVERABLES	-296,960
G-721-7300-1810 CONTRIBUTION FROM RESERVE	-121,350
G-721-7300-2100 FULL TIME SALARIES & WAGES	1,228,720
G-721-7300-2110 PART TIME SALARIES & WAGES	494,630
G-721-7300-2500 FULL TIME BENEFITS	345,960
G-721-7300-2510 PART TIME BENEFITS	66,700
G-721-7300-3010 CLOTHING	17,500
G-721-7300-3030 HEAT	130,000
G-721-7300-3040 HYDRO	630,000
G-721-7300-3045 WATER/SEWAGE	130,000
G-721-7300-3050 MATERIALS	98,000
G-721-7300-3070 OFFICE SUPPLIES & PAPER	2,750
G-721-7300-3180 VEHICLE - FUEL	12,000
G-721-7300-3190 VEHICLE - REPAIRS AND MAINTENANCE	13,500
G-721-7300-4010 ADVERTISING	700
G-721-7300-4050 CONTRACTORS	110,000
G-721-7300-4095 MAINTENANCE CONTRACTS	230,000
G-721-7300-4107 BUILDING MAINTENANCE	342,500
G-721-7300-4110 TELEPHONE - BASIC	30,940
G-721-7300-4120 TELEPHONE- CELLULAR/AIRCARDS	6,780
G-721-7300-4124 CABLE/SATELLITE	3,300
G-721-7300-4140 TRAINING- REGISTRATION	4,300
G-721-7300-4142 TRAINING - EXPENSES	2,400
G-721-7300-4155 FACILITY IMPROVEMENTS	50,000

	2020
	BUDGET
G-721-7300-5030 INTEREST ON LONG TERM DEBT	561,130
G-721-7300-5035 PRINCIPAL ON LONG TERM DEBT	1,017,140
G-721-7300-7820 TRANSFER TO RESERVE FUNDS	479,000
TOTAL 7300 RECREATION FACILITIES	3,540,930
TOTAL 721 RECREATION	\$ 4,096,640
731 CEMETERY	
5500 CEMETERY OPERATIONS	
G-731-5500-1470 RENTALS AND LEASES - BURIALS	-320,000
G-731-5500-1830 CONTRIBUTION FROM TRUST FUNDS	-65,000
G-731-5500-2100 FULL TIME SALARIES & WAGES	264,690
G-731-5500-2110 PART TIME SALARIES & WAGES	55,480
G-731-5500-2500 FULL TIME BENEFITS	74,660
G-731-5500-2510 PART TIME BENEFITS	5,070
G-731-5500-3010 CLOTHING	2,000
G-731-5500-3030 HEAT	3,800
G-731-5500-3040 HYDRO	8,500
G-731-5500-3045 WATER / SEWAGE	4,500
G-731-5500-3050 MATERIALS	30,000
G-731-5500-3070 OFFICE SUPPLIES & PAPER	500
G-731-5500-3090 PHOTOCOPIER EXPENSE	1,000
G-731-5500-3100 POSTAGE	300
G-731-5500-3140 R & M BUILDING & EQUIPMENT	8,000
G-731-5500-3180 VEHICLE -FUEL	20,000
G-731-5500-3190 VEHICLE REPAIRS, MAINTENANCE	16,000
G-731-5500-4050 CONTRACTORS	5,000
G-731-5500-4120 TELEPHONE - CELL PHONES	900
G-731-5500-5030 INTEREST ON LONG TERM DEBT	3,520
G-731-5500-5035 PRINCIPAL ON LONG TERM DEBT	27,990
G-731-5500-7820 TRANSFER TO RESERVE FUNDS	120,000
TOTAL 731 CEMETERY	\$ 266,910
750 TRANSIT	
3300 REGULAR TRANSIT OPERATING	
G-750-3300-1395 TRANSIT FARES	-115,000
G-750-3300-1470 TRANSIT BUS PASSES	-635,000
G-750-3300-1475 TRANSIT BUS TICKETS	-90,000
G-750-3300-2100 FULL TIME SALARIES & WAGES	1,184,440
G-750-3300-2110 PART TIME SALARIES & WAGES	439,030
G-750-3300-2500 FULL TIME BENEFITS	402,090
G-750-3300-2510 PART TIME BENEFITS	118,110
G-750-3300-2700 OTHER PAYROLL EXPENSES	6,500
G-750-3300-3010 CLOTHING	12,500
G-750-3300-3020 GOODS PURCHASED FOR RESALE	30,000
G-750-3300-3030 HEAT	18,500
G-750-3300-3040 HYDRO	30,000
G-750-3300-3045 WATER/SEWAGE	10,500
G-750-3300-3070 OFFICE SUPPLIES & PAPER	2,000
G-750-3300-3090 PHOTOCOPIER EXPENSE	1,800
G-750-3300-3100 POSTAGE	150
G-750-3300-3110 PRINTING	8,000
G-750-3300-3140 R&M - BUILDINGS AND EQUIPMENT (EXCL VEHICLES)	14,500
G-750-3300-3170 UNIFORMS	3,850
G-750-3300-4010 ADVERTISING	1,000
G-750-3300-4020 SERVICE CONTRACTS	15,000
G-750-3300-4036 CONFERENCES - EXPENSES	1,500

	2020
	BUDGET
G-750-3300-4038 CONFERENCE - MILEAGE/TRAVEL	250
G-750-3300-4060 COURIER/FREIGHT	7,000
G-750-3300-4097 MEMBERSHIPS	5,000
G-750-3300-4105 SNOW REMOVAL	75,000
G-750-3300-4107 BUILDING MAINTENANCE	10,000
G-750-3300-4120 TELEPHONE - CELL PHONES	3,660
G-750-3300-5030 INTEREST ON LONG TERM DEBT	32,320
G-750-3300-5035 PRINCIPAL ON LONG TERM DEBT	74,530
G-750-3300-7820 TRANSFER TO RESERVE FUND	180,000
TOTAL 750 TRANSIT	\$ 1,847,230
751 PARALLEL TRANSIT	
3350 PARALLEL TRANSIT	
G-751-3350-1395 TRANSIT FARES	-50,000
G-751-3350-2100 FULL TIME SALARIES & WAGES	151,610
G-751-3350-2110 PART TIME SALARIES & WAGES	147,370
G-751-3350-2500 FULL TIME BENEFITS	49,460
G-751-3350-2510 PART TIME BENEFITS	34,340
G-751-3350-2700 OTHER PAYROLL EXPENSES	1,500
G-751-3350-3010 CLOTHING	4,500
G-751-3350-3070 OFFICE SUPPLIES & PAPER	1,400
G-751-3350-3100 POSTAGE	200
G-751-3350-3110 PRINTING	500
G-751-3350-3140 R&M - BUILDINGS AND EQUIPMENT (EXCL VEHICLES)	1,500
G-751-3350-4010 ADVERTISING	1,000
G-751-3350-4036 CONFERENCES - EXPENSES	1,500
G-751-3350-4097 MEMBERSHIPS	1,600
G-751-3350-4120 TELEPHONE - CELL PHONES	480
G-751-3350-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	300
G-751-3350-7820 TRANSFER TO RESERVE FUND	20,000
TOTAL 751 PARALLEL TRANSIT	\$ 367,260
FIRE	
211 FIRE	
2100 FIRE PROTECTION ADMINISTRATION	
G-211-2100-1405 USER FEES	-167,670
G-211-2100-2100 FULL TIME SALARIES & WAGES	5,776,100
G-211-2100-2500 FULL TIME BENEFITS	1,633,670
G-211-2100-3011 PERSONAL PROTECTIVE EQUIPMENT	20,000
G-211-2100-3030 HEAT	7,500
G-211-2100-3040 HYDRO	14,000
G-211-2100-3045 WATER/SEWAGE	2,000
G-211-2100-3050 MATERIALS	6,000
G-211-2100-3052 MATERIALS -EMERGENCY MANAGEMENT	5,000
G-211-2100-3070 OFFICE SUPPLIES & PAPER	3,000
G-211-2100-3090 PHOTOCOPIER EXPENSE	5,000
G-211-2100-3100 POSTAGE	500
G-211-2100-3110 PRINTING	1,000
G-211-2100-3120 MEETING COSTS	1,000
G-211-2100-3130 PUBLICATIONS & SUBSCRIPTIONS	1,000
G-211-2100-3140 REPAIR & MAINTENANCE - BUILDING & EQUIPMENT	10,000
G-211-2100-3170 UNIFORMS	20,000
G-211-2100-3180 VEHICLES- FUEL	25,000
G-211-2100-3190 VEHICLES - REPAIRS & MAINTENANCE	50,000
G-211-2100-4010 ADVERTISING	1,700

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G-211-2100-4020 SERVICE CONTRACTS	25,200
G-211-2100-4036 CONFERENCES - EXPENSES	5,000
G-211-2100-4050 CONTRACTORS	15,000
G-211-2100-4097 MEMBERSHIPS	3,500
G-211-2100-4105 SNOW REMOVAL	4,000
G-211-2100-4110 TELEPHONE - BASIC	18,120
G-211-2100-4120 CELL PHONES	5,400
G-211-2100-4142 TRAINING - EXPENSES	20,000
G-211-2100-4155 FACILITY IMPROVEMENTS	4,000
G-211-2100-4164 SPECIAL EVENTS	5,000
G-211-2100-5065 PROVINCIAL PROGRAMS	5,000
G-211-2100-7820 TRANSFER TO RESERVE FUNDS	100,000
G-211-2100-9010 OFFICE EQUIPMENT & FURNISHINGS	1,000
G-211-2100-9030 EQUIPMENT PURCHASES	10,000
G-211-2100-9040 TOOLS & SMALL EQUIPMENT	10,000
TOTAL 211 FIRE	\$ 7,646,020
512 STRATFORD MUNICIPAL AIRPORT	
3602 AIRPORT ADMINISTRATION	
G-512-3602-1335 PARKING REVENUE	-16,320
G-512-3602-1405 USER FEES	-2,200
G-512-3602-1450 FARM LAND LEASE REVENUE	-12,000
G-512-3602-1470 RENTALS & LEASES	-43,800
G-512-3602-1610 SALES	-185,325
G-512-3602-3020 GOODS PURCHASED FOR RESALE	143,650
G-512-3602-3030 HEAT	5,000
G-512-3602-3040 HYDRO	10,000
G-512-3602-3100 POSTAGE	100
G-512-3602-3140 R&M- BUILDINGS & EQUIPMENT	17,000
G-512-3602-3180 VEHICLE - FUEL	2,000
G-512-3602-3190 VEHICLE - REPAIRS & EXPENSES	2,200
G-512-3602-4010 ADVERTISING	500
G-512-3602-4020 SERVICE CONTRACTS	85,000
G-512-3602-4040 CONSULTANTS	5,000
G-512-3602-4050 CONTRACTORS	37,800
G-512-3602-4080 INSURANCE	4,900
G-512-3602-4092 PROPERTY TAXES	15,000
G-512-3602-4097 MEMBERSHIPS	1,700
G-512-3602-4105 SNOW REMOVAL	10,500
G-512-3602-4108 TREE TRIMMING	10,000
G-512-3602-4110 TELEPHONE - BASIC	1,800
G-512-3602-4125 INTERNET	725
G-512-3602-4155 FACILITY IMPROVEMENTS	5,000
G-512-3602-7820 TRANSFER TO RESERVE FUNDS	80,000
TOTAL 512 STRATFORD MUNICIPAL AIRPORT	\$ 178,230
SOCIAL SERVICES	
610 SOCIAL SERVICES ADMINISTRATION	
6100 SOCIAL SERVICES ADMINISTRATION	
G-610-6100-1900 INTERFUNCTIONAL TRANSFER	-1,696,840
G-610-6100-2100 FULL TIME SALARIES & WAGES	625,420
G-610-6100-2500 FULL TIME BENEFITS	178,150
G-610-6100-2700 OTHER PAYROLL EXPENSES	250
G-610-6100-3070 OFFICE SUPPLIES & PAPER	20,000
G-610-6100-3090 PHOTOCOPIER EXPENSE	16,000

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G-610-6100-3100 POSTAGE	30,000
G-610-6100-3110 PRINTING	1,000
G-610-6100-3120 MEETING COSTS	1,000
G-610-6100-3130 PUBLICATIONS & SUBSCRIPTIONS	400
G-610-6100-4036 CONFERENCES - EXPENSES	7,000
G-610-6100-4097 MEMBERSHIPS	10,000
G-610-6100-4110 TELEPHONE - BASIC	28,220
G-610-6100-4120 TELEPHONE - CELL PHONES	1,800
G-610-6100-4142 TRAINING - EXPENSES	10,000
G-610-6100-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	2,300
G-610-6100-5045 RENT	340,000
G-610-6100-7900 INTERFUNCTIONAL TRANSFER	410,300
G-610-6100-9010 OFFICE EQUIPMENT	15,000
TOTAL 610 SOCIAL SERVICES ADMINISTRATION	\$0
611 ONTARIO WORKS	
6111 SOCIAL SERVICES ADMINISTRATION	
G-611-6111-1130 ONTARIO GRANTS	-1,048,300
G-611-6111-1210 OTHER MUNICIPALITIES - PERTH	-526,520
G-611-6111-1220 OTHER MUNICIPALITIES - ST. MARYS	-86,730
G-611-6111-2100 FULL TIME SALARIES & WAGES	1,023,840
G-611-6111-2500 FULL TIME BENEFITS	308,810
G-611-6111-2700 OTHER PAYROLL EXPENSES	500
G-611-6111-3070 OFFICE SUPPLIES & PAPER	5,000
G-611-6111-3110 PRINTING	1,000
G-611-6111-3120 MEALS & MEETING COSTS	1,000
G-611-6111-4010 ADVERTISING	300
G-611-6111-4030 SOCIAL SERVICES-AUDIT	2,000
G-611-6111-4036 CONFERENCES - EXPENSES	3,000
G-611-6111-4060 COURIER/FREIGHT	200
G-611-6111-4090 LEGAL	1,000
G-611-6111-4120 TELEPHONE - CELL PHONES	4,080
G-611-6111-4142 TRAINING - EXPENSES	15,000
G-611-6111-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	10,000
G-611-6111-7900 ADMINISTRATION CHARGE	722,450
TOTAL 6111 SOCIAL SERVICES ADMINISTRATION	436,630
6121 ONTARIO WORKS - STRATFORD	
G-611-6121-1130 ONTARIO GRANTS	-2,610,000
G-611-6121-6020 SOCIAL ASSISTANCE PAYMENTS	2,610,000
TOTAL 6121 ONTARIO WORKS - STRATFORD	0
6122 ONTARIO WORKS - PERTH	
G-611-6122-1130 ONTARIO GRANTS	-2,730,000
G-611-6122-6020 SOCIAL ASSISTANCE PAYMENTS	2,730,000
TOTAL 6122 ONTARIO WORKS - PERTH	0
6123 ONTARIO WORKS - ST MARYS	
G-611-6123-1130 ONTARIO GRANTS	-530,000
G-611-6123-6020 SOCIAL ASSISTANCE PAYMENTS	530,000
TOTAL 6123 ONTARIO WORKS - ST MARYS	0

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6191 ONT WORKS EMPLOYMENT SUPPORT	
G-611-6191-1130 ONTARIO GRANTS	-551,200
G-611-6191-2100 FULL TIME SALARIES & WAGES	203,170
G-611-6191-2500 FULL TIME BENEFITS	56,870
G-611-6191-4020 SERVICE CONTRACTS	286,160
G-611-6191-5010 BANK/ COLLECTION CHARGES	5,000
TOTAL 6191 ONT WORKS EMPLOYMENT SUPPORT	0
61EP EMERGENCY PLANNING	
G-611-61EP-1210 OTHER MUNICIPALITIES - PERTH	-6,780
G-611-61EP-1220 OTHER MUNICIPALITIES - ST. MARYS	-1,120
G-611-61EP-6010 GRANTS TO CHARITIES	13,500
TOTAL 61EP EMERGENCY PLANNING	5,600
61HI HOMELESSNESS INITIATIVES	
G-611-61HI-1130 ONTARIO GRANTS	-826,630
G-611-61HI-1210 OTHER MUNICIPALITIES - PERTH	-54,010
G-611-61HI-1220 OTHER MUNICIPALITIES - ST. MARYS	-8,900
G-611-61HI-2100 FULL TIME SALARIES & WAGES	156,360
G-611-61HI-2500 FULL TIME BENEFITS	44,240
G-611-61HI-4120 TELEPHONE - CELL PHONES	1,800
G-611-61HI-6020 SOCIAL ASSISTANCE PAYMENTS	680,000
G-611-61HI-7900 INTERFUNCTIONAL TRANSFER	51,910
TOTAL 61HI HOMELESSNESS INITIATIVES	44,770
61HM HOMEMAKERS AND NURSING	
G-611-61HM-1130 ONTARIO GRANTS	-36,000
G-611-61HM-1210 OTHER MUNICIPALITIES - PERTH	-4,520
G-611-61HM-1220 OTHER MUNICIPALITIES - ST. MARYS	-750
G-611-61HM-6020 SOCIAL ASSISTANCE PAYMENTS	45,000
TOTAL 61HM HOMEMAKERS AND NURSING	3,730
61NB COMMUNITY SOCIAL INVEST FUND	
G-611-61NB-1210 OTHER MUNICIPALITIES - PERTH	-64,450
G-611-61NB-1220 OTHER MUNICIPLAITIES - ST. MARYS	-10,620
G-611-61NB-6020 SOCIAL ASSISTANCE PAYMENTS	128,500
TOTAL 61NB COMMUNITY SOCIAL INVEST FUND	53,430
61RP RECREATION PROGRAMS	
G-611-61RP-1210 OTHER MUNICIPALITIES - PERTH	-32,600
G-611-61RP-1220 OTHER MUNICIPALITIES - ST. MARYS	-5,370
G-611-61RP-6020 SOCIAL ASSISTANCE PAYMENTS	65,000
TOTAL 61RP RECREATION PROGRAMS	27,030
61SH SHELTERLINK OPERATING GRANT	
G-611-61SH-1210 OTHER MUNICIPALITIES - PERTH	-12,540
G-611-61SH-1220 OTHER MUNICIPALITIES - ST. MARYS	-2,070
G-611-61SH-6010 GRANTS TO CHARITIES	25,000
TOTAL 61SH SHELTERLINK OPERATING GRANT	10,390
61SM ST MARYS ADULT LEARNING PROGRAM	
G-611-61SM-1210 OTHER MUNICIPALITIES - PERTH	-6,240
G-611-61SM-1220 OTHER MUNICIPALITIES - ST. MARYS	-1,030
G-611-61SM-6010 GRANTS TO CHARITIES	12,430
G-611-61SM-6020 SOCIAL ASSISTANCE PAYMENTS	0
TOTAL 61SM ST MARYS ADULT LEARNING PROGRAM	5,160

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61SP SOCIAL PLANNING COUNCIL	
G-611-61SP-1210 OTHER MUNICIPALITIES - PERTH	-12,540
G-611-61SP-1220 OTHER MUNICIPALITIES - ST. MARYS	-2,070
G-611-61SP-6010 GRANTS TO CHARITIES	25,000
TOTAL 61SP SOCIAL PLANNING COUNCIL	10,390
TOTAL 611 ONTARIO WORKS	\$ 597,130
613 ANNE HATHAWAY DAY CARE CENTRE	
6300 DAY CARE ADMINISTRATION	
G-613-6300-2100 FULL TIME SALARIES & WAGES	103,650
G-613-6300-2500 FULL TIME BENEFITS	34,970
G-613-6300-3070 OFFICE SUPPLIES & PAPER	1,000
G-613-6300-3090 PHOTOCOPIER EXPENSE	1,200
G-613-6300-3100 POSTAGE	50
G-613-6300-3110 PRINTING	100
G-613-6300-4010 ADVERTISING	1,000
G-613-6300-4097 MEMBERSHIPS	1,700
G-613-6300-4107 BUILDING MAINTENANCE	55,000
G-613-6300-4120 TELEPHONE - CELL PHONES	1,380
G-613-6300-4142 TRAINING - EXPENSES	1,500
G-613-6300-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	240
G-613-6300-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	100
TOTAL 6300 DAY CARE ADMINISTRATION	201,890
6302 REGULAR DAY CARE PROGRAMS	
G-613-6302-1320 DAY CARE REVENUE	-728,650
G-613-6302-1321 PARENT REVENUE	-603,300
G-613-6302-1770 RECOVERABLES	-226,600
G-613-6302-2100 FULL TIME SALARIES & WAGES	818,260
G-613-6302-2110 PART TIME SALARIES & WAGES	176,710
G-613-6302-2500 FULL TIME BENEFITS	250,680
G-613-6302-2510 PART TIME BENEFITS	25,200
G-613-6302-3065 AHDC CRAFT SUPPLIES	2,000
G-613-6302-3066 TOYS	1,000
G-613-6302-3067 AHDC SPECIAL EVENTS	600
TOTAL 6302 REGULAR DAY CARE PROGRAMS	-284,100
6304 REGULAR DAY CARE OCCUPANCY	
G-613-6304-3030 HEAT	4,700
G-613-6304-3040 HYDRO	5,500
G-613-6304-3045 WATER / SEWAGE	2,500
G-613-6304-3050 MATERIALS	7,000
G-613-6304-4105 SNOW REMOVAL	7,000
TOTAL 6304 REGULAR DAY CARE OCCUPANCY	26,700
6306 REGULAR DAY CARE DIETARY	
G-613-6306-2100 FULL TIME SALARIES & WAGES	54,840
G-613-6306-2500 FULL TIME BENEFITS	17,780
G-613-6306-3050 MATERIALS	1,000
G-613-6306-3121 MEALS	45,000
TOTAL 6306 REGULAR DAY CARE DIETARY	118,620

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6308 PROGRAM ASSISTANTS	
G-613-6308-1770 RECOVERABLES	-37,400
G-613-6308-2110 PART TIME SALARIES & WAGES	34,250
G-613-6308-2510 PART TIME BENEFITS	3,150
TOTAL 6308 PROGRAM ASSISTANTS	0
TOTAL 613 ANNE HATHAWAY DAY CARE CENTRE	\$ 63,110
615 HOUSING	
6604 HOUSING PROVIDERS	
G-615-6604-1130 ONTARIO GRANTS	-600,800
G-615-6604-1210 CMSM PAYMENT - PERTH	-617,250
G-615-6604-1220 CMSM PAYMENT - ST. MARYS	-101,670
G-615-6604-3120 MEETING COSTS	1,600
G-615-6604-4040 CONSULTANTS	10,000
G-615-6604-6020 SOCIAL ASSISTANCE PAYMENTS	1,820,000
TOTAL 6604 HOUSING PROVIDERS	511,880
6610 PUBLIC HOUSING ADMINISTRATION	
G-615-6610-1130 ONTARIO GRANTS	-44,700
G-615-6610-1210 CMSM PAYMENT - PERTH	-927,350
G-615-6610-1220 CMSM PAYMENT - ST. MARYS	-152,740
G-615-6610-2100 FULL TIME SALARIES & WAGES	913,140
G-615-6610-2500 FULL TIME BENEFITS	273,620
G-615-6610-2510 PART TIME BENEFITS	36,000
G-615-6610-2700 OTHER PAYROLL EXPENSES	1,100
G-615-6610-3070 OFFICE SUPPLIES & PAPER	1,000
G-615-6610-3110 PRINTING	1,250
G-615-6610-3120 MEALS & MEETING COSTS	5,000
G-615-6610-4010 ADVERTISING	500
G-615-6610-4030 AUDIT	6,100
G-615-6610-4036 CONFERENCES - EXPENSES	5,000
G-615-6610-4060 COURIER/FREIGHT	150
G-615-6610-4080 INSURANCE	130,000
G-615-6610-4090 LEGAL FEES	5,000
G-615-6610-4097 MEMBERSHIPS	630
G-615-6610-4110 TELEPHONE - BASIC	25,000
G-615-6610-4120 TELEPHONE - CELL PHONES	8,220
G-615-6610-4142 TRAINING - EXPENSES	18,500
G-615-6610-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	3,500
G-615-6610-5030 INTEREST ON LONG TERM DEBT	410
G-615-6610-5035 PRINCIPAL REPAYMENT ON LONG TERM DEBT	8,900
G-615-6610-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	26,100
G-615-6610-7900 ADMINISTRATION CHARGE	424,730
TOTAL 6610 PUBLIC HOUSING ADMINISTRATION	769,060
6612 PUBLIC HOUSING RENT SUPP	
G-615-6612-1130 ONTARIO GRANTS	-450,050
G-615-6612-1150 RENTAL SUPPORT	-48,170
G-615-6612-1210 CMSM PAYMENT - PERTH	-38,510
G-615-6612-1220 CMSM PAYMENT - ST. MARYS	-6,350
G-615-6612-3085 RENTAL SUPPORT PAYMENTS	575,000
TOTAL 6612 PUBLIC HOUSING RENT SUPP	31,920
6614 PUBLIC HOUSING PROPERTIES	
G-615-6614-1130 ONTARIO GRANTS	-227,080
G-615-6614-1210 CMSM PAYMENT - PERTH	-925,730
G-615-6614-1220 CMSM PAYMENT - ST. MARYS	-152,480

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G-615-6614-1405 USER FEES	-2,451,000
G-615-6614-3030 HEAT	145,000
G-615-6614-3040 HYDRO	500,000
G-615-6614-3045 WATER/SEWER	220,000
G-615-6614-3050 MATERIALS	1,314,100
G-615-6614-4092 TAXES	1,025,000
G-615-6614-5040 RENTAL OF BLDG, MACHINERY & EQUIPMENT	291,890
G-615-6614-7820 TRANSFER TO RESERVE FUNDS	1,028,000
TOTAL 6614 PUBLIC HOUSING PROPERTIES	767,700
66AH AFFORDABLE HOUSING	
G-615-66AH-1130 ONTARIO GRANTS	-720,290
G-615-66AH-1210 CMSM PAYMENT - PERTH	-710
G-615-66AH-1220 CMSM PAYMENT - ST. MARYS	-120
G-615-66AH-3085 RENTAL SUPPORT PAYMENTS	109,890
G-615-66AH-3086 HOUSING ALLOWANCE PAYMENTS	92,650
G-615-66AH-4090 LEGAL	500
G-615-66AH-4120 TELEPHONE- CELL PHONES	900
G-615-66AH-4173 IAH - RENTAL PROJECT PAYMENTS	517,750
TOTAL 66AH AFFORDABLE HOUSING	570
66HG HOME FOR GOOD INITIATIVE	
G-615-66HG-1130 ONTARIO GRANTS	-1,730,950
G-615-66HG-2100 FULL TIME SALARIES & WAGES	142,050
G-615-66HG-2500 FULL TIME BENEFITS	39,200
G-615-66HG-3070 OFFICE SUPPLIES & PAPER	3,500
G-615-66HG-3085 RENTAL SUPPORT PAYMENTS	70,400
G-615-66HG-3086 HOUSING ALLOWANCE PAYMENTS	105,000
G-615-66HG-4020 SERVICE CONTRACTS	924,630
G-615-66HG-4090 LEGAL	3,000
G-615-66HG-4120 TELEPHONE - CELL PHONES	1,800
G-615-66HG-4142 TRAINING - EXPENSES	20,000
G-615-66HG-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	1,000
G-615-66HG-4174 AFFORDABLE CAPITAL PROJECTS	159,720
G-615-66HG-6020 SOCIAL ASSISTANCE PAYMENTS	124,900
G-615-66HG-7900 INTERFUNCTIONAL TRANSFER	135,750
TOTAL 66HG HOME FOR GOOD INITIATIVE	0
TOTAL 615 HOUSING	\$ 2,081,130
616 CHILDREN SERVICES	
6194 O/W CHILD CARE - FORMAL	
G-616-6194-1130 ONTARIO GRANTS	-66,400
G-616-6194-1210 OTHER MUNICIPALITIES - PERTH	-8,330
G-616-6194-1220 OTHER MUNICIPALITIES - ST. MARYS	-1,380
G-616-6194-6020 SOCIAL ASSISTANCE PAYMENTS	83,000
TOTAL 6194 O/W CHILD CARE - FORMAL	6,890
6195 O/W CHILD CARE - INFORMAL	
G-616-6195-1130 ONTARIO GRANTS	-14,400
G-616-6195-1210 OTHER MUNICIPALITIES - PERTH	-1,810
G-616-6195-1220 OTHER MUNICIPALITIES - ST. MARYS	-300
G-616-6195-6020 SOCIAL ASSISTANCE PAYMENTS	18,000
TOTAL 6195 O/W CHILD CARE - INFORMAL	1,490
6321 FEE SUBSIDY ELCC PRE-SCHOOL	
G-616-6321-1130 ONTARIO GRANTS	-1,315,420
G-616-6321-1210 OTHER MUNICIPALITIES - PERTH	-164,930
G-616-6321-1220 OTHER MUNICIPALITIES - ST. MARYS	-27,170

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G-616-6321-6020 SOCIAL ASSISTANCE PAYMENTS	853,450
G-616-6321-6025 WAGE SUBSIDY PAYMENTS	790,830
TOTAL 6321 FEE SUBSIDY ELCC PRE-SCHOOL	136,760
63CC CHILD CARE ADMINISTRATION	
G-616-63CC-1130 ONTARIO GRANTS	-195,900
G-616-63CC-1210 OTHER MUNICIPALITIES - PERTH	-43,770
G-616-63CC-1220 OTHER MUNICIPALITIES - ST. MARYS	-7,210
G-616-63CC-2100 FULL TIME SALARIES & WAGES	157,380
G-616-63CC-2500 FULL TIME BENEFITS	44,500
G-616-63CC-3070 OFFICE SUPPLIES & PAPER	500
G-616-63CC-3110 PRINTING	100
G-616-63CC-3120 MEALS & MEETING COSTS	300
G-616-63CC-4036 CONFERENCES - EXPENSES	1,750
G-616-63CC-4097 MEMBERSHIPS	2,000
G-616-63CC-4142 TRAINING - EXPENSES	4,000
G-616-63CC-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	750
G-616-63CC-7900 ADMINISTRATION CHARGE	71,880
TOTAL 63CC CHILD CARE ADMINISTRATION	36,280
63RC RESOURCE CENTRE	
G-616-63RC-1210 OTHER MUNICIPALITIES - PERTH	-61,980
G-616-63RC-1220 OTHER MUNICIPALITIES - ST. MARYS	-10,210
G-616-63RC-6020 SOCIAL ASSISTANCE PAYMENTS	123,580
TOTAL 63RC RESOURCE CENTRE	51,390
63SN SPECIAL NEEDS ADMINISTRATION	
G-616-63SN-1130 ONTARIO GRANT	-233,940
G-616-63SN-1210 OTHER MUNICIPALITIES - PERTH	-29,340
G-616-63SN-1220 OTHER MUNICIPALITIES - ST. MARYS	-4,840
G-616-63SN-2100 FULL TIME SALARIES & WAGES	139,960
G-616-63SN-2500 FULL TIME BENEFITS	38,790
G-616-63SN-6020 SOCIAL ASSISTANCE PAYMENTS	105,670
G-616-63SN-7900 INTERFUNCTIONAL TRANSFER	8,010
TOTAL 63SN SPECIAL NEEDS ADMINISTRATION	24,310
TOTAL 616 CHILDREN SERVICES	\$ 257,120
617 EARLY LEARNING & CHILD CARE	
63WW CHILDCARE SMALL WATERWORKS	
G-617-63WW-1130 ONTARIO GRANTS	-2,670
G-617-63WW-6020 SOCIAL ASSISTANCE PAYMENTS	2,670
TOTAL 63WW CHILDCARE SMALL WATERWORKS	0
6710 ADMINISTRATION/SPECIAL NEEDS	
G-617-6710-1130 ONTARIO GRANTS	-552,660
G-617-6710-1210 OTHER MUNICIPALITIES- PERTH COUNTY	-18,550
G-617-6710-1220 OTHER MUNICIPALITIES- ST MARYS	-3,060
G-617-6710-2100 FULL TIME SALARIES & WAGES	139,960
G-617-6710-2500 FULL TIME BENEFITS	42,320
G-617-6710-2700 OTHER PAYROLL EXPENSES	50
G-617-6710-3050 MATERIALS	41,000
G-617-6710-4120 CELL PHONES	900
G-617-6710-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONF	2,000
G-617-6710-6020 SOCIAL ASSISTANCE PAYMENTS	87,750
G-617-6710-7900 INTERFUNCTIONAL TRANSFERS	275,660
TOTAL 6710 ADMINISTRATION/SPECIAL NEEDS	15,370

	2020 BUDGET
6715 WAGE ENHANCEMENTS	
G-617-6715-1130 ONTARIO GRANTS	-606,860
G-617-6715-6020 SOCIAL ASSISTANCE PAYMENTS	574,910
G-617-6715-7900 INTERFUNCTIONAL TRANSFER	31,950
TOTAL 6715 WAGE ENHANCEMENTS	0
6770 CHILD CARE PROGRAMS	
G-617-6770-1130 ONTARIO GRANTS	-1,647,180
G-617-6770-6020 SOCIAL ASSISTANCE PAYMENTS	1,144,980
G-617-6770-6025 WAGE SUBSIDY PAYMENTS	502,200
TOTAL 6770 CHILD CARE PROGRAMS	0
6780 CAPACITY FUNDING	
G-617-6780-1130 ONTARIO GRANTS	-38,880
G-617-6780-4020 SERVICE CONTRACTS	38,880
TOTAL 6780 CAPACITY FUNDING	0
6790 REPAIRS AND MAINTENANCE	
G-617-6790-1130 ONTARIO GRANTS	-13,170
G-617-6790-4020 SERVICE CONTRACTS	13,170
TOTAL 6790 REPAIRS AND MAINTENANCE	0
6792 ELCC 0-6 AGREEMENT	
G-617-6792-1130 ONTARIO GRANTS	-403,390
G-617-6792-4020 SERVICE CONTRACTS	322,370
G-617-6792-6020 SOCIAL ASSISTANCE PROGRAMS	81,020
TOTAL 6792 ELCC 0-6 AGREEMENT	0
67HC HOME CHILD CARE	
G-617-67HC-1130 ONTARIO GRANTS	-55,200
G-617-67HC-4020 SERVICE CONTRACTS	55,200
TOTAL 67HC HOME CHILD CARE	0
67IF INDIGENOUS FUNDING	
G-617-67IF-1130 ONTARIO GRANTS	-27,110
G-617-67IF-4020 SERVICE CONTRACTS	27,110
TOTAL 67IF INDIGENOUS FUNDING	0
67TF OEYCFC PLANNING	
G-617-67TF-1130 ONTARIO GRANTS	-902,720
G-617-67TF-2100 FULL TIME SALARIES & WAGES	146,440
G-617-67TF-2500 FULL TIME BENEFITS	40,050
G-617-67TF-3120 MEETING COSTS	2,000
G-617-67TF-4020 SERVICE CONTRACTS	63,090
G-617-67TF-4036 CONFERENCES - EXPENSES	2,000
G-617-67TF-4040 CONSULTANTS	10,000
G-617-67TF-4120 TELEPHONE - CELL PHONES	900
G-617-67TF-4150 TRAVEL/MILEAGE - EXCL TRAINING & CONFERENCES	2,000
G-617-67TF-6020 SOCIAL ASSISTANCE PAYMENTS	636,240
TOTAL 67TF OEYCFC PLANNING	0
67XP EXPANSION	
G-617-67XP-1130 ONTARIO GRANTS	-1,008,750
G-617-67XP-1210 OTHER MUNICIPALITIES- PERTH COUNTY	-113,830
G-617-67XP-1220 OTHER MUNICIPALITIES- ST MARYS	-18,750
G-617-67XP-6020 SOCIAL ASSISTANCE PAYMENTS	1,235,720
TOTAL 67XP EXPANSION	94,390
TOTAL 617 EARLY LEARNING & CHILD CARE	\$ 109,760

	2020
	BUDGET
618 BRITANNIA ST APARTMENTS	
6800 BRITANNIA ST APARTMENTS	
G-618-6800-1470 RENTAL REVENUE	-400,000
G-618-6800-3030 HEAT	2,500
G-618-6800-3040 HYDRO	6,000
G-618-6800-3045 WATER/SEWER	10,000
G-618-6800-4080 INSURANCE	9,000
G-618-6800-4092 PROPERTY TAXES	42,140
G-618-6800-4105 SNOW REMOVAL	12,000
G-618-6800-4106 LAWN MAINTENANCE	7,500
G-618-6800-4107 BUILDING MAINTENANCE	35,000
G-618-6800-5030 MORTGAGE INTEREST PAYMENT	46,720
G-618-6800-5035 MORTGAGE PRINCIPAL PAYMENT	107,730
G-618-6800-7820 TRANSFER TO RESERVE FUND	121,410
TOTAL 618 BRITANNIA ST APARTMENTS	\$0
STRATFORD POLICE SERVICE	
231 POLICE	
2200 POLICE ADMINISTRATION	
G-231-2200-1130 POLICE DEPART-ONTARIO GRANTS	-287,000
G-231-2200-1215 MUNICIPALITY - PERTH SOUTH	-567,170
G-231-2200-1220 MUNICIPALITY - ST. MARYS	-1,065,700
G-231-2200-1765 GAIN ON DISPOSAL OF ASSETS	-15,000
G-231-2200-1810 CONTRIBUTION FROM RESERVES	-289,740
G-231-2200-2100 FULL TIME SALARIES & WAGES	8,932,053
G-231-2200-2105 PAYROLL PREMIUMS	367,967
G-231-2200-2110 PART TIME SALARIES & WAGES	197,880
G-231-2200-2500 FULL TIME BENEFITS	2,416,100
G-231-2200-2510 PART TIME BENEFITS	22,850
G-231-2200-2700 OTHER PAYROLL EXPENSES	13,500
G-231-2200-3010 CLOTHING	24,780
G-231-2200-3050 MATERIALS	500
G-231-2200-3070 OFFICE SUPPLIES & PAPER	9,220
G-231-2200-3071 IDENTIFICATION SUPPLIES	4,900
G-231-2200-3090 PHOTOCOPIER EXPENSE	5,760
G-231-2200-3100 POSTAGE	920
G-231-2200-3110 PRINTING	4,000
G-231-2200-3120 MEETING COSTS	4,300
G-231-2200-3121 PRISONER MEALS	2,910
G-231-2200-3130 PUBLICATIONS & SUBSCRIPTIONS	2,100
G-231-2200-3140 RADIO SYSTEM MAINTENANCE	16,710
G-231-2200-3170 UNIFORMS	38,150
G-231-2200-3180 VEHICLE - FUEL	117,320
G-231-2200-3190 VEHICLE REPAIRS (LABOUR, PARTS, LICENCES)	42,640
G-231-2200-4010 ADVERTISING	1,000
G-231-2200-4035 CONFERENCES - ACCOMMODATIONS	6,700
G-231-2200-4036 CONFERENCE EXPENSES	2,000
G-231-2200-4037 CONFERENCES - REGISTRATION	6,400
G-231-2200-4038 CONFERENCES - TRAVEL/MILEAGE	1,000
G-231-2200-4050 CONTRACTORS	145,200
G-231-2200-4060 COURIER/FREIGHT	1,500
G-231-2200-4090 LEGAL	28,810
G-231-2200-4095 MAINTENANCE CONTRACTS	40,830
G-231-2200-4097 MEMBERSHIPS	5,500
G-231-2200-4110 TELEPHONE - BASIC	42,640
G-231-2200-4140 TRAINING - MEMBERSHIPS	200
G-231-2200-4141 TRAINING - MILEAGE	6,690

	2020
	BUDGET
G-231-2200-4142 TRAINING - EXPENSES	59,500
G-231-2200-4143 TRAINING - SUPPLIES	23,040
G-231-2200-5030 INTEREST ON LONG TERM DEBT	4,560
G-231-2200-5035 PRINCIPAL ON LONG TERM DEBT	90,920
G-231-2200-5040 LEASED OFFICE EQUIP	11,500
G-231-2200-7820 TRANSFER TO RESERVE FUND	31,170
TOTAL 2200 POLICE ADMINISTRATION	10,509,110
2202 BICYCLE AUCTION SALE	
G-231-2202-1610 BICYCLE AUCTION SALE RECEIPTS	-2,000
G-231-2202-4100 SERVICES - OTHER	5,000
G-231-2202-7820 TRANSFER TO RESERVE FUNDS	2,000
TOTAL 2202 BICYCLE AUCTION SALE	5,000
2204 TAXI LICENCING	
G-231-2204-1440 TAXI LICENCING REVENUE	-17,000
G-231-2204-3050 MATERIALS	430
G-231-2204-4100 SERVICES - OTHER	200
TOTAL 2204 TAXI LICENCING	-16,370
2206 LAW ENFORCEMENT EQUIPMENT	
G-231-2206-3050 MATERIALS - LAW ENFORCEMENT	27,370
G-231-2206-3051 MATERIALS-CONTAINMENT	23,050
G-231-2206-7820 TRANSFER TO RESERVE FUNDS	135,000
TOTAL 2206 LAW ENFORCEMENT EQUIPMENT	185,420
2208 INVESTIGATIONS	
G-231-2208-3050 MATERIALS - CISO PROJECTS / INVESTIGATIONS	35,150
G-231-2208-4001 MEMORIAL DONATIONS	6,050
G-231-2208-7810 TRANSFER TO RESERVES	0
G-231-2208-7820 TRANSFER TO RESERVE FUNDS	0
G-231-2208-9030 EQUIPMENT PURCHASES	0
TOTAL 2208 INVESTIGATIONS	41,200
2209 POLICE CANINE UNIT	
G-231-2209-4100 CANINE UNIT	8,300
TOTAL 2209 POLICE CANINE UNIT	8,300
2210 PRIDE OPERATING	
G-231-2210-4100 SERVICES - OTHER	242,990
TOTAL 2210 PRIDE OPERATING	242,990
2212 POLICE RADIOS	
G-231-2212-3050 POLICE RADIO MATERIALS	19,760
G-231-2212-4100 SERVICES - OTHER	2,300
TOTAL 2212 POLICE RADIOS	22,060
2214 COMMUNICATIONS CENTRE	
G-231-2214-1405 COMMUNICATIONS REVENUE	-40,000
G-231-2214-7810 TRANSFER TO RESERVES	68,400
G-231-2214-9030 EQUIPMENT PURCHASES	13,250
TOTAL 2214 COMMUNICATIONS CENTRE	41,650
2216 COMMUNITY SERVICES & YOUTH PRG	
G-231-2216-3050 MATERIALS - COMMUNITY SERVICES	5,760
TOTAL 2216 COMMUNITY SERVICES & YOUTH PRG	5,760
2218 POLICE SERVICES BOARD	
G-231-2218-2100 SALARIES & WAGES	22,440
G-231-2218-2500 FULL TIME BENEFITS	1,870
G-231-2218-4100 SERVICES - OTHER	16,320
TOTAL 2218 POLICE SERVICES BOARD	40,630

	2020
	BUDGET
2240 PRIDE CAPITAL	
G-231-2240-9030 EQUIPMENT PURCHASES - PRIDE CAPITAL	100,220
TOTAL 2240 PRIDE CAPITAL	100,220
2242 POLICE CAPITAL	
G-231-2242-5040 LEASE/EXP 154 DOWNIE/WAREHOUSE	64,640
G-231-2242-5060 VEHICLE LEASE	50,000
G-231-2242-7820 TRANSFER TO RESERVE FUNDS	168,000
G-231-2242-9010 OFFICE EQUIPMENT AND FURNISHINGS	6,000
TOTAL 2242 POLICE CAPITAL	288,640
2250 PARKS PATROL	
G-231-2250-2110 PART TIME SALARIES	31,750
G-231-2250-2510 PART TIME BENEFITS	2,710
TOTAL 2250 PARKS PATROL	34,460
TOTAL 231 POLICE	\$ 11,509,070
STRATFORD PUBLIC LIBRARY	
411 STRATFORD PUBLIC LIBRARY	
7400 LIBRARY ADMINISTRATION	
G-411-7400-1120 CANADA GRANTS	-2,900
G-411-7400-1130 ONTARIO GRANTS	-57,000
G-411-7400-1210 FEES AND CHARGES OTHER MUNICIPALITIES	-40,630
G-411-7400-1405 USER FEES	-5,500
G-411-7400-1480 OTHER FINES	-20,000
G-411-7400-1570 DONATIONS	-5,000
G-411-7400-1770 RECOVERABLE	-103,230
G-411-7400-2100 FULL TIME SALARIES & WAGES	1,217,630
G-411-7400-2110 PART TIME SALARIES & WAGES	553,030
G-411-7400-2500 FULL TIME BENEFITS	306,950
G-411-7400-2510 PART TIME BENEFITS	109,110
G-411-7400-2700 OTHER PAYROLL EXPENSES	2,100
G-411-7400-3030 HEAT	8,000
G-411-7400-3040 HYDRO	27,000
G-411-7400-3045 WATER / SEWAGE	1,150
G-411-7400-3070 OFFICE SUPPLIES	15,000
G-411-7400-3090 PHOTOCOPIER EXPENSE	8,000
G-411-7400-3100 POSTAGE	5,500
G-411-7400-3110 PRINTING	1,000
G-411-7400-3180 VEHICLE- FUEL	1,000
G-411-7400-3190 VEHICLE - REPAIRS & EXPENSES	2,000
G-411-7400-4010 ADVERTISING	12,000
G-411-7400-4050 CONTRACTOR	15,500
G-411-7400-4060 COURIER/FREIGHT	1,500
G-411-7400-4080 INSURANCE	9,050
G-411-7400-4090 LEGAL	1,000
G-411-7400-4095 MAINTENANCE CONTRACTS	72,340
G-411-7400-4097 MEMBERSHIPS	3,030
G-411-7400-4110 TELEPHONE - BASIC	3,000
G-411-7400-4120 TELEPHONE - CELL PHONES	900
G-411-7400-4125 INTERNET	5,000
G-411-7400-4142 TRAINING EXPENSES	22,000
G-411-7400-4150 MILEAGE	4,000
G-411-7400-5010 BANK, COLLECTION AND CREDIT CARD CHARGES	900
G-411-7400-7820 TRANSFER TO RESERVE FUND	261,380
G-411-7400-9030 EQUIPMENT PURCHASES	18,000
TOTAL 7400 LIBRARY ADMINISTRATION	2,452,810

	2020
	BUDGET
7404 LIBRARY BOARD EXPENSES	
G-411-7404-3080 MISCELLANEOUS SERVICES	3,000
G-411-7404-3120 MEALS AND MEETING COSTS	1,000
G-411-7404-4036 CONFERENCE EXPENSES	2,000
TOTAL 7404 LIBRARY BOARD EXPENSES	6,000
7406 LIBRARY OPERATIONS	
G-411-7406-7820 TRANSFER TO RESERVE FUNDS	4,690
TOTAL 7406 LIBRARY OPERATIONS	4,690
7408 LIBRARY - ADULT PROGRAM	
G-411-7408-3065 CRAFT/PROGRAM SUPPLIES	4,000
TOTAL 7408 LIBRARY - ADULT PROGRAM	4,000
7410 LIBRARY - YOUNG ADULT PROGRAM	
G-411-7410-3065 CRAFT/PROGRAM SUPPLIES	4,000
TOTAL 7410 LIBRARY - YOUNG ADULT PROGRAM	4,000
7412 LIBRARY - CHILDREN PROGRAM	
G-411-7412-3065 CRAFT/PROGRAM SUPPLIES	4,000
TOTAL 7412 LIBRARY - CHILDREN PROGRAM	4,000
7422 PUBLIC LIBRARY ON WHEELS	
G-411-7422-7820 TRANSFER TO RESERVE FUNDS	5,000
TOTAL 7422 PUBLIC LIBRARY ON WHEELS	5,000
7430 LIBRARY BUILDING & PROPERTY SERV	
G-411-7430-3050 MATERIALS	6,700
G-411-7430-4105 SNOW REMOVAL	9,000
G-411-7430-4106 LAWN MAINTENANCE	1,500
G-411-7430-4107 BUILDING MAINTENANCE	8,000
TOTAL 7430 LIBRARY BUILDING & PROPERTY SERV	25,200
7450 PCIN	
G-411-7450-1405 USER FEES	-212,120
G-411-7450-4050 CONTRACTORS	3,400
G-411-7450-4095 MAINTENANCE CONTRACTS	208,720
TOTAL 7450 PCIN	0
TOTAL 411 STRATFORD PUBLIC LIBRARY	\$ 2,505,700
2020 USER PAY OPERATING BUDGETS:	
330 SANITARY	
4100 SANITARY ADMINISTRATION	
G-330-4100-1370 SEWAGE SURCHARGE REVENUE	-6,950,000
G-330-4100-2700 OTHER PAYROLL EXPENSES	300
G-330-4100-3010 CLOTHING	2,400
G-330-4100-3050 MATERIALS	2,000
G-330-4100-4020 SERVICE CONTRACTS	4,400
G-330-4100-4050 CONTRACTORS	5,000
G-330-4100-4097 MEMBERSHIPS	900
G-330-4100-4142 TRAINING - EXPENSES	12,000
G-330-4100-5030 INTEREST ON LONG TERM DEBT	634,750
G-330-4100-5035 PRINCIPAL ON LONG TERM DEBT	2,092,360
G-330-4100-7810 TRANSFER TO RESERVES	1,816,080
G-330-4100-7900 INTERFUNCTIONAL TRANSFER	10,200
G-330-4100-9040 TOOLS & SMALL EQUIPMENT	5,000
TOTAL 4100 SANITARY ADMINISTRATION	-2,364,610

	2020
	BUDGET
4125 SANITARY TREATMENT	
G-330-4125-1770 RECOVERABLES	-10,000
G-330-4125-3040 HYDRO	440,000
G-330-4125-4020 SERVICE CONTRACTS	25,000
G-330-4125-4040 CONSULTANTS	25,000
G-330-4125-4050 CONTRACTORS - OCWA	998,100
G-330-4125-4090 LEGAL	5,000
TOTAL 4125 SANITARY TREATMENT	1,483,100
4150 SANITARY COLLECTION	
G-330-4150-1770 RECOVERABLES	-10,000
G-330-4150-2100 FULL TIME SALARIES & WAGES	323,950
G-330-4150-2500 FULL TIME BENEFITS	82,940
G-330-4150-3040 HYDRO	33,000
G-330-4150-3045 WATER / SEWAGE	400
G-330-4150-3050 MATERIALS	50,000
G-330-4150-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	15,000
G-330-4150-3180 VEHICLE - FUEL	18,000
G-330-4150-3190 VEHICLE - REPAIRS & EXPENSES	40,000
G-330-4150-4020 SERVICE CONTRACTS	56,500
G-330-4150-4040 CONSULTANTS	8,000
G-330-4150-4050 CONTRACTORS	87,500
G-330-4150-4060 COURIER/FREIGHT	200
G-330-4150-4120 TELEPHONE - CELL PHONES	1,620
G-330-4150-7820 TRANSFER TO RESERVE FUNDS	107,100
G-330-4150-7900 INTERFUNCTIONAL TRANSFERS	67,300
TOTAL 4150 SANITARY COLLECTION	881,510
TOTAL 330 SANITARY	\$0
350 WATER	
4300 WATER ADMINISTRATION	
G-350-4300-1410 WATER REVENUE	-4,634,000
G-350-4300-2500 FULL TIME BENEFITS	21,950
G-350-4300-2700 OTHER PAYROLL EXPENSES	2,000
G-350-4300-3010 CLOTHING	7,000
G-350-4300-3050 MATERIALS	3,500
G-350-4300-3070 OFFICE SUPPLIES & PAPER	800
G-350-4300-3090 PHOTOCOPIER EXPENSE	300
G-350-4300-3100 POSTAGE	500
G-350-4300-3110 PRINTING	700
G-350-4300-3120 MEALS & MEETING COSTS	300
G-350-4300-4020 SERVICE CONTRACTS	3,500
G-350-4300-4040 CONSULTANTS	5,100
G-350-4300-4050 CONTRACTORS	545,000
G-350-4300-4060 COURIER/FREIGHT	100
G-350-4300-4090 LEGAL	1,000
G-350-4300-4097 MEMBERSHIPS	5,400
G-350-4300-4101 CONSERVATION AUTHORITY LEVY	394,710
G-350-4300-4110 TELEPHONE - BASIC	2,060
G-350-4300-4120 TELEPHONE - CELL PHONES	7,680
G-350-4300-4142 TRAINING - EXPENSES	36,000
G-350-4300-5030 INTEREST ON LONG TERM DEBT	150
G-350-4300-5035 PRINCIPAL ON LONG TERM DEBT	3,230
G-350-4300-7820 TRANSFER TO RESERVE FUNDS	771,160
G-350-4300-7900 INTERFUNCTIONAL TRANSFERS	193,300
G-350-4300-9010 OFFICE EQUIPMENT AND FURNISHINGS	1,000
G-350-4300-9040 TOOLS & SMALL EQUIPMENT	5,000
TOTAL 4300 WATER ADMINISTRATION	-2,622,560

	2020
	BUDGET
4325 WATER SUPPLY	
G-350-4325-3040 HYDRO	270,000
G-350-4325-3050 MATERIALS	120,000
G-350-4325-3120 MEALS & MEETING COSTS	500
G-350-4325-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	15,000
G-350-4325-3180 VEHICLE - FUEL	2,000
G-350-4325-4020 SERVICE CONTRACTS	230,000
G-350-4325-4040 CONSULTANTS	30,000
G-350-4325-4050 CONTRACTORS	30,000
G-350-4325-4060 COURIER/FREIGHT	200
G-350-4325-7850 CITY OWNED RENTAL EXPENSE	35,000
TOTAL 4325 WATER SUPPLY	732,700
4350 WATER DISTRIBUTION	
G-350-4350-1405 USER FEES	-2,300
G-350-4350-1770 RECOVERABLES	-8,000
G-350-4350-2100 FULL TIME SALARIES & WAGES	971,620
G-350-4350-2110 PART TIME SALARIES & WAGES	9,360
G-350-4350-2500 FULL TIME BENEFITS	267,450
G-350-4350-2510 PART TIME BENEFITS	800
G-350-4350-3040 HYDRO	6,700
G-350-4350-3050 MATERIALS	230,000
G-350-4350-3120 MEALS & MEETING COSTS	1,000
G-350-4350-3180 VEHICLE - FUEL	35,000
G-350-4350-3190 VEHICLE - REPAIRS & EXPENSES	30,000
G-350-4350-4020 SERVICE CONTRACTS	78,500
G-350-4350-4040 CONSULTANTS	5,000
G-350-4350-4050 CONTRACTORS	117,000
G-350-4350-7820 TRANSFER TO RESERVE FUNDS	51,000
G-350-4350-7900 INTERFUNCTIONAL TRANSFER	96,730
TOTAL 4350 WATER DISTRIBUTION	1,889,860
TOTAL 350 WATER	\$0
360 WASTE	
4400 WASTE ADMINISTRATION	
G-360-4400-1310 BAG TAG REVENUE	-768,040
G-360-4400-1315 TIPPING FEE REVENUE	-1,812,500
G-360-4400-2100 FULL TIME SALARIES & WAGES	69,980
G-360-4400-2500 FULL TIME BENEFITS	19,400
G-360-4400-3010 CLOTHING	400
G-360-4400-3050 MATERIALS	200
G-360-4400-3110 PRINTING	50
G-360-4400-4060 COURIER/FREIGHT	50
G-360-4400-4097 MEMBERSHIPS	900
G-360-4400-4110 TELEPHONE - BASIC	1,380
G-360-4400-4142 TRAINING - EXPENSES	3,600
G-360-4400-5010 BANK CHARGES/COLLECTION FEES	1,000
G-360-4400-7820 TRANSFER TO RESERVE FUNDS	484,960
G-360-4400-7900 INTERFUNCTIONAL TRANSFER	61,150
G-360-4400-9010 OFFICE EQUIPMENT AND FURNISHINGS	300
G-360-4400-9040 TOOLS & SMALL EQUIPMENT	300
TOTAL 4400 WASTE ADMINISTRATION	-1,936,870
4425 WASTE DISPOSAL	
G-360-4425-2100 FULL TIME SALARIES & WAGES	186,380
G-360-4425-2500 FULL TIME BENEFITS	53,720
G-360-4425-3010 CLOTHING	300
G-360-4425-3040 HYDRO	15,000
G-360-4425-3045 WATER / SEWAGE	330
G-360-4425-3047 SEWAGE- LEACHATE	176,900

	2020
	BUDGET
G-360-4425-3050 MATERIALS	23,000
G-360-4425-3140 R & M - BUILDINGS & EQUIPMENT (EXCL VEHICLES)	5,100
G-360-4425-3180 VEHICLE - FUEL	75,000
G-360-4425-3190 VEHICLE - REPAIRS & EXPENSES	65,000
G-360-4425-4020 SERVICE CONTRACTS	30,000
G-360-4425-4040 CONSULTANTS	75,000
G-360-4425-4050 CONTRACTORS	92,000
G-360-4425-4060 COURIER/FREIGHT	50
G-360-4425-5040 RENTAL OF MACHINERY & EQUIPMENT	20,000
G-360-4425-7820 TRANSFER TO RESERVE FUNDS	140,000
G-360-4425-7900 INTERFUNCTIONAL TRANSFER	139,650
TOTAL 4425 WASTE DISPOSAL	1,097,430
4450 WASTE COLLECTION	
G-360-4450-1610 SALES	-2,000
G-360-4450-3050 MATERIALS	1,500
G-360-4450-4050 CONTRACTORS	325,000
G-360-4450-4060 COURIER/FREIGHT	50
TOTAL 4450 WASTE COLLECTION	324,550
4475 WASTE RECYCLE	
G-360-4475-1130 ONTARIO GRANTS	-327,000
G-360-4475-1610 SALES	-4,000
G-360-4475-1770 RECOVERABLES	-40,000
G-360-4475-3050 MATERIALS	17,000
G-360-4475-3190 VEHICLE - REPAIRS & EXPENSES	5,000
G-360-4475-4010 ADVERTISING	1,000
G-360-4475-4020 SERVICE CONTRACTS	15,000
G-360-4475-4050 CONTRACTORS	1,663,000
G-360-4475-4060 COURIER/FREIGHT	50
TOTAL 4475 WASTE RECYCLE	1,330,050
TOTAL 360 WASTE	\$ 815,160

SCHEDULE "B" TO BY-LAW -2019 PASSED THIS 9TH DAY OF DECEMBER, 2019								
CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY				(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve	Long Term Debt
TAX SUPPORTED PROJECTS:								
A	Information Technology & Business Systems							
1	Personal Computers	\$	140,000				\$ (140,000) R-R11-ITCA	
2	Network Enhancements	\$	105,000				\$ (105,000) R-R11-ITCA	
3	Wireless Enhancements	\$	48,000				\$ (48,000) R-R11-ITCA	
4	Server Upgrades & Licensing	\$	42,000				\$ (42,000) R-R11-ITCA	
5	Financial System Upgrade	\$	40,000				\$ (40,000) R-R11-ITCA	
6	AMANDA Upgrades	\$	100,000				\$ (100,000) R-R11-BSUR	
B	Parking							
7	Mobile Parking Payment System	\$	20,000				\$ (20,000) R-R11-PRKG	
8	Pay by Plate Enhancements	\$	57,000				\$ (57,000) R-R11-PRKG	
9	Smart Parking Project	\$	150,000				\$ (150,000) R-R11-PRKG	
10	Coin Wrapping Machine	\$	20,000				\$ (20,000) R-R11-PRKG	
C	Fire							
11	Battery Operated Cutter/Spreaders	\$	40,000				\$ (40,000) R-R11-FIRE	
12	Fire Hose	\$	10,000				\$ (10,000) R-R11-FIRE	
13	Aerial Apparatus Replacement	\$	400,000				\$ (400,000) R-R11-FIRE	
D	Community Services Facilities							
14	Water Fountains at SERC, Upper Queens, Pool	\$	24,000				\$ (24,000) R-R11-RECR	
15	Rebuild Plate and Frame at Rotary	\$	30,000				\$ (30,000) R-R11-RECR	
16	Rotary Lot Patch Work	\$	30,000				\$ (30,000) R-R11-RECR	
17	Lions Pool Condition Assessment	\$	30,000				\$ (30,000) R-R11-RECR	
18	Scissor Lift	\$	40,000				\$ (40,000) R-R11-RECR	
19	Refrigeration Compressor Refurbish	\$	40,000				\$ (40,000) R-R11-RECR	
20	Ice Resurfacer at Dufferin	\$	95,000				\$ (95,000) R-R11-RECR	
21	Cooling Tower Replacement at Rotary	\$	140,000				\$ (140,000) R-R11-RECR	
E	Cemetery							
22	Niche Walls Columbarium	\$	100,000				\$ (100,000) R-R11-CEME	

CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY			(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve		Long Term Debt
F	Parks & Forestry							
23	Playground Replacement Program - Optimist Park	\$ 70,000				\$ (70,000)	R-R11-RPLT	
24	One Ton Trucks (2)	\$ 150,000				\$ (150,000)	R-R11-RECR	
G	Transit							
25	Accessible Bus Stops with Shelters	\$ 150,000	\$ (150,000)					
26	Farebox Upgrades	\$ 175,000	\$ (175,000)					
27	Transit Bus Replacements (2)	\$ 1,140,000	\$ (1,140,000)					
28	Parallel Transit Bus Replacement	\$ 100,000	\$ (73,330)			\$ (26,670)	R-R11-FLET	
H	Fleet							
29	Sidewalk Tractor	\$ 150,000				\$ (150,000)	R-R11-FLET	
30	Supervisor Truck	\$ 60,000				\$ (60,000)	R-R11-FLET	
31	Wheel Loader	\$ 200,000				\$ (200,000)	R-R11-FLET	
32	4" Pump Trailer	\$ 50,000				\$ (50,000)	R-R11-FLET	
33	Shop Hoist	\$ 50,000				\$ (50,000)	R-R11-FLET	
34	Engineering Vans (2)	\$ 90,000				\$ (90,000)	R-R11-FLET	
35	Fuel Tanks	\$ 30,000				\$ (30,000)	R-R11-FLET	
I	City Buildings							
36	City Hall - Front Stair Maintenance	\$ 25,000				\$ (25,000)	R-R11-FACI	
37	City Hall - Painting	\$ 20,000				\$ (20,000)	R-R11-FACI	
38	City Hall - Boiler Replacement	\$ 160,000				\$ (160,000)	R-R11-FACI	
39	Justice Building - Ventilation for Drug Room	\$ 10,000				\$ (10,000)	R-R11-FACI	
40	Justice Building - Flooring Replacement	\$ 10,000				\$ (10,000)	R-R11-FACI	
41	Justice Building - Accessible Ramp Study & Design	\$ 30,000				\$ (30,000)	R-R11-FACI	
42	Library - Second Floor Washroom	\$ 10,000				\$ (10,000)	R-R11-FACI	
43	Library - Basement Washroom	\$ 15,000				\$ (15,000)	R-R11-FACI	
44	47 Downie Building - Masonry Repairs	\$ 65,000				\$ (65,000)	R-R11-FACI	
45	Annex - Masonry Repairs	\$ 15,000				\$ (15,000)	R-R11-FACI	
46	Annex - Carpet / Flooring Replacement	\$ 20,000				\$ (20,000)	R-R11-FACI	
47	Annex - HVAC Unit Replacement	\$ 28,000				\$ (28,000)	R-R11-FACI	
48	Annex - Renovations	\$ 250,000				\$ (250,000)	R-R11-FACI	
49	Normal School - HVAC Unit Replacement	\$ 25,000				\$ (25,000)	R-R11-FACI	

CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY				(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve		Long Term Debt
J	Perth & Stratford Housing Corporation								
50	Roof Replacements	\$	250,000	\$	(250,000)				
51	Driveway Replacements	\$	20,000				\$	(20,000) R-R11-SSCA	
52	Connectivity and Security Camera Systems	\$	140,000				\$	(140,000) R-R11-SSCA	
53	Card Lock Systems	\$	300,000				\$	(300,000) R-R11-SSCA	
54	Fire Alarm System Equipment	\$	268,000				\$	(268,000) R-R11-SSCA	
55	Furnace Replacements	\$	50,000				\$	(50,000) R-R11-SSCA	
K	Storm								
L	Roads & Traffic								
56	Accessibility Improvements	\$	40,000				\$	(40,000) R-R11-PWCA	
57	Trails / BP Master Plan Implementation	\$	150,000				\$	(150,000) R-R11-PWCA	
58	Sidewalk Replacement	\$	130,000				\$	(130,000) R-R11-PWCA	
59	Street Lighting Improvements	\$	25,000				\$	(25,000) R-R11-PWCA	
60	Signal Intersection Updates for AODA	\$	42,000				\$	(42,000) R-R11-PWCA	
61	Pedestrian Crossing Improvements	\$	150,000				\$	(150,000) R-R11-PWCA	
62	Bridge Improvements	\$	750,000				\$	(250,000) R-R11-PWCA	
	COMBINATION-TAX SUPPORTED/USER PAY PROJECTS:								
M	Linear Infrastructure								
63	Queen Street Storm Trunk Sewer	\$	14,470,000				\$	(1,580,000) R-R11-STRM	\$ (12,375,000)
							\$	(220,000) R-R11-PWCA	
							\$	(75,000) R-R11-WATR	
							\$	(220,000) R-R11-WWTR	
64	Redford Cresent - at St. Vincent	\$	3,050,000				\$	(540,000) R-R11-WATR	
							\$	(410,000) R-R11-WWTR	
65	Huron Street - Matilda to Douglas	\$	950,000				\$	(332,500) R-R11-WATR	
							\$	(237,500) R-R11-WWTR	
66	Asphalt Resurfacing	\$	1,290,000				\$	(75,000) R-R11-WATR	
M	Shared Program Funding								
67	House Service Applications	\$	400,000			\$	(400,000)		

CITY OF STRATFORD 2020 CAPITAL BUDGET SUMMARY				(Fed/Prov) Grants	Development Charges	Developer/ Homeowner	City Reserve	Long Term Debt
	USER PAY PROJECTS:							
N	Water							
68	Mechanical Upgrades to Wells	\$	100,000				\$ (100,000) R-R11-WATR	
69	Miscellaneous Repairs	\$	100,000				\$ (100,000) R-R11-WATR	
70	Watermain Relining Various Streets	\$	175,000				\$ (175,000) R-R11-WATR	
71	Hydrant Distribution Monitoring	\$	30,000				\$ (30,000) R-R11-WATR	
N	Sanitary							
72	Basement Isolation	\$	30,000				\$ (30,000) R-R11-WWTR	
73	Residential Service Upgrades	\$	75,000			\$ (25,000)	\$ (50,000) R-R11-WWTR	
74	Pumping Station Upgrades	\$	100,000				\$ (100,000) R-R11-WWTR	
75	WPCP Improvements	\$	350,000				\$ (350,000) R-R11-WWTR	
76	Sanitary Master Plan Update	\$	75,000		\$ (37,500)		\$ (37,500) R-R11-WWTR	
77	SCADA & PLC Upgrades	\$	20,000				\$ (20,000) R-R11-WWTR	
N	Landfill							
	TAX SUPPORTED PROJECTS:							
O	Stratford Public Library							
78	Library Collection	\$	246,000		\$ (20,000)		\$ (226,000) R-R11-LIBR	
79	Computer Equipment	\$	40,300				\$ (40,300) R-R11-LIBR	
80	Carpet Replacement	\$	10,000				\$ (10,000) R-R11-LIBR	
P	Stratford Police Service							
81	Controlled Energy Weapons (CEW)	\$	126,790				\$ (126,790) R-R11-POLI	
82	Collision Recovering Equipment Replacement	\$	70,000				\$ (70,000) R-R11-POLI	
83	Vehicle Replacements (4)	\$	222,800				\$ (222,800) R-R11-POLI	
	TOTALS	\$	29,044,890	\$ (5,983,330)	\$ (57,500)	\$ (425,000)	\$ (10,204,060)	\$ (12,375,000)



**BY-LAW NUMBER -2019
OF
THE CORPORATION OF THE CITY OF STRATFORD**

BEING a By-law to authorize the acceptance of the tender of Finch Auto Group for the supply and delivery of one, one-ton 4x4 regular cab with installed work body pickup truck [T2019-61].

WHEREAS Section 8.(1) of the *Municipal Act, 2001, S.O. 201, c.25 as amended*, provides that the powers of a municipality under this or any other Act, shall be interpreted broadly so as to confer broad authority on the municipality to enable to the municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

AND WHEREAS Section 9 of the *Municipal Act, 2001*, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS Section 10(1) of the *Municipal Act, 2001* provides that a single-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

NOW THEREFORE BE IT ENACTED by Council of The Corporation of the City of Stratford as follows:

1. That the tender of Finch Auto Group for the supply and delivery of one, one-ton 4x4 regular cab with installed work body pickup truck [T2019-61] be accepted.
2. That the accepted tender value is \$97,781.16 including HST.

READ a FIRST, SECOND and THIRD time and

FINALLY PASSED this 9th day of December, 2019

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe



STRATFORD CITY COUNCIL CONSENT AGENDA

December 9, 2019

REFERENCE NO. CONSENT AGENDA ITEM

CA-2019-169 Notification that the Social Services Department, Housing Division, intends to call quotations in accordance with the City's Purchasing Policy for Move-Out Painting.

CA-2019-170 In accordance with By-law 135-2017 the Infrastructure and Development Services Department provides notification that the following streets were temporarily closed to through traffic, local traffic only:

- Cambria Street from Dufferin Street to Argyle Street on Thursday, November 21 for 1 day only for watermain repair.
- North Street from Lakeside Drive to Water Street and Ballantyne Street from Front Street to North Street on Thursday, November 28 for 1 day only for sanitary and water repairs.

Emergency Services were notified.



**BY-LAW NUMBER 189-2019
OF
THE CORPORATION OF THE CITY OF STRATFORD**

BEING a By-law to confirm the proceedings of Council of The Corporation of the City of Stratford at its meeting held on December 16, 2019.

WHEREAS subsection 5(1) of the *Municipal Act, 2001, S.O. 2001 c.25* as amended, provides that the powers of a municipal corporation are to be exercised by its council;

AND WHEREAS subsection 5(3) of the *Act* provides that the powers of council are to be exercised by by-law unless the municipality is specifically authorized to do otherwise;

AND WHEREAS it is deemed expedient that the proceedings of the Council of The Corporation of the City of Stratford at this meeting be confirmed and adopted by By-law;

NOW THEREFORE BE IT ENACTED by the Council of The Corporation of the City of Stratford as follows:

1. That the action of the Council at its meeting held on December 16, 2019 in respect of each report, motion, resolution, recommendation or other action passed and taken by the Council at its meeting, is hereby adopted, ratified and confirmed, as if each report, motion, resolution or other action was adopted, ratified and confirmed by its separate by-law.
2. The Mayor of the Council and the proper officers of the City are hereby authorized and directed to do all things necessary to give effect to the said action, to obtain approvals where required, and, except where otherwise provided, to execute all documents necessary in that behalf in accordance with the by-laws of the Council relating thereto.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 16th day of December, 2019.

Mayor – Daniel B. Mathieson

Acting Clerk – Tatiana Dafoe