



## Stratford City Council Regular Council Open Session AGENDA

**Meeting #:** 4525th  
**Date:** Tuesday, May 23, 2017  
**Time:** 7:00 P.M.  
**Location:** Council Chamber, City Hall

**Council Present:** Mayor Mathieson - Chair Presiding, Councillor Beatty, Councillor Brown, Councillor Bunting, Councillor Clifford, Councillor Henderson, Councillor Ingram, Councillor Mark, Councillor McManus, Councillor Ritsma, Councillor Vassilakos

**Staff Present:** Rob Horne - Chief Administrative Officer, Joan Thomson - City Clerk, Andre Morin - Director of Corporate Services, Carole Desmeules - Director of Social Services, David St. Louis - Director of Community Services, Ed Dujlovic - Director of Infrastructure and Development Services, John Paradis - Fire Chief, Jacqueline Mockler - Director of Human Resources, Tatiana Dafoe - Deputy Clerk

Pages

### 1. Call to Order:

Mayor Mathieson, Chair presiding, to call the Council meeting to order.

Councillor Clifford provided regrets for this meeting.

Singing of O Canada

Moment of Silent Reflection

### 2. Declarations of Pecuniary Interest and the General Nature Thereof:

The *Municipal Conflict of Interest Act* requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and to otherwise comply with the *Act*.

Name, Item and General Nature of Pecuniary Interest

3. **Adoption of the Minutes:** 12 - 27
- Motion by \_\_\_\_\_
- THAT the Minutes of the Regular Meeting of Council of The Corporation of the City of Stratford dated May 8, 2017 be adopted as printed.
4. **Adoption of the Addendum/Addenda to the Agenda:**
- Motion by \_\_\_\_\_
- THAT the Addendum/Addenda to the Regular Agenda of Council and Standing Committees dated May 23, 2017, be added to the Agenda as printed.
5. **Report of the Committee of the Whole In-Camera Session:**
- 5.1 At the May 23, 2017 Session, under the Municipal Act, 2001, as amended, matters concerning the following items were considered
- Proposed or pending acquisition or disposal of land by the municipality or local board (section 239.(2)(c)) (includes municipal property leased for more than 21 years;
  - Labour relations or employee negotiations (section 239.(2)(d)).
6. **Hearings of Deputations and Presentations:**
- None scheduled for the May 23, 2017 Council meeting.
7. **Orders of the Day:**
- 7.1 **Acceptance of Proposal for 2017 Playground Equipment (COU17-025)** 28 - 31
- Motion by \_\_\_\_\_
- Staff Recommendation: THAT the bid from A.B.C. Recreation Ltd. at a net cost of \$111,783.00 for the design, supply, delivery and installation of accessible playgrounds, including fibre-chip flooring at Avalon Park and Bromberg Subdivision Park and the installation of an accessible pathway at the Bromberg site be approved.
- 7.2 **Correspondence - Ontario Energy Board Notice** 32 - 33

Union Gas Limited has applied to the Ontario Energy Board for approval to dispose of amounts recorded in certain 2016 deferral and variance accounts and for approval for the amount of its 2016 earnings that it must share with customers.

The full application regarding the public hearing is available to view in the Clerk's Office.

### **7.3 Correspondence - Shelterlink**

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The Shelterlink Board of Directors would like to thank Council for the recent adoption of a motion that made bus passes more affordable for the youth living at Shelterlink.

**For the information of Council.**

### **7.4 Resolution - Special Occasion Permit**

The Brian Sippel Memorial Tournament is to be held Labour Day weekend September 1-4, 2017 at the Packham Road Complex, and the organizer is requesting a special occasion liquor licence.

Stratford Police, the Perth District Health Unit and City Departments provided no objections or concerns.

Motion by \_\_\_\_\_

**THAT City Council does not express concern with the issuance of a special occasion permit for the Brian Sippel Memorial Tournament to be held September 1-4, 2017 at the Packham Road Sports Complex, subject to compliance with the City's Municipal Alcohol Risk Management Policy, the necessary permits being obtained and the required certificate of insurance being provided prior to the tournament.**

### **7.5 Community Policing Partnership Program Agreement 2017/18 (COU17-026)**

35 - 36

Motion by \_\_\_\_\_

**Staff Recommendation: THAT Council authorize the Mayor and Clerk to sign the Community Policing Partnerships (CPP) Program Transfer Payment Agreement effective April 1, 2017, between the Ministry of Community Safety and Correction Services, The Corporation of the City of Stratford and the Stratford Police Services Board.**

### **7.6 Communities – 1,000 Officers Partnership Program Agreement 2017/18**

37 - 38

(COU17-027)

Motion by \_\_\_\_\_

**Staff Recommendation:** THAT Council authorize the Mayor and Clerk to sign the Safer Communities – 1,000 Officers Partnership Program Transfer Payment Agreement effective April 1, 2017, between the Ministry of Community Safety and Correction Services, The Corporation of the City of Stratford and the Stratford Police Services Board.

**8. Business for Which Previous Notice Has Been Given:**

None scheduled for the May 23rd Council meeting.

**9. Reports of the Standing Committees:**

**9.1 Report of the Infrastructure, Transportation and Safety Committee:**

Motion by \_\_\_\_\_

**THAT the Report of the Infrastructure, Transportation and Safety Committee dated May 23, 2017 be adopted as printed.**

**9.1.1 Trap Neuter Return (TNR) Agreement Extension (ITS17-020) 39 - 40**

THAT the existing agreement between The Corporation of the City of Stratford and the Feline Friends Network of Stratford be extended for an additional three year term to June 30, 2020.

**9.1.2 Stratford Summer Music 2017 – Firework Display Approval, Use of Municipal Property & Noise Control By-law 113-79 Exemption (ITS17-021) 41 - 48**

THAT the request to set off fireworks on municipal property for the Stratford Summer Music Opening Fireworks Display on Monday, July 17, 2017 in Lower Queen's Park be approved, subject to Fireworks By-law 73-2006, and the necessary permits being obtained prior to the event;

THAT the request to temporarily place newspaper boxes on municipal property to distribute advertising material for the 2017 Summer Music events be approved, subject to prior approval of locations by the Infrastructure and Development Services Department;

THAT the request to temporarily place sandwich board signs on

municipal property to promote the 2017 Summer Music events be approved, subject to obtaining sign permits from the City;

THAT the request to temporarily place a kiosk on municipal property at the banks of the Avon River at the location of the Music Barge, to provide information for the 2017 Summer Music events, be approved;

THAT the request to temporarily permit four pianos to be placed on municipal property for the 2017 Summer Music events be approved, subject to prior approval of locations by the Infrastructure and Development Services Department;

THAT the request to operate a Music Barge on the Avon River during the 2017 Summer Music event, be approved, subject to the necessary permits being obtained;

AND THAT an exemption from Noise Control By-law 113-79 for the 2017 Summer Music events to permit singing and the use of musical instruments and from the unreasonable noise provision [Schedule 1 clause 8] from 7:00 a.m. to 8:00 a.m. for a musical production daily on August 3, 4, 5 and 5, 2017 on Tom Patterson Island be approved.

**9.1.3 Request to operate All Terrain Vehicles (ATVs) on City Streets, Recreation Trails and Municipal Property for the 2017 Ontario Pork Industry Council Hog Jog (ITS17-022)**

49 - 50

THAT the request for an exemption to permit the operation of All Terrain Vehicles (ATVs) on certain city streets, recreation trails and municipal property under the jurisdiction of The Corporation of the City of Stratford for the 2017 Ontario Pork Industry Council Hog Jog on June 21, 2017 be approved;

THAT By-law 65-2012 as amended, be further amended to authorize the operation of ATVs for the Ontario Pork Industry Council Hog Jog on June 21, 2017;

AND THAT the event organizers provide the required certificate of insurance in the amount of \$2 million per occurrence to the City prior to their event as described in this report.

**9.2 Report of the Finance and Labour Relations Committee:**

Motion by \_\_\_\_\_

**THAT the Report of the Finance and Labour Relations Committee dated May 23, 2017, be adopted as printed.**

- |              |   |                |
|--------------|---|----------------|
| <b>9.2.1</b> | <b>Municipal Election Contribution Rebate Programs (FIN17-010)</b>  | <b>51 - 55</b> |
|              | <p>THAT the City Clerk's report on Municipal Election Contribution Rebate Programs be received for information;</p> <p>AND THAT no action be taken on a Municipal Election Contribution Rebate Program for the 2018 election.</p>             |                |
| <b>9.2.2</b> | <b>Municipal Election Contribution Rebate Programs (FIN17-010)</b>  |                |
|              | <p>THAT Administration consult with the Association for Municipalities of Ontario on the Municipal Election Contribution Rebate Program and to present a resolution at a future Committee meeting for adoption.</p>                           |                |
| <b>9.2.3</b> | <b>2018 Municipal Election – Language of Notices and Forms (FIN17-014)</b>  | <b>56 - 59</b> |
|              | <p>THAT the City Clerk's report on the Language of Notices and Forms for the 2018 Municipal Election be received for information.</p>   |                |
| <b>9.2.4</b> | <b>Annual Report of Investment Firm BMO Nesbitt Burns (FIN17-015)</b>   | <b>60 - 81</b> |
|              | <p>THAT the annual investment report from BMO Nesbitt Burns for the management of the City's general fund and trust fund investments and the City Treasurer's statement regarding 2016 investment activity be received for information.</p>   |                |
| <b>9.2.5</b> | <b>Adoption of Stratford City Centre Business Improvement Area (SCC BIA) 2017 Budget (FIN17-013)</b>  | <b>82 - 85</b> |
|              | <p>THAT the 2017 budget of the Stratford City Centre Business Improvement Area (BIA) be approved as submitted.</p>  |                |
| <b>9.2.6</b> | <b>Amendments to the Budget and Tax Levy By-Law for the fiscal year ending December 31, 2017 (9-2017) and to the Tax Ratios By-law (10-2017) (FIN17-017)</b>  | <b>86 - 92</b> |
|              | <p>THAT the Budget and Tax Levy for the fiscal year ending December 31, 2017 By-law 9-2017 and the Tax Ratios By-law 10-2017 be amended to reflect changes made to the Multi-Residential, Residential, and Landfill property tax classes.</p> |                |

**9.2.7 High Water and Sanitary Bill, 315 Hibernia Street (FIN16-082)**

93 - 94

THAT the request for relief of excess water and sanitary charges for 315 Hibernia Street in the amount of \$1,062.81 for the billing period of October to November 2016 be denied;

And that a payment schedule be provided to the property owner.

**10. Notice of Intent:**

None scheduled for the May 23, 2017 meeting.

**11. Reading of the By-laws:**

The following By-laws require First and Second Readings and Third and Final Readings and could be taken collectively upon unanimous vote of Council present:

Motion by \_\_\_\_\_

**That By-laws 11.1 to 11.7 be taken collectively.**

Motion by \_\_\_\_\_

**That By-laws 11.1 to 11.7 be read a First and Second Time.**

Motion by \_\_\_\_\_

**That By-laws 11.1 to 11.7 be read a Third time and Finally Passed.**

**11.1 Revision to 2017 Budget and Tax Levy By-law**

95 - 96

To amend By-law 9-2017 to revise the budget and tax levy for the fiscal year ending December 31, 2017.

**11.2 Revisions to Tax Ratio By-law 10-2017**

97

To amend By-law 10-2017 to revise the 2017 Tax Ratios.

**11.3 Agreement with Feline Friends Network of Stratford**

98

To authorize the entering into and execution of an amending agreement with Feline Friends Network of Stratford to provide for an extension for an additional three-year term to June 30, 2020.

**11.4 Amendment to ATV By-law 65-2012 for 2017 Ontario Pork Industry**

## **Council Hog Jog**

To amend By-law 65-2012 as amended, to permit the operation of All Terrain Vehicles (ATVs) on certain city streets, recreation trails and municipal property for the 2017 Ontario Pork Industry Council Hog Jog on June 21, 2017.

### **11.5 Agreement for the Safer Communities - 1,000 Officers Partnership Program 99 - 100**

To authorize the entering into and execution of an agreement with the Ministry of Community Safety and Correction Services for the Safer Communities - 1,000 Officers Partnership Program Transfer Payment.

### **11.6 Agreement for Community Policing Partnership Program 2017 2018 101 - 102**

To authorize the entering into and execution of an agreement with the Ministry of Community Safety and Correction Services for the Community Policing Partnerships (CPP) Program Transfer Payment.

### **11.7 Acceptance of Proposal for Playground Equipment 103**

To authorize the acceptance of the proposal and the undertaking of the work by A.B.C. Recreation Ltd. for the design, supply, delivery and installation of accessible playgrounds at Avalon Park and Bromberg Subdivision Park RFP 17-05.

## **12. Consent Agenda: CA-2017-59 to CA-2017-62 104 - 110**

Council to advise if they wish to consider any items listed on the Consent Agenda.

## **13. New Business:**



#### 14. Adjournment to Standing Committees:

The next Regular Council meeting is June 12, 2017 in the Council Chamber, City Hall.

Motion by \_\_\_\_\_

That the Council meeting adjourn to convene into Standing Committees as follows:

- Community Services Committee [7:25 or thereafter following the Regular Council meeting]
- Planning and Heritage Committee [7:35 or thereafter following the Regular Council meeting];
- Finance and Labour Relations Committee [7:45 or thereafter following the Regular Council meeting];
- Infrastructure, Transportation and Safety Committee [7:55 or thereafter following the Regular Council meeting];
- Social Services Committee [8:00 or thereafter following the Regular Council meeting]; and

and to Committee of the Whole if necessary, and to reconvene into Council.

#### 15. Council Reconvene:

##### 15.1 Declarations of Pecuniary Interest made at Standing Committees

The Municipal Conflict of Interest Act requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and otherwise comply with the Act.

Declarations of Pecuniary Interest made at Standing Committee meetings held on May 23, 2017 with respect to the following Items and re-stated at the reconvene portion of the Council meeting:

Name, Item and General Nature of Pecuniary Interest

## 15.2 Committee Reports

### 15.2.1 Finance and Labour Relations Committee

Motion by \_\_\_\_\_

THAT Items 4.1 and 5.1 of the Finance and Labour Relations Committee meeting dated May 23, 2017 be adopted as follows:

#### 4.1 Re-allocating Funds - Stratford Town and Gown

THAT the Stratford Town & Gown Advisory Committee be approved to re-allocate \$1,700 from the 2017 budget for the development of a strategic plan.

#### 5.1 Purchasing Policy Exemption Pump Station Piping

THAT Council approve an exemption from the City of Stratford's Purchasing Policy to allow for quotes to be obtained from two qualified companies for the purpose of piping modifications at the Douro and Vivian Sanitary Pumping Stations.

## 15.3 Reading of the By-laws (reconvene):

111

The following By-law requires First and Second Readings and Third and Final Readings:

### By-law 11.8 Confirmatory By-law

To confirm the proceedings of Council of The Corporation of the City of Stratford at its meeting held on May 23, 2017.

Motion by \_\_\_\_\_

That By-law 11.8 be read a First and Second Time.

Motion by \_\_\_\_\_

That By-law 11.8 be read a Third time and Finally Passed.

## 15.4 Adjournment of Council Meeting

Meeting Start Time:

Meeting End Time:

Motion by \_\_\_\_\_

**THAT the May 23, 2017 Regular Council meeting adjourn.**



## Stratford City Council Regular Council Open Session MINUTES

Meeting #: 4524th  
 Date: Monday, May 8, 2017  
 Time: 7:05 P.M.  
 Location: Council Chamber, City Hall

Council Present: \*Mayor Mathieson - Chair Presiding, Councillor Beatty, Councillor Brown, Councillor Bunting, Councillor Clifford, Councillor Henderson, Councillor Ingram, Councillor McManus, Councillor Ritsma, Councillor Vassilakos

Regrets: Councillor Mark

Staff Present: Rob Horne - Chief Administrative Officer, Joan Thomson - City Clerk, Andre Morin - Director of Corporate Services, Carole Desmeules - Director of Social Services, David St. Louis - Director of Community Services, Ed Dujlovic - Director of Infrastructure and Development Services, John Paradis - Fire Chief, Jacqueline Mockler - Director of Human Resources, Jeff Leunissen - Manager of Development Services, Tatiana Dafoe - Deputy Clerk

Also Present: Members of the Public and Media.

### 1. **Call to Order:**

Deputy Mayor Ritsma, Chair presiding, called the meeting to order.

Singing of O Canada

Moment of Silent Reflection

## **2. Declarations of Pecuniary Interest and the General Nature Thereof:**

The *Municipal Conflict of Interest Act* requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and to otherwise comply with the *Act*.

### Name, Item and General Nature of Pecuniary Interest

Councillor Vassilakos declared a pecuniary interest on Item 7.9 "Notice of OMB Decision F1160006 for Dawson Street Sidewalk Construction" on the May 8, 2017 Regular Council Agenda as her residence is located on Dawson Street.

## **3. Adoption of the Minutes:**

R2017-176

**Motion by** Councillor Ingram

**Seconded By** Councillor McManus

**THAT the Minutes of the Regular Meeting of Council of The Corporation of the City of Stratford dated April 24, 2017 be adopted as printed.**

**Carried**

## **4. Adoption of the Addendum/Addenda to the Agenda:**

There was no Addendum/Addenda to the Regular Agenda of Council and Standing Committees dated May 8, 2017.

## **5. Report of the Committee of the Whole In-Camera Session:**

### **5.1 At the May 8, 2017 Session, under the Municipal Act, 2001, as amended, matters concerning the following items were considered**

- Advice that is subject to solicitor-client privilege including communications necessary for that purpose (section 239.(2) (f));
- Personal matters about an identifiable individual(s) including municipal employees or local board employees (section 239.(2) (b)).

At the May 8, 2017, Committee of the Whole In-Camera Session direction was given on both items.

## **6. Hearings of Deputations and Presentations:**

### **6.1 Presentation regarding the Initiation of the Cooper Site Master Plan**

R2017-177

**Motion by** Councillor Beatty

**Seconded By** Councillor Clifford

**THAT the presentation by Melanie Hare, Urban Strategies Inc., regarding the initiation of the Cooper Site Master Plan be heard.**

**Carried**

Melanie Hare, Urban Strategies Inc., provided a presentation on the initiation of the Cooper Site Master Plan. The initial concept for the site, the process and strategies for public consultation and the master plan framework were discussed.

As part of the Technical Review undertaken in the Fall of 2016 and Winter of 2017 the access to the site, the interaction to the surrounding areas and the integration with current uses on the block were all considered and influenced the initial concept presented.

Ms. Hare noted that there is more than one way to develop the Cooper Site and that the initial concept is presented in order to begin the conversation on this legacy project which could be a Community Hub and a great asset to the City. Components of the plan include expansion of the University of Waterloo Stratford Campus, a new YMCA Building and continued protection of the public realm.

An inquiry was made into the timelines for implementation of the plan. Ms. Hare advised consultation will begin at the end of May and early June. A second inquiry was made into how the success of the public consultation will be measured. Ms. Hare advised they plan on reaching out to a variety of stakeholders and will report back to Council on their progress. She further noted that as part of the process they continually ask "Who are they not talking to?" and "Who else should they be talking to?"

It was questioned whether discussions with senior levels of government continue with respect to funding. The Chief Administrative Officer advised that discussions continue and that the Premier attended the conference on Community Hubs.

## **7. Orders of the Day:**

### **7.1 Proclamation - Netherlands Royal Visit**

R2017-178

**Motion by** Councillor McManus

**Seconded By** Councillor Beatty

**WHEREAS the City of Stratford is proud and honoured to welcome Her Royal Highness Princess Margriet of the Netherlands and Professor Pieter van Vollenhoven as they visit Stratford and rededicate the "Wounded Bird" statue;**

**AND WHEREAS the statue was gifted to the City in 1956 by the Dutch community and is an important reminder of the shared history between Canada and the Netherlands;**

**NOW THEREFORE BE IT RESOLVED:**

**THAT Sunday May 14, 2017, be proclaimed as a day of recognition for the long standing friendship and support between the City of Stratford and the Netherlands.**

**Carried**

### **7.2 Acceptance of Tender - Anne Hathaway Day Care Centre Renovations (COU17-023)**

R2017-179

**Motion by** Councillor Bunting

**Seconded By** Councillor Vassilakos

**THAT K&L Construction be awarded the tender T17-09 for Additions and Alterations to Anne Hathaway Daycare Centre for the revised contract value of \$941,290.00 including HST;**

**AND THAT the Mayor and Clerk be authorized to execute the required contract documents.**

**Carried**

**7.3 Acceptance of Proposal - Consultant Services for the Quinlan Pumping Station and Forcemains (COU17-021)**

R2017-180

**Motion by** Councillor Clifford

**Seconded By** Councillor Brown

**THAT R.V. Anderson Associates Limited be retained for Consulting Services for the Quinlan Sewage Pumping Station and Forcemains RFP17-04 at a cost of \$458,604.85 including HST;**

**AND THAT the Mayor and Clerk be authorized to execute the necessary contract agreement.**

**Carried**

**7.4 Resolution - Part Lot Control Application PLC02-17 for 27, 31, 35 and 39 Butler Cove Road (COU17-022)**

R2017-181

**Motion by** Councillor McManus

**Seconded By** Councillor Ingram

**THAT Council approves Part Lot Application PLC02-17 to exempt Parts 1, 2, 3, 4, 5 and 6 of Plan 44R-5390 from Part Lot Control for one year from the date of the passing of the By-law.**

**Carried**

**7.5 Proclamation - Seniors Month**

R2017-182

**Motion by** Councillor Brown

**Seconded By** Councillor McManus

**THAT City Council hereby proclaims June 2017 as "Seniors Month" in the City of Stratford and encourages all citizens to recognize and celebrate the accomplishments of our seniors.**

**Carried**

**7.6 Resolution - Extension of On-street Parking on part of Huron Street - June 11, 2017**

Stratford Police and City Departments did not express concern with this request to extend on-street parking from 1:00 pm to 5:00 pm.



R2017-183

**Motion by** Councillor Beatty

**Seconded By** Councillor Henderson

**THAT the request from St. Joseph's Immaculate**

**Conception Church to extend on-street parking on the north side of Huron Street as permitted by Schedule 5 (Parking for Restricted Periods) of Traffic and Parking By-law 159-2008 from 1:00 pm to 5:00 p.m. on Sunday, June 11, 2017, be approved.**

**Carried**

## **7.7 Resolution - Bruce Hotel Temporary Extension to Liquor Licence**

The Bruce Hotel requested a temporary extension to their liquor licence to allow consumption of alcoholic beverages outside in the gardens on their property. An application for a permanent expansion is before the AGCO.

Stratford Police and City Departments provided no objections or concerns to the request for a temporary extension, pending the AGCO approval of the permanent expansion.

R2017-184

**Motion by** Councillor Bunting

**Seconded By** Councillor Vassilakos

**THAT City Council does not express concern with the request from The Bruce Hotel for a temporary extension to their liquor licence to include the gardens at the back of the hotel on May 13, 2017 and May 21, 2017, subject to approval from the AGCO.**

**Carried**

## **7.8 Correspondence - Municipal Law Enforcement Officer Certification**

Rob Reinecker, Municipal Law Enforcement Officer was recently recognized by the Board of Directors of the Municipal Law Enforcement Officer's Association of Ontario (MLEOA) and awarded the designation of "Municipal Law Enforcement Officer Certified".

**For the information of Council.**

## **7.9 Notice of OMB Decision FI160006 for Dawson Street Sidewalk Construction**

Decision of the Board delivered by S. Jacobs and issued on April 28, 2017

The Board ordered that the application by the City of Stratford for local improvements to Dawson Street be approved and the proposed by-law to authorize the local improvements also be approved.

**For the information of Council.**

## **7.10 Spring 2017 Dashboard Status of Administrative Priorities (COU17-024)**

The Chief Administrative Officer provided the first update on the dashboard initiatives that were developed in 2016. He advised that 64% of the priorities are on schedule and that 24% are behind. The reasons for the delays include competing priorities and lack of resources. He noted that a second update will be provided in the Fall of 2017 and the priorities will be reviewed in 2018.

An inquiry was made into the timeline for scheduling events in Market Square. The Chief Administrative Officer advised an interim policy is being prepared. The Director of Corporate Services advised the special events application has been updated and the Clerk's Office is accepting applications for the use of Market Square.

A second inquiry was made into why there is not a transit component in the Development Charges By-law. The Director of Corporate Services advised this section is currently being researched by Dillon Consulting and that this project should be completed by the end of 2017.

R2017-185

**Motion by**

Councillor Vassilakos

**Seconded By**

Councillor Ingram

**THAT the Spring 2017 Update Report on 2016/2017 Administrative Priorities be received for information.**

**Carried**

## **8. Business for Which Previous Notice Has Been Given:**

### **8.1 Resolution - Declaration as Surplus**

R2017-186

**Motion by** Councillor Henderson

**Seconded By** Councillor Beatty

**WHEREAS notice of intent to declare a portion of Durkin Street, now closed, was given in accordance with Disposal of Land Policy P.3.1;**

**AND WHEREAS no comments were received with respect to the notice of intent;**

**NOW THEREFORE be it resolved, that the portion of Durkin Street located north of Wright Boulevard, having been permanently closed by By-law 55-2017, is hereby declared surplus to the needs of The Corporation of the City of Stratford.**

**Carried**

## **9. Reports of the Standing Committees:**

### **9.1 Report of the Finance and Labour Relations Committee:**

R2017-187

**Motion by** Councillor Clifford

**Seconded By** Councillor McManus

**THAT the Report of the Finance and Labour Relations Committee dated May 8, 2017, be adopted as printed.**

**Carried**

#### **9.1.1 2017 Capital Budget Revision - Erie Street Improvements**

THAT Council approve budget revisions to the 2017 capital budget as described in this report to allow the addition of Erie Street Improvements to proceed in 2017.

### **9.2 Report of the Social Services Committee**

R2017-188

**Motion by** Councillor Bunting

**Seconded By** Councillor Vassilakos

**THAT the Report of the Social Services Committee dated May 8, 2017, be adopted as printed.**

**Carried**

### **9.2.1 Community Income Tax Clinics (SOC17-007)**

THAT the report on annual Community Income Tax Clinic activities and outcomes be received for information.

### **9.2.2 Proposed expanded criteria to access reduced cost monthly transit passes for low-income families (SOC17-006)**

THAT Council approve the expansion of eligibility criteria for reduced rate monthly transit passes to include Stratford residents with gross annual incomes falling below Community Homelessness Prevention Initiative (CHPI) eligibility thresholds.

## **10. Notice of Intent:**

None scheduled for the May 8, 2017 Council meeting.

## **11. Reading of the By-laws:**

The following By-laws require First and Second Readings and Third and Final Readings and could be taken collectively upon unanimous vote of Council present:

R2017-189

**Motion by** Councillor Vassilakos

**Seconded By** Councillor Ingram

**That By-laws 64-2017 to 68-2017 be taken collectively.**

**Carried** unanimously

R2017-190

**Motion by** Councillor Henderson

**Seconded By** Councillor Brown

**That By-laws 64-2017 to 68-2017 be read a First and Second Time.**

**Carried** two-thirds support

R2017-191

**Motion by** Councillor Clifford

**Seconded By** Councillor McManus

**That By-laws 64-2017 to 68-2017 be read a Third time and Finally Passed.**

**Carried**

### **11.1 Repeal Conveyance By-law 78-2016 By-law 64-2017**

To repeal By-law 78-2016 with respect to the transfer (conveyance) to Samsonite Canada Inc., of certain lands in the Wright Business Park.

### **11.2 Part Lot Control Exemption - Butler Cove Road By-law 65-2017**

To exempt Parts 1, 2, 3, 4, 5 and 6 on Plan 44R-5390 (27, 31, 35 and 39 Butler Cove Road) from the provisions of part-lot control for a period of one year for the purpose of conveying townhouse dwelling units to individual owners and to grant easements to provide external access to internal units.

### **11.3 Acceptance of Tender for Anne Hathaway Day Care Centre Expansion By-law 66-2017**

To authorize the acceptance of the tender, execution of the contract and the undertaking of the work by K&L Construction for Additions and Alterations to Anne Hathaway Daycare Centre [T17-09].

### **11.4 Amendment to Traffic and Parking By-law 159-2008 By-law 67-2017**

To grant an exemption from the no parking provisions on Huron Street in Traffic and Parking By-law 159-2008 as amended, to permit an extension of on-street parking on Sunday June 11, 2017 until 5:00 pm.

### **11.5 Acceptance of Proposal for Consultant Services for the Quinlan Pumping Station and Forcemains By-law 68-2017**

To authorize the acceptance of the proposal, execution of the contract and the undertaking of the work by R.V. Anderson Associates Limited for Consulting Services for the Quinlan Sewage Pumping Station and Forcemains RFP17-04.

## **12. Consent Agenda: CA-2017-48 to CA-2017-58**

### **12.1 CA-2017-51 Request for Proposal**

An inquiry was made into whether a second RFP will be issued if a refreshment vehicle is permitted in Market Square and if the successful bidder of this current RFP could apply for it. The Director of Corporate Services advised that a second RFP would be issued and that the successful bidder could apply for the second RFP if and when it is issued.

## **12.2 CA-2017-50 Resolution from Lanark County**

A request was made for Administration to look into the feasibility of a Crisis Center in the City of Stratford to address growing mental health concerns especially among youth.

R2017-192

**Motion by** Councillor Vassilakos

**Seconded By** Councillor Clifford

**THAT the resolution from Lanark County regarding their "Request for Provincial Support: Opioid Strategy" to enhance local response to the opioid problem in the community, by enacting the following:**

- **Ensure all first responders, including police and fire, have access to provincially funded naloxone that can reverse an opioid overdose, and training in its use, due to the fact that in our rural region volunteer firefighters are often the first ones on the scene of an opioid overdose, and it is critical that the individual(s) who has overdosed receive naloxone as soon as possible to prevent death; and**
- **Ensure all places that support vulnerable people in the community, have access to publicly funded naloxone, and training in its use; and**
- **Provide a provincially funded public opioid education campaign, including social media to complement the efforts of individual communities; and**
- **Provide additional provincial funding for addiction and mental health services that would assist in treating people with mental illness to reduce and/or eliminate self-medication with opioids, and would provide addiction services to help people overcome their opioid addiction,**

**be endorsed.**

**Carried**

## **13. New Business:**

### **13.1 Snowflakes on Street Lights**

It was questioned when the snowflakes would be taken down and put away for the Summer season. It was advised that Festival Hydro will take down the snowflakes once storage room becomes available, which is

expected by the end of the week.

### **13.2 Public Open House on Bed and Breakfast Establishments and Short Term Rental Accommodations**

Members were advised that a Public Open House on Bed and Breakfast establishments and Short-term Rental Accommodations will be held on Saturday, May 15, 2017, at the Tim Taylor Lounge, 2nd floor of the Stratford Rotary Complex, 353 McCarthy Road West, Stratford, ON from 7:00 p.m., to 9:00 p.m.

### **13.3 Transit Service**

A request was made for greater communication to the public on the changes to the transit service, specifically on bus delays and changes to bus stop locations and routes.

### **13.4 One-Third Tax Remuneration**

It was questioned whether the Province is considering eliminating the One-Third Tax Remuneration. The Director of Corporate Services advised that the Province is considering the elimination and that the Association for Municipalities of Ontario is looking into this issue. A survey has also been circulated to municipal treasurers for comment. The Director of Corporate Services is to report back at a future Finance and Labour Relations Sub-committee meeting regarding this matter.

### **13.5 Tree Planting Event**

Members were advised that the Sesquicentennial Ad-hoc Advisory Committee will be hosting a tree planting event on Friday, May 12, 2017, at 9:00 am.

### **13.6 Connecting Link Program**

It was questioned whether the connecting link program encompasses Lorne Avenue. It was advised that it does not.

### **13.7 Day of Mourning**

The Stratford District Labour Council extended appreciation to the City, the Mayor and Councillors Henderson and Vassilakos for attending the Day of Mourning event.

### **13.8 Rhizome Networks**

Concerns were raised that Rhizome Networks customer service operators are only available Monday to Friday from 8:30 am to 4:30 pm. The Chief Administrative Officer advised this concern will be brought to their attention and that enhancements to the service are being investigated.

### **13.9 Solar Panels**

It was questioned whether downtown merchants could install solar panels on their roofs. The Chief Administrative Officer advised they could not because of their heritage designation.

### **13.10 Crossing Time - C.H. Meier Boulevard and Ontario Street**

Concerns were raised relating to the allotted time for crossing C.H. Meier Blvd and Ontario St. Members were advised that the Accessibility Advisory Committee looked at this crossing and determined the maximum time allotted was instituted. Administration to review.

### **13.11 Fairgrounds Land**

An inquiry was made into the amount of parking that could be added if the pond located on the Fairgrounds Land is removed. A request was made for parking to be added on McCarthy.



#### **14. Adjournment to Standing Committees:**

The next Regular Council meeting is Tuesday, May 23, 2017 in the Council Chamber, City Hall.

R2017-193

**Motion by** Councillor Clifford

**Seconded By** Councillor Brown

**THAT the Council meeting adjourn to convene into Standing Committees as follows:**

- **Planning and Heritage Committee [7:20 pm or thereafter following the Regular Council meeting];**
- **Infrastructure, Transportation and Safety Committee [7:25 pm or thereafter following the Regular Council meeting];**
- **Finance and Labour Relations Committee [7:30 pm or thereafter following the Regular Council meeting];**

**and to Committee of the Whole if necessary, and to reconvene into Council.**

**Carried**

#### **15. Council Reconvene:**

\*Mayor Mathieson called the Council Reconvene meeting to order.

##### **15.1 Declarations of Pecuniary Interest made at Standing Committees**

The Municipal Conflict of Interest Act requires any member of Council declaring a pecuniary interest and the general nature thereof, where the interest of a member of Council has not been disclosed by reason of the member's absence from the meeting, to disclose the interest at the first open meeting attended by the member of Council and otherwise comply with the Act.

Declarations of Pecuniary Interest made at Standing Committee meetings held on May 8, 2017 with respect to the following Items and re-stated at the reconvene portion of the Council meeting:

A declaration of pecuniary interest was not made at the May 8, 2017 reconvene Council meeting.

## **15.2 Committee Reports**

### **15.2.1 Planning and Heritage Committee**

R2017-194

**Motion by** Councillor Ritsma

**Seconded By** Councillor Ingram

**THAT Item 4.1 of the Planning and Heritage Committee meeting dated May 8, 2017 be adopted as follows:**

#### **Item 4.1 - Building Code Consultant**

**THAT Council approve the use of RSM Building Consultants services to assist in the issuance of building permit applications on an as needed basis, as determined by the Chief Building Official in consultation with Senior Management, to meet timelines during staff vacations or when high volumes of building permits are received;**

**AND THAT Council authorize the Mayor and Clerk to execute the necessary documents to engage the services of RSM Building Consultants.**

**Carried**

## **15.3 Reading of the By-laws (reconvene):**

The following By-laws require First and Second Readings and Third and Final Readings and could be taken collectively upon unanimous vote of Council present:

### **By-law 69-2017 Amendment to Appointments By-law**

To amend By-law 8-2009 as amended, to appoint Inspectors under the Building Code Act and to make housekeeping amendments.

### **By-law 70-2017 Agreement with RSM Building Consultants**

To authorize the entering into and execution of an agreement with RSM Building Consultants for the provision of plans examination services for The Corporation of the City of Stratford.

### **By-law 71-2017 Confirmatory By-law**

To confirm the proceedings of Council of The Corporation of the City of Stratford at its meeting held on May 8, 2017.

R2017-195

**Motion by** Councillor McManus

**Seconded By** Councillor Bunting

**THAT By-laws 69-2017 to 71-2017 be taken collectively.**

**Carried** unanimously

R2017-196

**Motion by** Councillor Vassilakos

**Seconded By** Councillor Beatty

**THAT By-laws 69-2017 to 71-2017 be read a First and Second Time.**

**Carried** two-thirds support

R2017-197

**Motion by** Councillor Henderson

**Seconded By** Councillor Clifford

**THAT By-laws 69-2017 to 71-2017 be read a Third time and Finally Passed.**

**Carried**

### **15.4 Adjournment of Council Meeting**

R2017-198

**Motion by** Councillor McManus

**Seconded By** Councillor Ingram

**THAT the May 8, 2017 Regular Council meeting adjourn.**

**Carried**

Meeting Start Time: 7:05 P.M.

Meeting End Time: 8:06 P.M.

Reconvene Meeting Start Time: 8:41 P.M.

Reconvene Meeting End Time: 8:43 P.M.

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Mayor - Daniel B. Mathieson

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Clerk - Joan Thomson



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## MANAGEMENT REPORT

**Date:** May 8, 2017  
**To:** City Council  
**From:** Quin Malott, Parks, Forestry & Cemetery Manager  
**Report#:** COU17-025  
**Attachments:** Capital Budget Sheet, Bid Summary

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**Title:** 2017 Playground Equipment

**Objective:** To recommend approval of bids for the design, supply, delivery and installation of playground equipment at Avalon Park and Bromberg Subdivision Park.

**Background:** An RFP was advertised, opening March 20, 2017 and closing April 19, 2017 for the design, supply, delivery and installation of accessible playgrounds including fibre-chip flooring at Avalon Park and Bromberg Subdivision Park. The RFP also included the installation of an accessible pathway to the playground equipment at the Bromberg site.

**Analysis:** Five submissions were received and reviewed by the Parks, Forestry & Cemetery Manager, the Child and Youth Services Coordinator and members of the Accessibility Advisory Committee.

Submissions were rated on the following criteria:

1. Play value & safety
2. Accessibility
3. Appearance and novelty
4. Quality and durability of materials
5. Warranty, service and maintenance requirements
6. Price

**Financial Impact:** Net cost for both locations is \$111,783.00 and will be paid from the 2017 Capital Budget.

**Staff Recommendation:** That the bid from A.B.C. Recreation Ltd. at a net cost of \$111,783.00 for the design, supply, delivery and installation of accessible playgrounds, including fibre-chip flooring at Avalon Park and Bromberg

**Subdivision Park and the installation of an accessible pathway at the Bromberg site be approved.**



Parks, Forestry & Cemetery Manager



Director of Community Services



Rob Horne, Chief Administrative Officer

## RFP17 - 05

Design, Supply, Deliver and Installation of Two Accessible Playgrounds,  
including Fiber-Chip Flooring

Closing Date: Wednesday, April 19, 2017

**Submission Summary**

Vendor	Unofficial Value or Notes
ABC Recreation	
Blue Imp Recreational Products of Canada	
PlayPower Canada	
Active Playground Equipment	
PlayKSL	

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Witness (Print Name)

Signature

Date

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Witness (Print Name)

Signature

Date

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Witness (Print Name)

Signature

Date

**CITY OF STRATFORD  
CAPITAL BUDGET**

<b>DEPARTMENT:</b> Community Services - Parks Division		<b>PROJECT NEED/DESCRIPTION:</b> Design, supply, deliver and installation of accessible playground equipment at Avalon Park and Bromberg Subdivision Park including accessible fibre-chip flooring and removal of all existing equipment.	
<b>PROJECT NAME:</b> Playground Equipment Installation		<b>BENEFITS:</b> Will provide accessible playground equipment for two neighbourhood parks.	
<b>EXPENDITURES:</b> Land Consultants Contracts Services Materials Equipment Contingency Other	     \$111,783.00	<b>FINANCING:</b> Reserve (Name) Reserve Fund (Name) Financing Other Tax Levy	     \$111,783.00
<b>TOTAL</b>	\$111,783.00 (net)	<b>TOTAL</b>	\$111,783.00 (net)
<b>STAGING OF THE PROJECT:</b>			
Year	Phase	Project Name	Amount
2017	1		\$111,783.00 (net)

**NOTES ON THE BUDGET:**

This has been approved in the 2017 budget process.

Selection is based on the following criteria:

1. Play Value & Safety
2. Accessibility
3. Appearance and novelty
4. Quality and durability of materials
5. Warranty, service and maintenance requirements
6. Price

The selection committee felt that A.B.C Recreation Ltd. best met all of the above criteria.

## ONTARIO ENERGY BOARD NOTICE TO CUSTOMERS OF UNION GAS LIMITED

**Union Gas Limited has applied to dispose of certain account balances and for approval of the amount of its earnings that it must share with customers.**

**Learn more. Have your say.**

Union Gas Limited has applied to the Ontario Energy Board for approval to dispose of amounts recorded in certain 2016 deferral and variance accounts and for approval of the amount of its 2016 earnings that it must share with customers. If its application is approved, Union Gas Limited says that it would have the following impact on typical customers over the six month period from October 1, 2017 to March 31, 2018:

- For residential customers in Southern Ontario (Windsor to Hamilton), a charge of \$13.34
- For residential customers in all other areas, a charge of \$35.06

Other customers, including businesses, may also be affected.

### THE ONTARIO ENERGY BOARD IS HOLDING A PUBLIC HEARING

The Ontario Energy Board (OEB) will hold a public hearing to consider the application filed by Union Gas. We will question Union Gas on the case. We will also hear questions and arguments from individual customers and from groups that represent the customers of Union Gas. At the end of this hearing, the OEB will decide whether the amounts and the charges or credits requested in the application will be approved.

The OEB is an independent and impartial public agency. We make decisions that serve the public interest. Our goal is to promote a financially viable and efficient energy sector that provides you with reliable energy services at a reasonable cost.

### BE INFORMED AND HAVE YOUR SAY

You have the right to information regarding this application and to be involved in the process.

- You can review the application filed by Union Gas on the OEB's website now.
- You can file a letter with your comments, which will be considered during the hearing.
- You can become an active participant (called an intervenor). Apply by **May 19, 2017** or the hearing will go ahead without you and you will not receive any further notice of the proceeding.
- At the end of the process, you can review the OEB's decision and its reasons on our website.

The OEB intends to consider cost awards in this proceeding that are in accordance with the *Practice Direction on Cost Awards* and only in relation to the following issues:

1) The proposed balances for recovery / refund recorded in the following deferral and variance accounts:

- Unabsorbed Demand Costs (UDC) Variance Account (Account No. 179-108)
- Upstream Transportation Optimization (Account No. 179-131)
- Short-Term Storage and Other Balancing Services (Account No. 179-70)
- Conservation Demand Management (CDM) (Account No. 179-123)
- Normalized Average Consumption (Account No. 179-133)
- Unaccounted for Gas (UFG) Volume Variance Account (Account No. 179-135)
- Parkway West Project Costs (Account No. 179-136)
- Brantford-Kirkwall / Parkway D Project Costs (Account No. 179-137)
- Parkway Obligation Rate Variance (Account No. 179-138)
- Unaccounted for Gas (UFG) Price Variance Account (Account No. 179-141)
- Lobo C Compressor / Hamilton-Milton Pipeline Project Costs (Account No. 179-142)
- Unauthorized Overrun Non-Compliance Account (Account No. 179-143)
- Lobo D / Bright C / Dawn H Compressor Project Costs (Account No. 179-144)
- Burlington-Oakville Project Costs (Account No. 179-149)
- Greenhouse Gas Emission Impact Deferral Account (Account No. 179-152)

2) The proposed 2016 utility results and earnings sharing amount.

3) The proposed method for allocating and disposing of the 2016 deferral account balances and 2016 earnings sharing amount, if any.

4) The evidence filed with respect to Union Gas' Data Centre Consolidation.

### LEARN MORE

Our file number for this case is **EB-2017-0091**. To learn more about this hearing, find instructions on how to file letters or become an intervenor, or to access any document related to this case, please enter the file number **EB-2017-0091** on the OEB website: [www.oeb.ca/participate](http://www.oeb.ca/participate). You can also phone our Consumer Relations Centre at 1-877-632-2727 with any questions.

### ORAL VS. WRITTEN HEARINGS

There are two types of OEB hearings – oral and written. The OEB will determine at a later date whether to proceed by way of a written or oral hearing. If you think an oral hearing is needed, you can write to the OEB to explain why by **May 19, 2017**.



**PRIVACY**

*If you write a letter of comment, your name and the content of your letter will be put on the public record and the OEB website. However, your personal telephone number, home address and e-mail address will be removed. If you are a business, all your information will remain public. If you apply to become an intervenor, all information will be public.*

*This rate hearing will be held under section 36 of the Ontario Energy Board Act, S.O. 1998 c.15 (Schedule B).*





130 Youngs Street - 3<sup>rd</sup> Floor, Stratford, ON N5A 1J7

10 May 2017

His Worship, Mayor Dan Mathieson  
Members of Stratford City Council  
Box 818  
Stratford, Ontario N5A 6W1

Dear Mayor Mathieson and Members of Stratford City Council,

From our hearts, the board of directors and the staff of Stratford/Perth Shelterlink would like to thank City Council for the generous and unexpected inclusion of Shelterlink clients in its bus pass program.

Our youth, who are ages 18-24 and working hard to put their lives together, have always needed to walk everywhere – to job interviews, to school, to the food banks, to medical offices, to the locations of other support organizations, and to counselling – in all types of weather and at all times of the day and night. Our youth often have poor footwear and outer clothing so they have frequently been cold or wet or both during the fall, winter and early spring months.

Access to bus passes will enable better school attendance and a wider range of job opportunities. It will be easier for the youth at Shelterlink to attend activities at The Local Food Co-operative and to keep appointments.

This is an action which will have deep and immeasurable benefits. Again, thank you for taking a step which will contribute to community prosperity.

Sincere regards,

Charlene Gordon  
Co-chair

Trevor Neeb  
Co-chair



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## MANAGEMENT REPORT

**Date:** May 23, 2017  
**To:** Mayor Mathieson and City Council  
**From:** André Morin, Director of Corporate Services  
**Report#:** COU17-026  
**Attachments:** None

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**Title:** Community Policing Partnership Program Agreement 2017/18

**Objective:** To authorize the signing of the Community Policing Partnership Program funding agreement for 2017/18.

**Background:** The Stratford Police Services Board has received funding under this program for several years. The Community Policing Partnership Program (CPP) provides assistance with salary-related costs for additional Police Officers in the community for enhanced Police visibility.

**Analysis:** The funding term is April 1, 2017 to March 31, 2018.

**Financial Impact:** Funds received under this agreement are used to pay half the costs of salaries, overtime and payroll benefits to a maximum of \$30,000 per Officer per year for Officers hired under the CPP Program. Maximum payable under the program for this term is \$120,000.

**Staff Recommendation:** **THAT Council authorize the Mayor and Clerk to sign the Community Policing Partnerships (CPP) Program Transfer Payment Agreement effective April 1, 2017, between the Ministry of Community Safety and Correction Services, the City of Stratford and the Stratford Police Services Board.**



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Andre Morin, Director of Corporate Services



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Rob Horne, Chief Administrative Officer



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## MANAGEMENT REPORT

**Date:** May 23, 2017  
**To:** Mayor Mathieson and City Council  
**From:** André Morin, Director of Corporate Services  
**Report#:** COU17-027  
**Attachments:** None

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**Title:** Safer Communities – 1,000 Officers Partnership Program Agreement 2017/18

**Objective:** To authorize the signing of the Safer Communities – 1,000 Officers Partnership Program funding agreement for 2017/18.

**Background:** The Safer Communities – 1,000 Officers Partnership Program (1,000 Officers) provides assistance with salary-related costs for additional Police Officers in the community for enhanced Police visibility.

**Analysis:** The funding term for the 1,000 Officers agreement is April 1, 2017 to March 31, 2018.

**Financial Impact:** Funds received under this agreement are used to pay half the costs of salaries, overtime and payroll benefits to a maximum of \$35,000 per Officer per year for Officers hired under the 1,000 Officers Program. Maximum payable under the program for this term is \$70,000.

**Staff Recommendation:** **THAT Council authorize the Mayor and Clerk to sign the Safer Communities – 1,000 Officers Partnership Program Transfer Payment Agreement effective April 1, 2017, between the Ministry of Community Safety and Correction Services, the City of Stratford and the Stratford Police Services Board.**



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Andre Morin, Director of Corporate Services



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Rob Horne, Chief Administrative Officer



## MANAGEMENT REPORT

**Date:** March 17, 2017  
**To:** Infrastructure, Transportation and Safety Sub-committee  
**From:** Ed Dujlovic, Director of Infrastructure and Development Services  
**Report#:** ITS17-020  
**Attachments:** None

**Title:** Trap Neuter Return (TNR) Agreement Extension

**Objective:** To extend the existing agreement between The Corporation of the City of Stratford and the Feline Friends Network of Stratford (FFN) for an additional three years.

**Background:** In June of 2014, the City of Stratford entered into a three year agreement with the FFN to provide a community wide TNR program, as it was proven to be a fiscally responsible and effective means of managing the feral and homeless cat population in the City of Stratford. The agreement is set to expire on June 30, 2017. The agreement contains a clause stating the agreement can be extended by an additional three years by mutual agreement. A request from FFN was received in late 2016 to extend the agreement.

**Analysis:** FFN has provided information on their activities and statistics on the number of feral cats. The number of colonies and feral cats continue to decline. Each year they are finding fewer cats that are actually feral. In addition to the TNR, FFN operates a program to subsidize spay/neuter surgery for those individuals in need. This program does help in reducing the number of cats that are abandoned.

Neither the City of Stratford nor FFN are proposing any changes to the existing agreement, as no concerns have been raised since its signing.

**Financial Impact:** There are no financial impacts to the City of Stratford as all costs associated with the TNR program are borne by the Feline Friends Network of Stratford.

**Staff Recommendation: THAT the existing agreement between The Corporation of the City of Stratford and the Feline Friends Network of Stratford be extended for an additional three year term ending on June 30, 2020.**



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Ed Dujlovic, Director of Infrastructure and Development Services



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Rob Horne, Chief Administrative Officer





## MANAGEMENT REPORT

**Date:** April 10, 2017  
**To:** Infrastructure, Transportation and Safety Sub-committee  
**From:** Joan Thomson, City Clerk  
**Report#:** ITS17-021  
**Attachments:** Stratford Summer Music Request Letter for 2017 Event

**Title:** Stratford Summer Music 2017 – Firework Display Approval, Use of Municipal Property & Noise Control By-law 113-79 Exemption

**Objective:** To consider the request from Stratford Summer Music:

- To use municipal property for the Opening Fireworks Display in Lower Queens Park.
- To place newspaper boxes on municipal property to distribute advertising material.
- To place a kiosk on the banks of the Avon River at the location of the Music Barge to distribute information to visitors.
- To place sandwich board signs on municipal property to promote the event.
- To operate a Music Barge on the Avon River during the 2017 event.
- To play music on the banks of the Avon River for the public.
- To place street pianos at four locations in the downtown core.

**Background:** Each year, Stratford Summer Music features different events, temporary street closings and promotional activities. For the 2017 event, the items requiring Council approval are noted in their request.

Staff have reviewed this year's request and advise of the following:

- Fireworks Permit from the Fire Chief must be obtained, required fees paid and inspections completed.
- Sign permits will be required for the sandwich board type signs on municipal property.
- That a tent permit for the kiosk be obtained, if applicable.

- That the location of the newspaper boxes be approved by Infrastructure and Development Services prior to installation.
- That the location of the four *Play Me I'm Yours* pianos be approved by Infrastructure and Development Services Department prior to installation.

### Noise Control By-law

The event organizers have requested an exemption from the City's Noise Control By-law. The production, reproduction or amplification of sound is one of the sounds regulated by Noise Control By-law 113-79 as follows:

The operation of any electronic device or group of connected electronic devices incorporating one or more loudspeakers or other electro-mechanical transducers, and intended for the production, reproduction or amplification of sound. [Schedule 2 clause 2]

*"Prohibited Zones and Times:*

*Quiet Zone – Prohibited at all times;*

*Residential Zone – Prohibited all day Sundays and Statutory Holidays, and from 7:00 p.m. of one day to 7:00 a.m. next day;*

*Commercial Zone - Prohibited all day Sundays and Statutory Holidays, and from 11:00 pm of one day to 7:00 a.m. the next day (Monday to Thursday) and from 12:00 midnight of one day to 7:00 am next day (Friday and Saturday)*

*Park Zone – Prohibited from 11:00 p.m. of one day to 7:00 a.m. next day; 9:00 a.m. on Sundays"*

Noise By-laws are designed to reduce and control both unnecessary and excessive sound which can be a nuisance and generally degrade the quality and peacefulness of neighbourhoods.

**Analysis:** The Stratford Summer Music Committee has requested exemptions from Noise Control By-law 113-79 to permit singing and the use of musical instruments and from the unreasonable noise provision [Schedule 1 clause 8] from 7:00 a.m. to 8:00 a.m. for a musical production daily on August 3, 4, 5 and 5, 2017 on Tom Patterson Island.

The Stratford Summer Music Committee circulated a letter to residents within 120m between April 7 and 9 detailing the Noise By-law Exemption request with a deadline for comments of April 18, 2017. As of the deadline no comments were received by the organizers.

A copy of the request from Stratford Summer Music and maps of proposed locations for the various items is provided with this Agenda.

With respect to the exclusive use of Tom Patterson Island, this request has been dealt with by Board of Park Management, the temporary street closures are being dealt with through delegated authority to staff

**Financial Impact:** None identified.

**Staff Recommendation:** THAT the request to set off fireworks on municipal property for the Stratford Summer Music Opening Fireworks Display on Monday, July 17, 2017 in Lower Queen's Park be approved, subject to Fireworks By-law 73-2006, and the necessary permits being obtained prior to the event;

THAT the request to temporarily place newspaper boxes on municipal property to distribute advertising material for the 2017 Summer Music events be approved, subject to prior approval of locations by the Infrastructure and Development Services Department;

THAT the request to temporarily place sandwich board signs on municipal property to promote the 2017 Summer Music events be approved, subject to obtaining sign permits from the City;

THAT the request to temporarily place a kiosk on municipal property at the banks of the Avon River at the location of the Music Barge, to provide information for the 2017 Summer Music events, be approved;

THAT the request to temporarily permit four pianos to be placed on municipal property for the 2017 Summer Music events be approved, subject to prior approval of locations by the Infrastructure and Development Services Department;

THAT the request to operate a Music Barge on the Avon River during the 2017 Summer Music event, be approved, subject to the necessary permits being obtained;

AND THAT an exemption from Noise Control By-law 113-79 for the 2017 Summer Music events to permit singing and the use of musical instruments and from the unreasonable noise provision [Schedule 1 clause 8] from 7:00 a.m. to 8:00 a.m. for a musical production daily on August 3, 4, 5 and 5, 2017 on Tom Patterson Island be approved.



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Joan Thomson, City Clerk



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André Morin, Director of Corporate Services



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Rob Horne, Chief Administrative Officer

# STRATFORD SUMMER MUSIC

JOHN A MILLER, ARTISTIC PRODUCER

RECEIVED  
FEB 22 2017  
CITY CLERK'S OFFICE

February 21, 2017

Joan Thomson, City Clerk  
The Corporation of the City of Stratford  
PO Box 818  
City Hall, 1 Wellington St  
Stratford, ON  
N5A 6W1

Re: Stratford Summer Music 2017 Season

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Dear Ms Thomson,

Following is a list of events for which Stratford Summer Music respectfully requests permission from the City of Stratford for our 17<sup>th</sup> Anniversary music festival.

**Monday July 17 – Festival Opening Night on Tom Patterson Island**

We request arrangements that are similar to previous years:

1. *Use of Tom Patterson Island, 7 am to 11 pm*

Stratford Summer Music's opening event on the island is planned for invited guests including season volunteers, government officials, sponsors and community partners. This year we will feature a traditional Indigenous fire circle ceremony prior to a fireworks display taking place at dusk. The *Grand Illumination* will be set off from Lower Queens Park; the entire community will be invited to enjoy them. Island set up (stage, sound equipment, chairs for guests) will begin shortly after 8 am. Guests begin to arrive approximately 8pm, and depart following the completion of the fireworks. Complete clean up of the Island will be conducted by our staff and volunteers following the event.

2. *Lower Queens Park and Lakeside Drive, 7 am to 11 pm*

We request the closure of Lakeshore Drive between 7:00 am and 11:00pm between Queen Street and the base of Snake Hill to ensure that no cars are parked here during the fireworks. We will have volunteers at the barricade locations throughout this time. Jeff Clarmo from North Star Fireworks Entertainment will contact the Fire Department once again regarding the fireworks plan, and ensure the area is completely cleaned up afterwards.

This event will be free and open to the Stratford community. Set up of equipment necessary for the fireworks and accompanying sound will require closure of the road bordering Lower Queen's Park. Fireworks will begin at approximately 9:30pm, finishing by 10:00pm. The area will be monitored at all times, and the appropriate paperwork submitted to City Hall and Fire Services for permits and road closures as necessary.

We will be requesting police assistance to stop traffic on Lakeshore Drive from 8:00pm to the end of the fireworks display at approximately 10:00 pm.

**Wednesday July 19 – Thursday July 20 – *Mobile Homme*, A Market Square Aerial Presentation**

At 12:30 pm on each of these dates we will present a group of marching drummers, *Les Tambours*, from the performing arts group Transe-Express in France for a 45 minute show that will be free of charge to the public in Stratford's newly created Market Square.

At about 10 pm or following the end of productions at the Avon Theatre on each of these dates we will present the same drummers, with the additional of a trapeze artist, in an aerial presentation in the form of a mobile called *Mobile Homme*. The artists will be suspended above Market Square by a huge crane, and highlighted with follow spot lights. This dramatic presentation will also be presented free of charge. This troupe comes to Stratford after appearing in the Montreal 375 celebrations and is fully self-insured, internationally; additionally Stratford Summer Music carries \$5 million insurance through Orr Insurance Company.

**Thursday July 27 – Sunday Aug 27 – BargeMusic**

Free music concerts will once again be offered on Stratford Summer Music's MusicBarge, daily on Thursdays and Fridays at 12:00, twice daily (12:00 and 3pm) on Saturdays and Sundays. The MusicBarge will be installed on the Avon River, with an off-shore mooring in the river, and a shore mooring just east of the York St Visitors' Centre, below the Cenotaph. Performances are free; audiences sit on the lawns adjacent to the MusicBarge and around the Cenotaph. Sound equipment will be installed, along with a small kiosk style tent to protect the sound board and tech staff from the sun. Summer Music's kiosk will be installed close to the MusicBarge to facilitate distribution of materials, sale of artist CDs and as a place to obtain general information about the festival.

The MusicBarge will be put into the river during the week of July 17 and will be removed from the park / river on or around August 28. Sound equipment will be installed specific to each performer's needs and will be uninstalled, along with all kiosks, following each performance. The MusicBarge will be removed from its moorings when not in use. All technical staff who operate the MusicBarge are required to have Boat Smart cards and to wear lifejackets when the MusicBarge is being operated in the water. Permission has been granted for these events by the Parks Board.

**Sunday July 30, Sunday August 13, Sunday August 27 – *Bach Walks* in the TJ Dolan Natural Area**

On three Sundays we will again feature a popular event at Stratford Summer Music: free one-hour walking tours of the T J Dolan Trail with interpretive guides supplied by the Stratford Field Naturalists, who have already agreed to partner with us for these events. The trail guides will describe flora and fauna along the walking route.

At intervals along the trail, there will be small groups of classical musicians and the walkers will stop for five-minute breaks to enjoy the music, before proceeding to the next stop. As the walkers circle back through the natural area trail, the full group of musician (approximately seven) will play one work together as a finale.

**Thursday August 3 – Sunday August 6 – *Music for an Avon Morning* on Tom Patterson Island**

For the past several years, Stratford Summer Music has successfully presented a series of early morning musical events featuring musicians and singers performing sounds of nature set to music by prominent Canadian composers on Tom Patterson Island. For 2017, on the mornings of August 4, 5, 6 (and a rehearsal on August 3) Summer Music would like to recreate the sense of these presentations, this year honouring our Indigenous artists from Ontario, curated by the Canadian composer, Barbara Croall. Music for an Avon Morning will be presented each morning at 7am, lasting up to 45 minutes.

For this event we request the following:

1. Use of Tom Patterson Island for rehearsal on Thursday August 3, 7am – 10am.
2. Use of Tom Patterson Island for performances on August 4, 5 and 6 from 7am – 8am.

In the past, the city cooperated by ensuring no service or lawn maintenance vehicles operated during this time on either side of the river. Additionally Lakeside Drive was barricaded between Queen and Front Streets. We would appreciate such efforts again this year.

### **Tuesday August 1 – Sunday August 27 - *Play Me I'm Yours* Street Pianos in Stratford City Centre**

*Play Me I'm Yours* street pianos will once again be situated around the downtown area of Stratford. This year we will feature four pianos (instead of the previous nine) painted by local noteworthy artists in keeping with the Canada 150 theme. Proposed locations are all within the city centre, and nearby businesses will be assigned as 'caretakers', that is participating merchants who will monitor the daily opening and closing of the pianos and ensure the instruments are protected in case of inclement weather. The pianos will be available from 9 am to 7pm for the public to play, free of charge, during the month of August. Proposed piano locations are:

- Ontario Street in front of Treasures
- Ontario Street in front of Memorial Gardens
- Tir na nOg garden beside CIBC and
- Market Square in front of Agora Gallery

### **Saturday August 5 – Sunday August 13 – *Carillon Festival* in Market Square**

On these dates we would like to park a large mobile carillon, 21 feet long and 13 feet high, on the perimeter of Market Square. Twice daily, during lunch hour and early evening, a series of guest carilloneurs from Ontario and Quebec will perform 30 minute recitals. These performances are timed to complement Avon theatre performances, entertaining city centre visitors and pre-theatre guests. The performances are free to the public. When not in use the mobile carillon will be secured as has been the case when the instrument is featured in cities across North America.

### **Street Box Outdoor Locations:**

Our season guide boxes will be placed in the following locations:

- Beside Gallery Indigena
- In front of TD Canada Trust
- In front of Stratford Summer Music office (25 Ontario Street)
- At the foot of the bridge to Tom Patterson Island
- Near the location of the MusicBarge

### **Information Kiosk**

An information kiosk will be placed next to the MusicBarge, to the east of the barge. The kiosk will be installed Thursday through Sunday weekly for the duration of the festival, between 11:00 am and 4:00 pm and will be removed each day. At the kiosk we will be selling artist CDs, SSM event tickets and providing visitors with information about SSM. We would like to access the available hydro at this location, and have made this request in our application.

### **Sandwich Boards – locations**

Sandwich boards announcing daily activities will be placed near the corner of York Street and Veterans' Drive during MusicBarge performance times, and the SSM offices / box office at 25 Ontario Street during office hours.

Please contact me if you have any questions or concerns. Artistic Producer John Miller and I would be happy to meet with any department head who would like us to explain aspects of our programming which may impact city services.

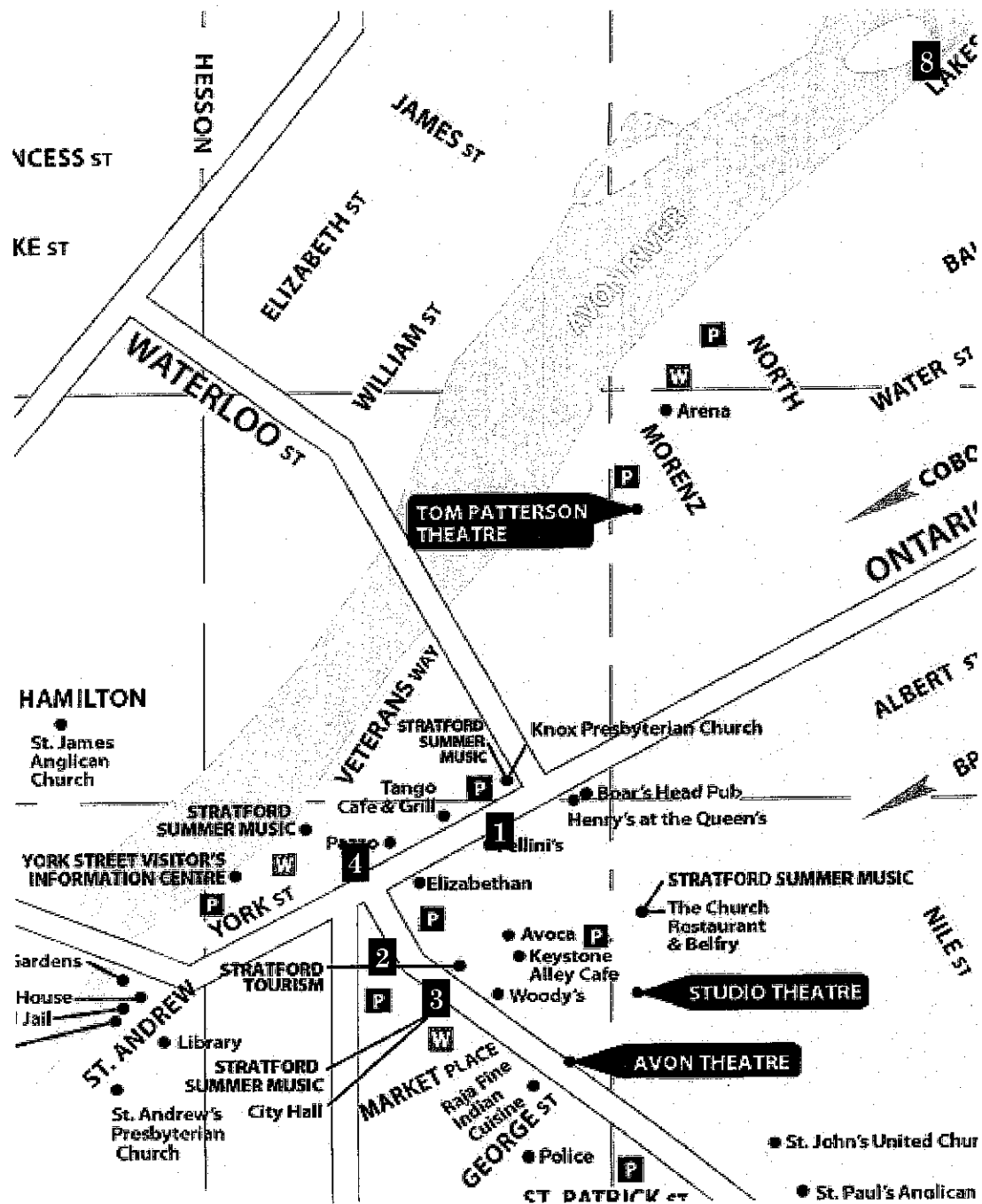
Best regards,

Judy Matheson

General Manager

[jmatheson@stratfordsummermusic.ca](mailto:jmatheson@stratfordsummermusic.ca) / 519-271-2101

# STRATFORD SUMMER MUSIC PIANO LOCATIONS—PLAY ME I'M YOURS 2017



1	Artist: Allan Dhingra Ontario Street west of Waterloo (Treasures)
2	Artist: James Colbeck Tir Na Nog Land of Youth
3	Artist: Lasha Mutual Stratford Market Square
4	Artist: Maxine Noel Cenotaph/Memorial Garden

RECEIVED

APR 06 2017

CITY CLERK'S OFFICE





## MANAGEMENT REPORT

**Date:** April 10, 2017  
**To:** Infrastructure, Transportation and Safety Sub-committee  
**From:** Joan Thomson, City Clerk  
**Report#:** ITS17-022  
**Attachments:** None

**Title:** Request to operate All Terrain Vehicles (ATVs) on City Streets, Recreation Trails and Municipal Property for the 2017 Ontario Pork Industry Council Hog Jog.

**Objective:** To consider the request from event organizers of the 2017 Ontario Pork Industry Council Hog Jog to operate All-Terrain Vehicles (ATVs) on city streets, recreation trails and municipal property on June 21, 2017.

**Background:** The City has been approached by organizers of the 2017 Hog Jog for permission to operate ATVs in Stratford.

The *Off-Road Vehicles Act* (ORVA) and the *Highway Traffic Act* (HTA) govern off-road vehicle users and set out the registration, licensing, insurance, road access and safety requirements.

Information obtained from the Ministry of Transportation regarding off-road vehicles provides that:

*"municipalities have the authority to determine whether or not off-road vehicles (ORVs) should be allowed access to roads under their authority. Municipalities must put a by-law in place for ORVs to be allowed access to their roads. Municipalities can determine which roads, where on the road, time of day and season that ORVs are allowed access. They can also set speed limits that are lower than those set out in the regulation. If a by-law does not exist, ORVs are not allowed access to that municipality's roads."*

The request by the 2017 Hog Jog organizers is specific to their event so that ATVs can be used for assisting the participants.

If approved by Council, the permission would be specific to the event and conditional upon receiving the required certificate of insurance prior to the event.

**Analysis:** By-law 65-2012 was passed by City Council to permit and control the operation of ATVs on certain highways and streets, recreational trails and municipal property under the jurisdiction of The Corporation of the City of Stratford during certain hours for certain special events.

The request from the event organizers is similar to previous requests. No concerns were raised by staff or Stratford Police Services regarding this annual request.

**Financial Impact:** None identified.

**Staff Recommendation:** **THAT the request for an exemption to permit the operation of All Terrain Vehicles (ATVs) on certain city streets, recreation trails and municipal property under the jurisdiction of The Corporation of the City of Stratford for the 2017 Ontario Pork Industry Council Hog Jog on June 21, 2017 be approved;**

**THAT By-law 65-2012 as amended, be further amended to authorize the operation of ATVs for the Ontario Pork Industry Council Hog Jog on June 21, 2017;**

**AND THAT the event organizers provide the required certificate of insurance in the amount of \$2 million per occurrence to the City prior to their event as described in this report.**




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Joan Thomson, City Clerk




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André Morin, Director of Corporate Services




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Rob Horne, Chief Administrative Officer



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## MANAGEMENT REPORT

**Date:** March 21, 2017  
**To:** Finance and Labour Relations Sub-Committee  
**From:** Joan Thomson, City Clerk  
**Report#:** FIN17-010  
**Attachments:** None

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**Title:** Municipal Election Contribution Rebate Programs

**Objective:** To provide the Finance and Labour Relations Sub-committee with information regarding municipal election rebate programs.

**Background:** The *Municipal Elections Act* (the Act) permits a municipality to establish a program to rebate contributors to local candidate election campaigns. Bill 181 amended the Act by prohibiting contributions by corporations and trade unions.

Recently, the Province of Ontario gave second reading to Bill 68 (*Modernizing Ontario's Municipal Legislation Act*) which, if adopted, will further amend the Act by increasing the individual contribution limit from \$750 to \$1200. This will place it in-line with the provincial limit. In addition the proposed legislation imposes a new formula-based limit on self-financing campaigns, with a maximum limit of \$25,000.

A few large municipalities in Ontario had a Municipal Election Rebate Program for the 2014 municipal election (Ottawa, Oakville, Markham, Vaughan, Hamilton, London, Mississauga, Ajax, Richmond Hill).

Contribution Rebate Program:

- Requires additional municipal tax funded financial resources, staff time and administration by election candidates;
- Partially funds municipal election campaign expenses;
- For budget purposes, is unpredictable. Costs associated with the Program are dependent on the number of candidates participating, value of contributions received and the refund formula adopted by Council.

**Analysis:**

## What is a Municipal Election Rebate Program?

Unlike federal and provincial election contributions, a personal contribution to a candidate's campaign is not eligible for tax credits or rebates under the *Income Tax Act*. As noted above, municipalities have the option to pass a by-law adopting a program rebating donations (with municipal funds).

Research indicates that rebate programs vary throughout the province, but they typically have the following characteristics:

1. Rebates provided to individuals only. Some municipalities may have permitted rebates for corporations or trade unions but contributions from these sources have now been prohibited by Bill 181;
2. Rebates for monetary contributions, not for goods, services or in-kind contributions;
3. Minimum contribution amount (typically over \$25-\$50);
4. Maximum rebate calculated based on all contributions to any/all candidates;
5. Eligible contributors are defined in the by-law (i.e. candidate, spouse or child of a candidate; resident of municipality or province);
6. Rebate formula determines the amount to be rebated (i.e. \$25 to \$300 contribution is eligible for 75% rebate, \$301 to \$1000 is eligible for \$225 plus 50% of the difference between the total contribution and \$300, etc.);
7. Various other conditions may be required by Council (i.e. candidates shall file all financial statements and auditor's reports prior to contributors being rebated; candidate must file all financial statements on time and within the requirements of the Act; only contributions made before Voting Day will be eligible for a rebate).

## Pros and Cons of a Municipal Election Rebate Program

1. Because a contribution to a municipal campaign cannot be claimed under the *Income Tax Act*, municipalities can use available legislative powers so that the public can benefit in a similar way as they do when contributing to federal and provincial election campaigns.
2. Detractors may disagree with income tax dollars funding federal and provincial political campaigns and do not want to see a similar program set up municipally.
3. Bill 181 has amended the Act to ban contributions by trade unions and corporations to campaigns. By partially funding campaigns in the 2018 municipal election, the municipality minimizes the potential impact of this legislative change on candidates. The goal would be to level the playing field between incumbents vs new candidates and wealth vs less established or younger candidates.
4. Supporters of the program argue that offering rebates to individual contributors encourages participation in the election process.
5. When the Act permitted contributions by trade unions and corporations, individual contribution rebates were offered as a way of offsetting corporate influence on local candidates.
6. Detractors argue against the municipality paying rebates using funds raised through property taxes (i.e. all tax payers subsidizing individuals who want to or are able to

contribute to a campaign). Implementing a rebate program would result in additional budget pressures.

7. Participation in a rebate program by candidates is optional. It would be up to the candidate to communicate this to contributors. There could be some confusion about which candidates have opted out of the program.
8. Some municipalities require a financial audit for participating candidates (the Act does not normally require an audit until the candidate has expenses over \$10,000). Some new, young or less established candidates may not be able to afford to have their campaign audited, especially if their contributions are very low. If this is the case, then there may already be a potentially uneven playing field built into the rebate program.
9. The municipality does not have any legislative authority to require additional audits or investigations into potential fraudulent rebate claims. The municipality has little authority to recuperate rebate payment made after claims are made fraudulently. Rebates are authorized based on the program conditions and information provided by the candidate and contributor.
10. A municipality may experience dramatic and unexpected pressures on the rebate program in an instance where an incumbent has had very low campaign expenses, over a number of elections. It is very likely that a robust campaign would be required to replace a well-established incumbent.

### **What would a Municipal Election Rebate Program cost Stratford?**

Based on the 2014 Municipal Election:

There were 38 candidates in the 2014 municipal election.

Candidates reported contributions totalling \$34,456.00.

This includes:

<b>Type of Contribution</b>	<b>Amount</b>
Individual Contributions (over \$100 each, not from self or spouse)	\$19,425.00
Corporate or Union Contributions	\$13,850.00
Value of Goods & Services	\$681.20
Contributions in Goods & Services	\$500.00

Using a typical rebate characteristic as an example (see number 6 above) the following is a very basic estimate for the 2014 municipal election:

Individual Contributions Over \$100

(Assuming most of the \$19,425.00 was between \$100 and \$300 each)

Using a 75% rebate as an example

The municipality would have rebated approximately **\$14,568.75** to individual contributors.

It is very difficult to estimate the cost of a rebate program. The program costs will be influenced by:

1. Expected increases in contributions by individuals to campaigns in the first year of the program;
2. Number of candidates registered and number who opt to participate in the program;
3. Number of individual contributions;
4. Program refund formula set by Council.

Most rebate programs set a minimum contribution eligible for rebate between \$25 and \$50. The Financial Statement (Form 4) submitted by candidates after the 2014 election required that the name of contributors over \$100 be recorded in Table 1. It is impossible to know how many individuals contributed under \$100 each and therefore it is very difficult to apply a sample rebate formula to the City of Stratford.

Based on initial research, it appears that most municipalities who have adopted this program pay for it from general municipal reserves or a reserve fund established specifically for the program. Estimated rebates would be based on the 2014 election and included in the 2018 and 2019 budgets (electors can only apply for rebates from the 2018 campaign after financial statements are submitted to the municipality in 2019).

#### **Process of Establishing a Municipal Election Rebate Program:**

The Act does not establish a timetable for adopting a rebate program. If the City is interested in establishing a program for the 2018 election it should be done in time to be communicated to potential candidates and the public.

A by-law establishing program options (i.e. rebate formulas and other eligibility criteria) must be passed. Staff must develop administrative procedures and forms to ensure the program is managed in accordance with the by-law. Candidates and the public must be educated on the requirements of the program and the process (i.e. timing and forms) to follow in order to receive a contribution rebate.

With direction from the Sub-committee, staff will provide a draft Program and implementing By-law recommending a rebate formula, eligibility criteria and responsibilities of the candidate, contributor and City election administration staff.

**Financial Impact:** As stated previously, the financial impact of a Municipal Election Rebate Program is estimates only. The number of candidates, number of individual contributors and amount contributed are variables. A Rebate Program may increase contributions to candidates in the first year that the rebates are available.

**Staff Recommendation: THAT the City Clerk's report on Municipal Election Contribution Rebate Programs be received for information;**

**AND THAT direction be provided if additional information on a Municipal Election Contribution Rebate Program is to be prepared by staff.**



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Joan Thomson, City Clerk



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Andre Morin, Director of Corporate Services



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Rob Horne, Chief Administrative Officer



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## MANAGEMENT REPORT

**Date:** March 6, 2017  
**To:** Finance and Labour Relations Sub-committee  
**From:** Joan Thomson, City Clerk  
**Report#:** FIN17-014  
**Attachments:** Statistics Canada – 2011 Census - Language

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**Title:** 2018 Municipal Election – Language of Notices and Forms

**Objective:** To provide the Finance and Labour Relations Sub-committee with information regarding the option to provide all municipal election notices and forms in both official languages for the 2018 Municipal & School Board Election.

**Background:** Section 9 of the *Municipal Elections Act* (the Act) states all notices and forms and other information shall be made available in English only unless Council passes a by-law allowing French (and/or other languages).

Secondly, Section 9.1 states that with respect to the election of members of the two (2) French-language school boards, the municipality shall provide all notices, forms and other information in English and French.

As such, in previous municipal and school board elections, notices and forms related to the election of members of the French-language school boards have also been available in French. These forms are generally provided by the Province as they are applicable to all municipalities in Ontario.

All other election related materials have only been produced in English. The Clerk's Office has not been asked to provide election material in any other language.

**Analysis:** Some municipalities in Ontario provide election related materials in languages other than English. There are a number of factors to consider when determining if election related materials should be produced in another language:

- Statistics Canada results that indicate another language, other than English, is commonly the language most often used at home;



- If during the last election there were requests for materials to be provided in a language other than English;
- Generally, if City staff is frequently asked to produce municipal information in a language other than English.

The City of Toronto provides election material in those languages that are spoken by at least 2% of the population (on a Ward basis) as indicated by the most recent Statistics Canada data.

**Languages Most Often Spoken at Home: (based on 2011 Census for Stratford)**

English	96.9%
French	0.2%
Non-Official Language	2.1% (German, Dutch, Spanish, Polish)

Given these statistics, it does not appear that all election related materials need to be translated to another language. The Clerk will continue to provide French-language materials as required by Section 9.1 of the *Municipal Elections Act*.

**Financial Impact:** Additional monies would have to be added to the budget if election notices and forms are to be translated into a language other than English.

**Staff Recommendation:** **THAT the City Clerk's report on the Language of Notices and Forms for the 2018 Municipal Election be received for information.**




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Joan Thomson, City Clerk




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Andre Morin, Director of Corporate Services




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Rob Horne, Chief Administrative Officer

## Statistics Canada – 2011 Census

<https://www12.statcan.gc.ca/census-recensement/2011/as-sa/fogs-spg/Facts-csd-eng.cfm?LANG=Eng&GK=CSD&GC=3531011>

### Language

#### Stratford, CY – Mother tongue

Chart J description: Stratford, CY - Mother tongue and language spoken most often at home

Note: Counts for mother tongue as well as those for language spoken most often at home include single responses only.

In Stratford, 92.0% of the population reported English only as mother tongue, 0.8% reported French only, and 6.7% reported a non-official language only, in 2011. In comparison, the provincial / territorial percentages were 68.2% for English only, 3.9% for French only and 25.7% for only non-official languages.

In 2011, 96.9% of the population spoke only English most often at home, 0.1% spoke only French and 2.1% spoke only a non-official language. In comparison, the provincial / territorial percentages were 79.0% for only English, 2.2% for only French and 14.4% for only a non-official language.

*Table 12 Stratford, CY – Mother tongue and language spoken most often at home, 2011 Census*

Selected languages	Mother tongue		Language spoken most often at home	
	number	%	number	%
Total	30,515	100.0	30,515	100.0
English	28,080	92.0	29,570	96.9
French	230	0.8	45	0.1
Non-official language	2,035	6.7	645	2.1
Multiple responses	170	0.6	255	0.8

### Stratford, CY – Non-official languages

In Stratford, the three most common mother tongues were German (1.4%), Dutch (0.8%) and Italian (0.5%), in 2011. In comparison, the most common mother tongues at the provincial / territorial level were Italian (2.1%), Chinese, n.o.s. (1.6%) and Cantonese (1.5%).

Table 14 Stratford, CY – The most common non-official-language mother tongues, 2011 Census

Mother tongue	Number	Percentage of non-official language mother-tongue population	Percentage of total population
Note: Counts for mother tongue and home language include single response of a language as well as multiple responses of a language with English and/or French.			
German	425	19.6	1.4
Dutch	245	11.3	0.8
Italian	155	7.2	0.5
Spanish	155	7.2	0.5
Polish	100	4.6	0.3



## MANAGEMENT REPORT

**Date:** April 18, 2017  
**To:** Finance & Labour Relations Sub-committee  
**From:** André Morin, Director of Corporate Services  
**Report#:** FIN17-015  
**Attachments:** City of Stratford Performance Report – Feb 28/2017  
 City of Stratford Portfolio Report – April 3/2017  
 Canadian Economic Outlook – March 31/2017  
 Yield Curve Charts  
 Fixed Income Strategy - March 2017

**Title:** Annual Report of Investment Firm BMO Nesbitt Burns

**Objective:** To hear the annual investment report of BMO Nesbitt Burns that manages the City's general and trust fund investments.

**Background:** In 2003, the City awarded investment management of surplus funds of the trust fund and the general fund to BMO Nesbitt Burns. The City's Investment Policy requires that annual reports of performance be presented to the Sub-Committee.

**Analysis:** Portfolio and Performance Reports are attached which provide an overview of the City's investments. William Brown, Investment Advisor for BMO Nesbitt Burns, will be in attendance at the meeting.

Cash account investments comprised of trust funds earned \$83,818.04 or a 3.6% rate of return in 2016. Margin account investments comprised of general operating funds earned \$132,031.54 or 3.1%. Rate of return on total investments was 3.27%. It is important to note this is based on the investment cost approach; the results provided by BMO will vary due to their results being based on the market value.

Also, in accordance with Ontario Regulation 655/05, the Treasurer provides the following statement: "It is my opinion that in 2016 all investments were made in accordance with the Investment Policy and goals adopted by the City of Stratford."

**Financial Impact:** Not applicable.

**Staff Recommendation: THAT the annual investment report from BMO Nesbitt Burns for the management of the City's general fund and trust fund investments and the City Treasurer's statement regarding 2016 investment activity be received for information.**



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André Morin, Director of Corporate Services



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Rob Horne, Chief Administrative Officer

# Canadian Economic Outlook

Our key forecasts for the Canadian economy

March 31, 2017

		2016				2017				2018										
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	2015	2016	2017	2018			
<b>Production</b>		q/q % chng : a.r.																		
Real GDP (chain-weighted)		2.7	-1.2	3.8	2.6	3.5	1.9	2.1	2.2	1.9	1.6	1.5	1.5	0.9	1.4	2.5	1.9			
Final Sales		3.4	-3.2	2.3	5.7	1.8	1.9	2.1	2.1	1.7	1.5	1.4	1.4	1.3	1.6	2.3	1.7			
Final Domestic Demand		1.8	1.8	0.9	0.4	2.6	1.8	1.8	1.8	1.6	1.5	1.4	1.4	0.3	0.9	1.6	1.6			
Consumer Spending		2.3	2.1	2.7	2.6	2.6	1.5	1.7	1.7	1.4	1.4	1.2	1.2	1.9	2.2	2.2	1.5			
Durables		3.9	-1.2	-1.2	8.1	4.0	1.4	1.6	1.5	1.8	1.3	1.3	1.0	2.8	3.6	2.8	1.5			
Nondurables		3.4	3.5	2.0	0.7	2.5	1.7	1.8	1.7	1.5	1.3	1.1	1.1	0.8	1.7	1.9	1.5			
Services		0.6	2.7	3.9	1.8	2.2	1.5	1.7	1.7	1.3	1.5	1.3	1.3	2.1	1.9	2.1	1.5			
Government Spending		3.3	4.6	-0.9	2.6	2.2	3.1	2.6	2.6	2.3	2.1	2.1	2.0	1.9	1.9	2.3	2.4			
Business Investment		-8.6	-3.6	3.0	-17.4	5.2	3.0	3.4	3.4	3.0	2.2	2.1	2.0	-11.5	-8.4	-1.0	2.8			
Non-residential Construction		-12.6	-7.1	14.9	-21.7	6.0	3.0	3.0	3.0	3.0	2.2	2.1	2.0	-16.0	-10.7	-0.8	2.7			
Machinery and Equipment		-2.5	1.5	-12.5	-10.3	4.0	3.0	4.0	4.0	3.0	2.3	2.2	2.0	-3.3	-5.0	-1.4	3.0			
Residential Construction		10.3	-0.1	-4.7	4.8	2.0	-2.0	-2.5	-2.0	-1.0	-0.5	0.0	0.0	3.8	2.9	-0.1	-1.2			
Exports		9.3	-14.8	9.4	1.3	5.1	3.4	3.6	3.4	2.8	2.3	2.0	2.0	3.4	1.1	2.9	2.8			
Imports		3.5	1.1	4.8	-13.5	7.5	3.0	2.5	2.4	2.4	2.2	2.0	2.0	0.3	-1.0	0.8	2.4			
2007\$ blns (contribution in ppts : a.r.)																				
Inventory Change		-7.5	0.4	7.4	-4.4	2.5	2.6	2.8	3.3	3.9	4.5	5.1	5.6	3.9	-1.0	2.8	4.8			
Contribution to GDP Growth		-1.1	1.9	1.8	-2.7	1.7	0.0	0.0	0.1	0.1	0.1	0.1	0.1	-0.3	-0.2	0.2	0.1			
Net Exports		19.4	-5.4	0.8	23.3	20.4	21.2	22.9	24.5	25.3	25.4	25.5	25.7	-2.5	9.5	22.3	25.5			
Contribution to GDP Growth		1.8	-5.0	1.2	5.0	-0.8	0.1	0.3	0.3	0.1	0.0	0.0	0.0	1.0	0.7	0.7	0.1			
\$ blns : a.r. (growth in q/q % chng : a.r.)																				
Nominal GDP		2,004	2,002	2,033	2,068	2,100	2,120	2,142	2,165	2,185	2,204	2,223	2,242	1,986	2,027	2,132	2,213			
Growth		2.4	-0.4	6.3	7.0	6.4	3.8	4.3	4.2	3.8	3.5	3.4	3.5	0.2	2.0	5.2	3.8			
Real GDP	y/y % chng	1.3	1.1	1.4	1.9	2.1	2.9	2.5	2.4	2.0	2.0	1.8	1.6							
<b>Inflation</b>		q/q % chng : a.r.																		
GDP Price Index		0.0	0.7	2.5	4.3	2.6	1.9	2.1	2.0	1.9	1.9	1.9	2.0	-0.8	0.6	2.6	1.9			
CPI All Items		0.5	2.2	1.0	1.7	3.3	1.2	1.7	2.0	2.2	1.9	2.0	2.1	1.1	1.4	2.0	2.0			
Ex. Food and Energy		1.8	2.6	1.9	1.2	2.6	1.4	1.6	1.9	2.1	1.7	2.0	2.1	1.8	1.9	1.9	1.9			
Food Prices		4.6	-3.5	-1.8	-2.6	-1.1	2.1	1.8	2.1	2.2	2.1	1.8	2.1	3.7	1.5	-0.5	2.0			
Energy Prices		-16.0	8.7	-1.8	21.6	26.6	-0.6	2.0	2.4	4.1	3.7	2.4	2.4	-9.5	-2.8	10.7	2.8			
Services		1.6	3.1	3.2	-0.2	2.8	2.6	2.3	1.5	1.9	2.4	2.3	1.5	2.0	1.9	2.1	2.0			
CPI All Items	y/y % chng	1.5	1.6	1.2	1.4	2.1	1.8	2.0	2.0	1.8	1.9	2.0	2.1							
CPIX8	y/y % chng	2.0	2.1	1.9	1.6	1.6	1.4	1.5	1.9	1.9	1.8	1.8	1.9	2.2	1.9	1.6	1.8			
New Core CPIs	y/y % chng : avg.	1.8	1.9	1.8	1.7	1.6	1.5	1.5	1.9	1.9	1.8	1.8	1.9	1.6	1.8	1.6	1.8			
<b>Financial</b>		% : quarterly avg.																		
Overnight Rate		0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.75	0.75	0.63	0.50	0.50	0.63			
3-Month T-Bill		0.45	0.51	0.50	0.48	0.45	0.50	0.50	0.50	0.50	0.50	0.75	0.75	0.53	0.49	0.50	0.60			
90-Day BAs		0.85	0.90	0.88	0.90	0.95	0.95	0.95	0.95	0.95	0.95	1.15	1.15	0.91	0.88	0.95	1.05			
10-Year Bond Yield		1.22	1.28	1.06	1.45	1.70	1.80	1.85	1.90	1.95	2.00	2.15	2.30	1.52	1.25	1.85	2.10			
<b>Canada/US Spread</b>		bps																		
90 Day		16	25	20	5	-12	-40	-48	-56	-72	-80	-80	-104	48	17	-39	-84			
10 Year		-70	-47	-50	-69	-73	-76	-77	-77	-78	-78	-75	-70	-61	-59	-76	-75			
<b>Foreign Trade</b>		\$ blns : a.r. (share in % of GDP)																		
Current Account Balance		-71.3	-77.6	-79.0	-42.9	-39.5	-37.3	-32.9	-29.2	-27.8	-27.0	-26.0	-24.2	-67.6	-67.7	-34.7	-26.3			
Share of GDP		-3.6	-3.9	-3.9	-2.1	-1.9	-1.8	-1.5	-1.3	-1.3	-1.2	-1.2	-1.1	-3.4	-3.3	-1.6	-1.2			
Merchandise Balance		-27.0	-45.2	-34.4	3.2	6.1	6.3	8.8	10.3	10.7	10.8	11.1	12.1	-23.0	-25.9	7.9	11.1			
Non-Merchandise Balance		-44.3	-32.4	-44.6	-46.1	-45.6	-43.6	-41.6	-39.5	-38.5	-37.8	-37.1	-36.3	-44.6	-41.8	-42.6	-37.4			
		quarterly avg.																		
US\$	US\$/C\$	72.8	77.6	76.6	75.0	75.9	74.2	73.8	74.6	75.5	76.3	77.2	78.1	78.3	75.5	74.6	76.8			
	C\$/US\$	1.373	1.289	1.305	1.334	1.317	1.348	1.355	1.340	1.325	1.310	1.295	1.280	1.277	1.325	1.340	1.302			
Yen	¥/C\$	83.9	83.8	78.5	82.0	86.2	85.0	86.3	89.0	89.9	90.0	90.1	90.2	94.8	82.0	86.6	90.1			
Euro	€/C\$	1.52	1.46	1.46	1.44	1.40	1.41	1.39	1.35	1.34	1.35	1.36	1.37	1.42	1.47	1.39	1.36			
<b>Incomes</b>		y/y % chng																		
Corporate Profits Before Tax		-29.2	-29.1	-9.0	35.7	42.8	67.0	27.2	9.6	9.4	9.2	8.9	9.4	-29.8	-10.5	33.0	9.2			
Corporate Profits After Tax		-14.2	-10.9	-4.6	13.1	18.9	26.1	15.0	4.9	5.7	6.1	5.0	3.5	-14.9	-4.5	15.6	5.1			
Personal Income		3.1	3.1	3.1	3.2	4.4	4.0	4.1	3.9	3.6	3.6	3.5	3.3	4.1	3.1	4.1	3.5			
Real Disposable Income		3.0	2.2	3.1	3.1	4.0	3.7	2.8	2.1	1.6	1.6	1.4	1.2	3.3	2.9	3.1	1.5			
Savings Rate	% : quarterly avg.	4.7	5.0	5.5	5.8	5.9	5.9	6.0	6.0	5.9	5.9	6.0	5.9	5.0	5.3	5.9	5.9			
<b>Other Indicators</b>		quarterly avg. (000s and mlns are a.r.)																		
Unemployment Rate	percent	7.2	7.0	7.0	6.9	6.6	6.6	6.5	6.5	6.4	6.4	6.2	6.2	6.9	7.0	6.6	6.3			
Housing Starts	000s	199	198	199	197	205	191	185	181	180	178	180	183	194	198	190	180			
Existing Home Sales	y/y % chng	13.3	8.0	4.3	0.8	-0.5	-4.1	-0.6	0.8	-1.4	0.0	0.8	1.1	5.4	6.5	-1.0	0.0			
MLS Home Price Index	y/y % chng	8.6	12.4	14.7	14.9	15.3	10.7	7.8	6.6	4.5	2.8	2.3	2.6	5.9	12.7	10.0	3.0			
Motor Vehicle Sales	mlns	2.03	1.98	1.94	2.02	2.01	1.94	1.93	1.93	1.91	1.90	1.89	1.87	1.94	1.99	1.95	1.89			
		q/q % chng : a.r.																		
Employment Growth		0.3	0.9	0.7	2.6	2.0	0.4	0.5	1.0	1.0	0.9	0.8	0.9	0.9	0.7	1.3	0.9			
Industrial Production		1.8	-10.5	15.9	4.3	9.0	0.8	1.2	1.2	2.2	2.6	2.8	2.2	-1.3	-0.3	4.5	2.0			
Federal Budget Balance	% of FY GDP																0.0	-1.1	-1.4	-1.3

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# Portfolio Management

March 2017

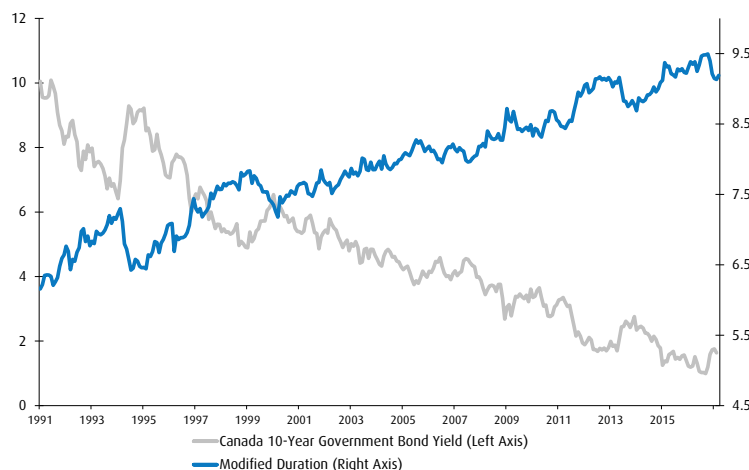
## Fixed Income Strategy

### Central Banks: Shifting Views

Richard Belley, CFA, Fixed Income Strategist

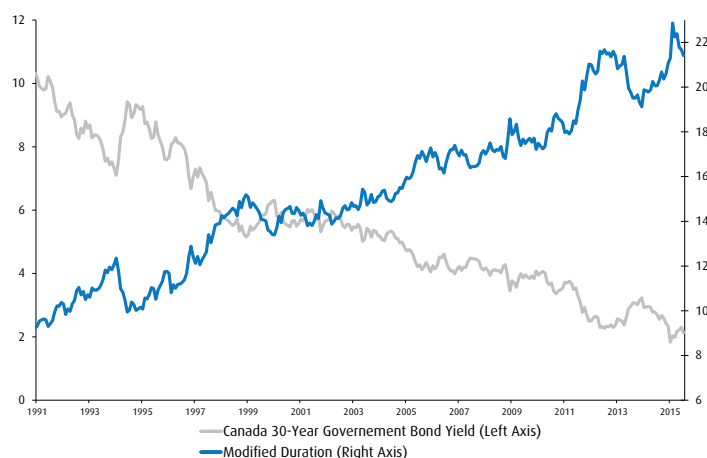
In the February Fixed Income Strategy, we discussed that rising inflation is one of the main drivers for higher rates. Another factor supporting higher rates is the strong global economic data seen recently, including a surprisingly robust Canadian economy. The above factors contributed to the major central banks shifting their views, starting with the U.S. Federal Reserve (the Fed) which raised rates at its March meeting, three months earlier than most had initially forecasted. The stronger bias for rising rates and the combination of monetary policy uncertainty and risk of greater volatility will likely weigh on bond returns in 2017. This calls for greater prudence in fixed income investments. We believe it is appropriate for investors to continue to adopt a more defensive approach than in recent years in managing their portfolios' duration<sup>1</sup> (interest rate sensitivity) by reducing exposure to longer term securities.

Figure 1: Interest Rate Sensitivity of a 10-Year Government of Canada Bond



Source: Bloomberg

Figure 2: Interest Rate Sensitivity of a 30-Year Government of Canada Bond



Source: Bloomberg

In the last weeks of February, Fed officials including Fed Chair Janet Yellen, used their collectively more hawkish voices to signal the need to raise short-term rates soon, clearing the way for a March hike and quickly reversing the market's consensus opinion. This prompted a core of economists, including BMO, to change their 2017 policy forecast from two to three rate hikes. Some even believe that the Fed could have to raise rates more than three times or by larger increments than 25 basis points (bps), should economic data continue its positive trajectory.

<sup>1</sup> Duration expresses a bond's sensitivity to interest rates. As bond yield rises, bond prices move in opposite direction. As an example, a 1% rise in a 10 year Canada bond yield (shown in Figure 1) with a current duration of 8.5 years, could translate into an approximate 8.5% loss in capital.

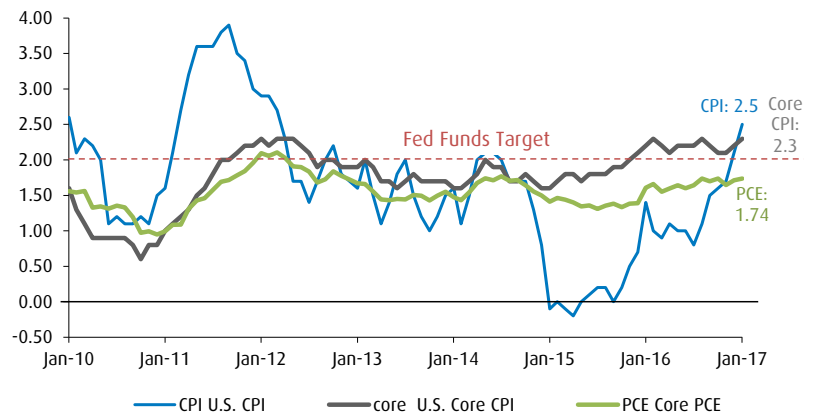


Factors supporting an earlier policy decision are inflation trending towards the Fed's objective of 2% and a tight labor market that is considered close to maximum employment (amid an unemployment rate below 5%). However, one thing that still seems to be missing for the Fed to be confident in raising rates is strong real growth. Despite positive economic data, it appears that U.S. growth will come in below the initial forecast of 2% to 2.5% in the first quarter (BMO Economics is at 2.2%). With limited positive impact expected from fiscal policies, it is difficult to foresee a more rapid re-normalisation path for interest rates.

Furthermore, after experiencing surprising political events like Brexit and the U.S. election, the Fed seems less concerned about geo-political risk at a time when the political agenda in Europe is about to get busier with the upcoming Dutch and French elections. News headlines have exposed the potential rise of populist votes which contributed to German 2-year yields making a new record low of -0.95% in February. Despite German inflation soaring to a three-year high, it appears the risks are still considered remote. Despite the higher geo-political risks, including those in France, Italy, Greece, Netherlands, and Portugal, major central banks are gradually shifting their views toward less, not more monetary accommodations.

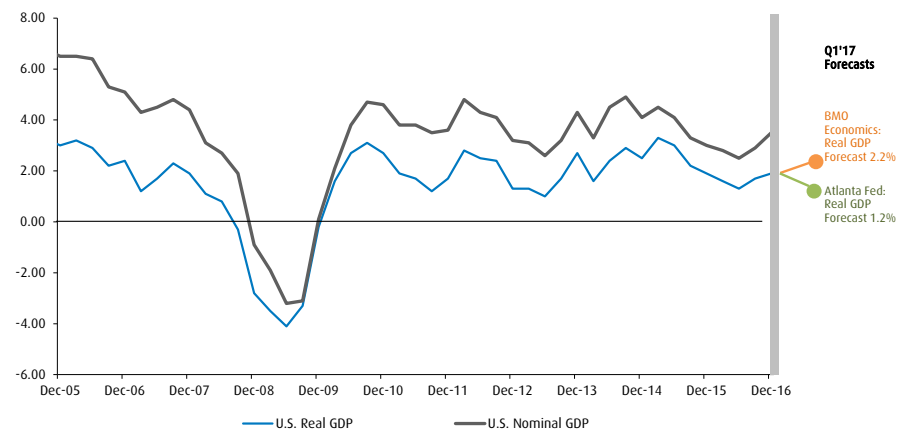
In the past, the Fed would have delayed tightening amid concerns of slowing growth, geo-political risks and even a strengthening of the U.S. Dollar. This time, not even the fact that rising inflation seems to be led by more temporary factors is enough for the Fed to delay further.

Figure 3: U.S. Consumer Price Index (CPI)/Core CPI



Source: Bloomberg

Figure 4: U.S. Gross Domestic Product (GDP)



Source: Bloomberg

Figure 5: U.S. Dollar Index



Source: Bloomberg

This helps explain why the longer end of the U.S. yield curve has been stuck in a tight trading range so far this year after rates rose by more than 100 bps in the second half of 2016. This compares to the short-end of the yield curve that has continued to rise this year, pricing in the odds of a rate hike this quarter, leading 2-year treasury yields to its highest level since 2008, more than double since the lows of last summer. While the Fed may be shifting gears, the U.S. yield curve does not seem to be overly concerned by the rise in inflation; not only did the curve flatten lately, but the U.S. treasury 30-year bond was one of the best performing sectors so far this year, despite consumer price growth reaching the highest level since 2012. This is a sign that investors continue to expect costs to be held in check and expansionary fiscal policies could be too late to have any significant impact on economic growth this year.

**Figure 6: U.S. 2 Year and 10 Year Treasury Yield**

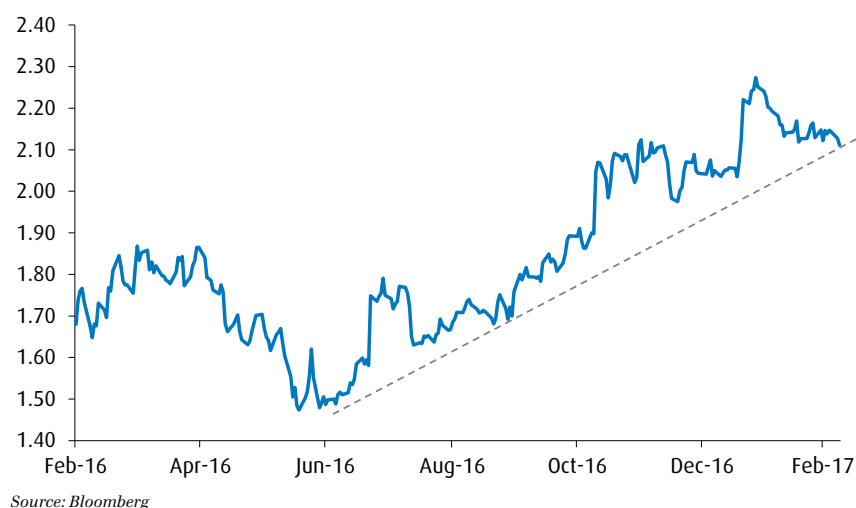


**Figure 7: U.S. 2 Year and 10 Year Treasury Yield Spread**



This was further confirmed by the recent stabilization in long term inflation expectations after rising sharply last year.

**Figure 8: U.S. Long Term Inflation Expectations**



It is not exactly the same story for Canada where the strong Q4 2016 is carrying over into 2017 as the economy benefits from the positive windfall from commodity prices and driven by a strong labor market that posted its best six month growth in 14 years. This is supporting the Bank of Canada (BoC) shifting its view as it can no longer be as dovish as it has been in the last couple of years. There are still many uncertainties including import/export, the Canadian dollar and the “ongoing competitiveness challenges” the economy is facing. While we wait for further guidance from the Trump administration on import/export, the BoC cannot be as concerned about the slack in the labor market. As a result, the BoC has now shifted to a neutral policy, practically eliminating odds of further easing and contributing to gradually pulling forward tightening expectations to the end of 2017 from mid-2018. However, when compared to the U.S., Canada continues to experience weak wage growth and to have lower inflation, which is not yet supportive of higher rates. As the BoC continues to see persistent economic slack despite recent progress, it lowers the probability it would follow the Fed on its tightening path, at least not yet.

Figure 9: Canada 2 Year and 10 Year Government of Canada Yields

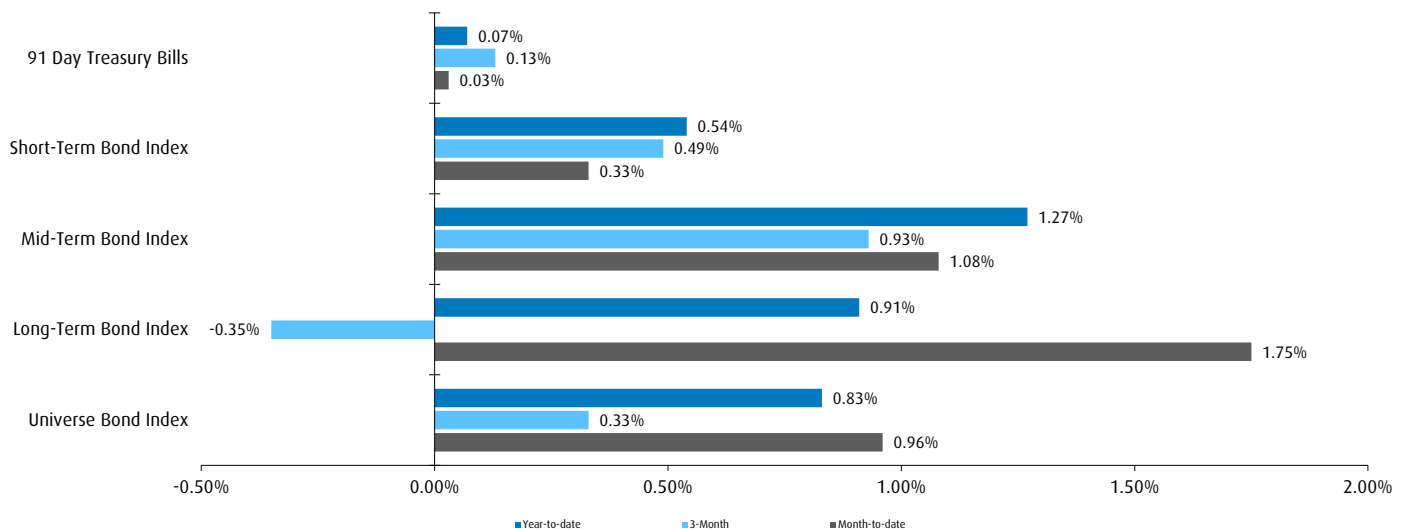


Source: Bloomberg

The combination of better global economic growth, glimpses of inflationary pressures, low geo-political risk and central bank's decreased appetite for easier monetary policies has contributed to rising interest rates since last summer, a bias that is likely to persist this year. In this environment, we believe it is appropriate for investors to follow a more defensive strategy than in recent years in managing their portfolios' duration and interest rate sensitivity. This can be achieved by reducing exposure to longer term securities. There are still some risks that an unexpected political outcome, a pullback in credit spreads or in equity markets would be supportive of rates, particularly government securities. Furthermore, if the Trump administration fails to expedite fiscal policies, the case for faster inflation would weaken and the expectation of three rate increases this year would be in doubt. This would pressure U.S. and Canadian yield curves to flatten further, a scenario that is too early to exclude yet.

## Market Recap

Figure 10: FTSE TMX Universe Bond Index Returns (for the period ended February 28, 2017)



Source: FTSE-TMX

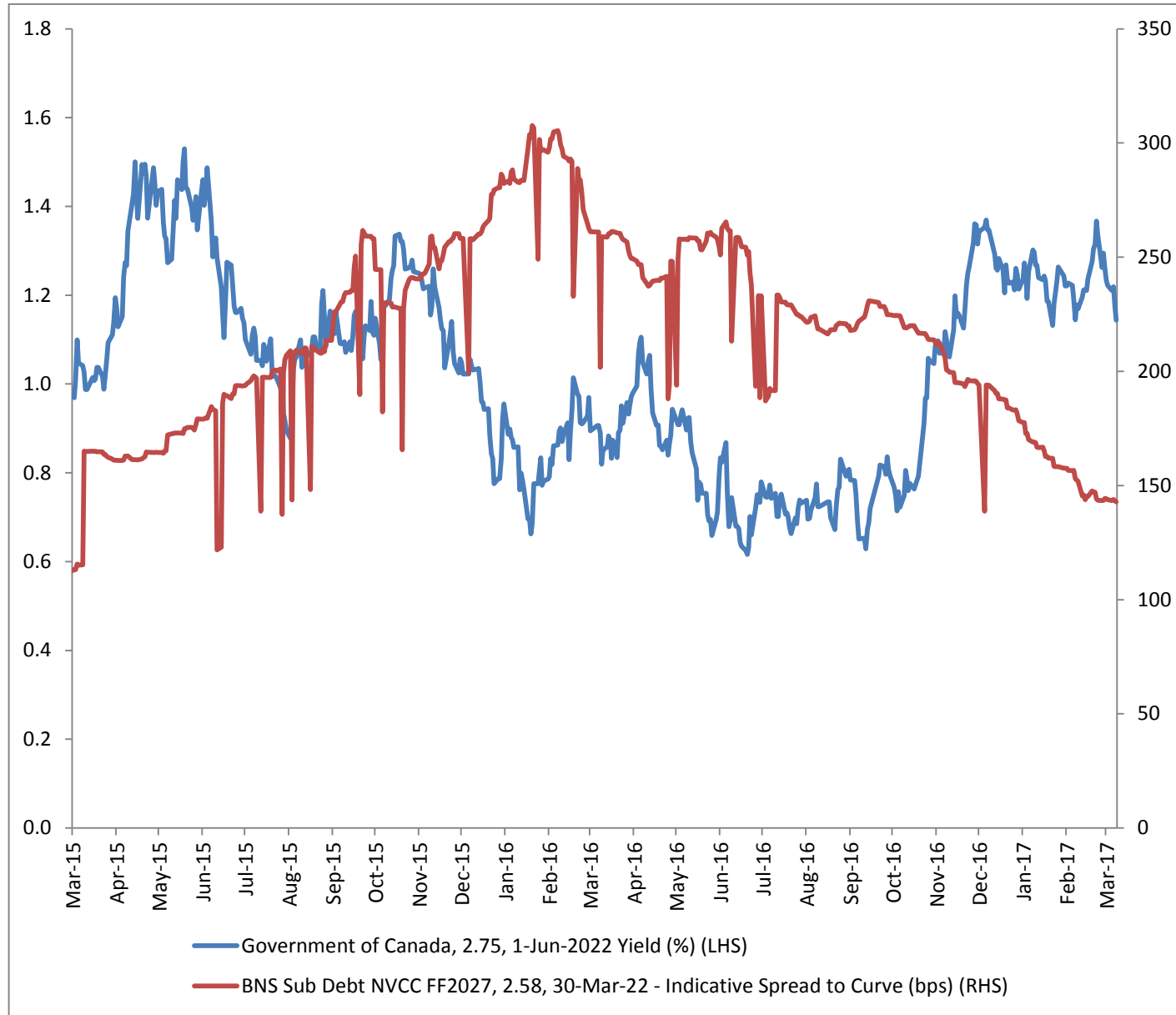
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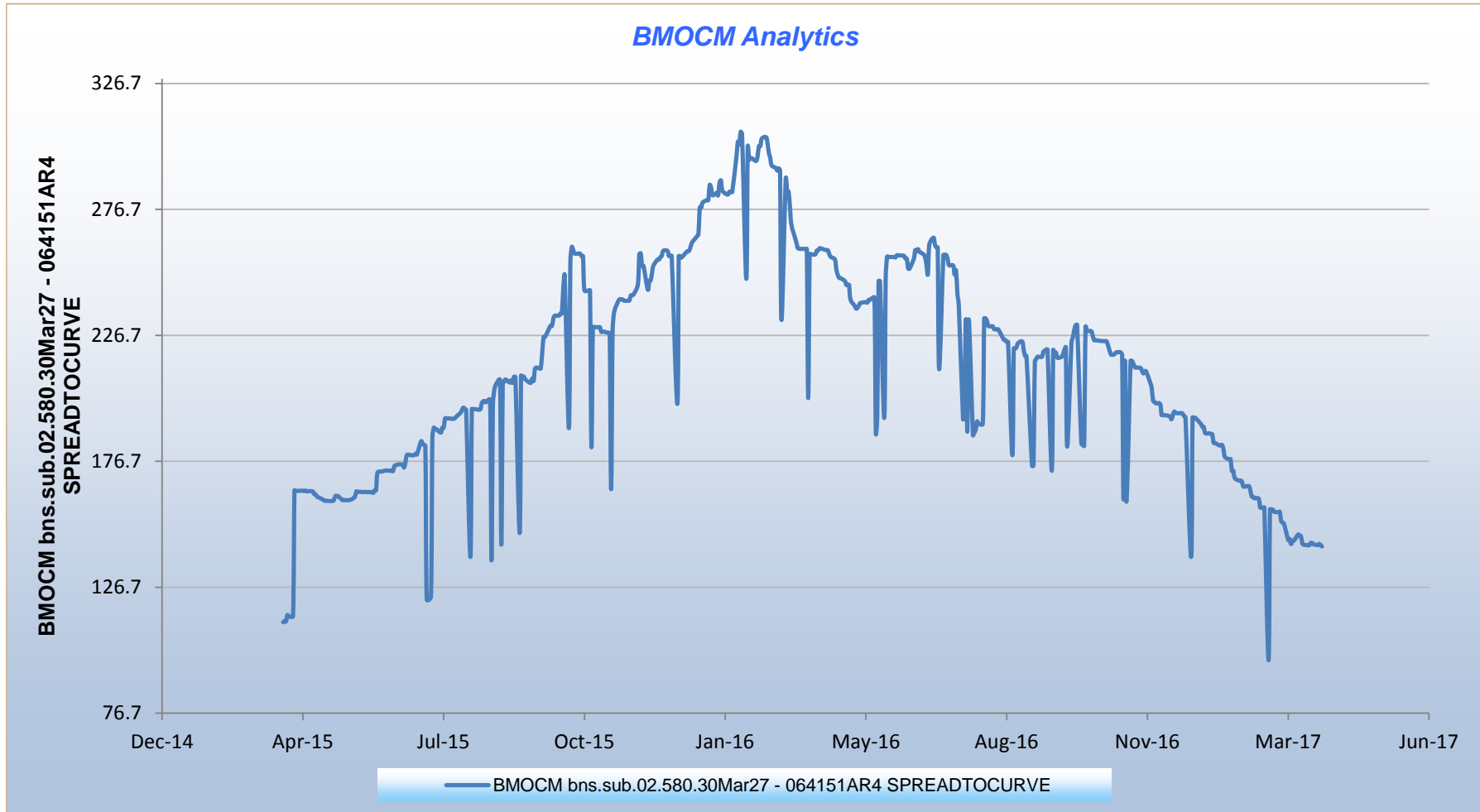
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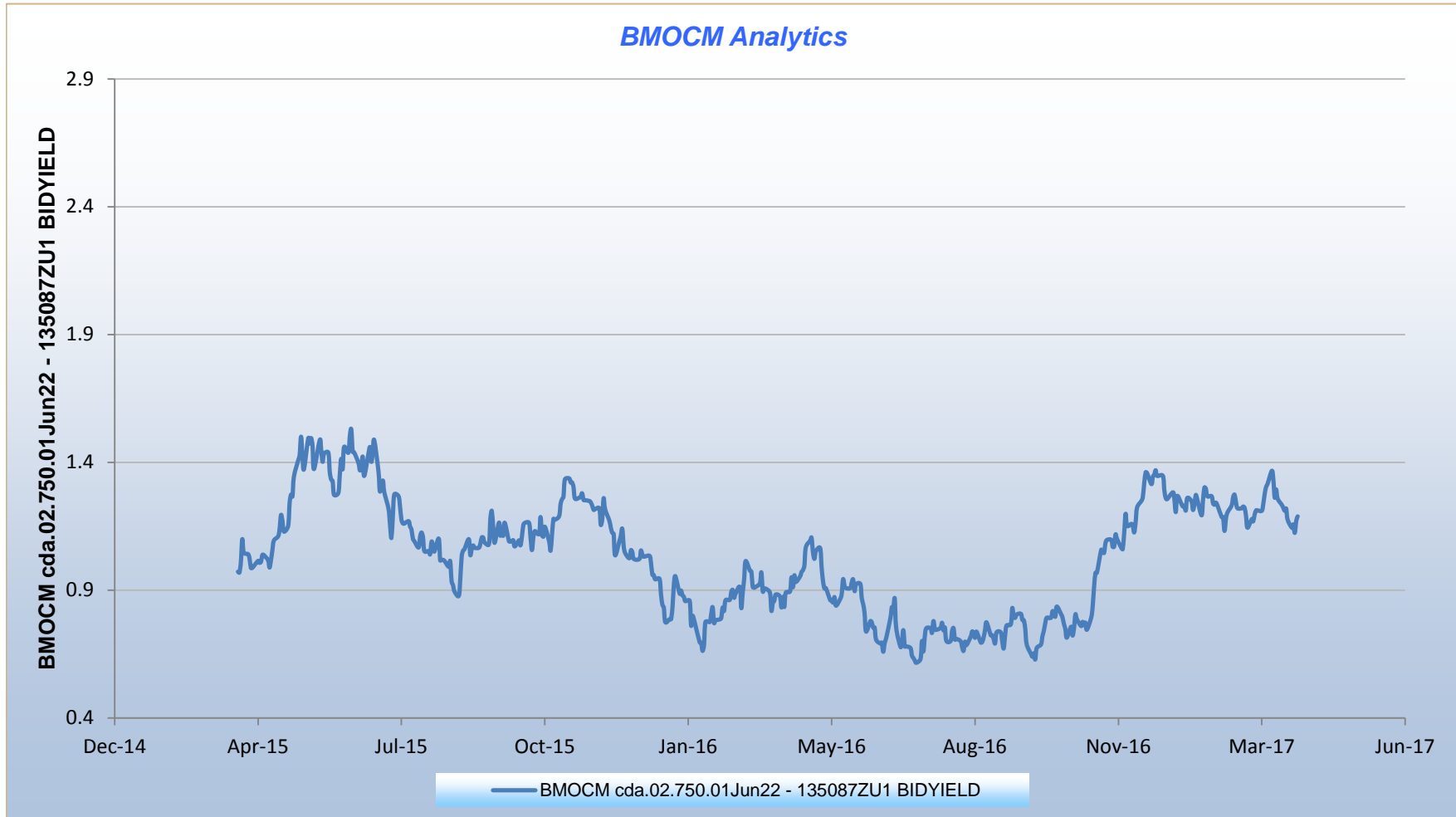
## 5 Year Government of Canada vs. 5 Year Bank of Nova Scotia Credit Spread



## Yield on 5 Year BNS Bond



## Yield on 5 Year Canada Bond



# Your performance report

as of March 31, 2017

## Overview of your portfolio in Canadian \$

Account	Name	Type	Your account performance start date	Value on Mar 31, 2017	Income Earned for 12 months
370-16378	CITY OF STRATFORD, ("OPERATING")	Corporate	Jul 1, 2000	6,669,827	186,292
Accrued interest				\$63,764	
<b>Total value of your portfolio in Canadian \$</b>				<b>\$6,733,591</b>	

## Questions?

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## Your portfolio activity summary

Total value of your portfolio on Dec 31, 2016	\$6,661,618
Net deposits and withdrawals	\$0
Investment growth / loss	\$71,973
<b>Total value on Mar 31, 2017</b>	<b>\$6,733,591</b>

## Rates of return of your portfolio

Year-to-date	1.08%
3 months	1.08%
12 months	3.27%
3 years	1.87%
5 years	1.83%
10 years	2.84%
Since inception	3.65%

CITY OF STRATFORD  
(OPERATING)  
ATTN ANDRE MORIN, CITY HALL  
1 WELLINGTON ST  
STRATFORD ON N5A 6W1



YOUR PERFORMANCE REPORT AS OF MARCH 31, 2017  
ACCOUNT 370-16378  
("OPERATING") CITY OF STRATFORD

## Change in value of your portfolio

		<b>A</b> Net deposits and withdrawals	<b>B</b> Value	<b>C</b> Accrued interest	<b>B + C</b> Total value	<b>D*</b> Change in value	<b>D - A</b> Investment growth / loss
<b>Previous calendar years</b>							
Jul 1, 2000	<b>Initial value</b>	500,000	500,000		500,000		
Dec 31, 2000		390	498,749		498,749	-1,251	-1,641
Dec 31, 2001		-28,750	513,749		513,749	15,001	43,751
Dec 31, 2002		-31,250	516,249		516,249	2,500	33,750
Dec 31, 2003		2,100,000	2,655,937	1,671	2,657,608	2,141,359	41,359
Dec 31, 2004		-369,511	2,462,772	2,517	2,465,289	-192,319	177,192
Dec 31, 2005		2,791,739	5,372,510	31,478	5,403,988	2,938,699	146,960
Dec 31, 2006			5,546,061	50,201	5,596,262	192,274	192,274
Dec 31, 2007			5,763,756	51,681	5,815,437	219,175	219,175
Dec 31, 2008			6,059,777	54,886	6,114,663	299,226	299,226
Dec 31, 2009		-633,927	5,787,391	48,126	5,835,517	-279,147	354,781
Dec 31, 2010			5,926,019	49,699	5,975,718	140,201	140,201
Dec 31, 2011			6,072,359	46,495	6,118,854	143,136	143,136
Dec 31, 2012			6,187,680	46,928	6,234,608	115,754	115,754
Dec 31, 2013			6,296,396	43,533	6,339,929	105,321	105,321
Dec 31, 2014			6,412,672	41,887	6,454,559	114,630	114,630
Dec 31, 2015			6,452,888	39,784	6,492,672	38,113	38,113
Dec 31, 2016			6,627,654	33,963	6,661,618	168,946	168,946
<b>Current calendar year</b>							
Dec 31, 2016	<b>Opening value</b>		6,627,654	33,963	6,661,618		
Mar 31, 2017			6,669,827	63,764	6,733,591		
Mar 31, 2017	<b>Year-to-date totals</b>	<b>\$0</b>	<b>\$6,669,827</b>	<b>\$63,764</b>	<b>\$6,733,591</b>	<b>\$71,973</b>	<b>\$71,973</b>
	<b>Since inception</b>	<b>\$4,328,691</b>					<b>\$2,404,900</b>

\*Change in value signifies the difference in value from the previous year.

YOUR PERFORMANCE REPORT AS OF MARCH 31, 2017  
 ACCOUNT 370-16378  
 ("OPERATING") CITY OF STRATFORD

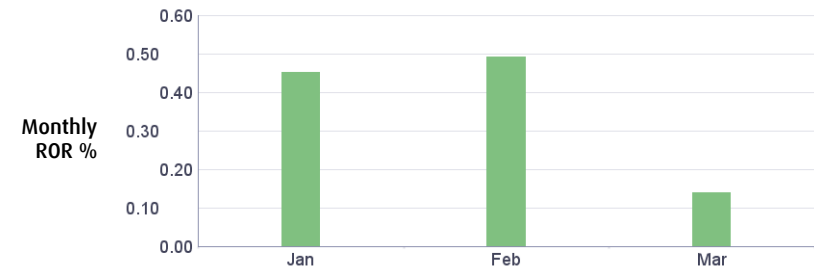
## Time-weighted rates of return as of March 31, 2017

Period 2017	Jan	Feb	Mar
Monthly rates of return (%)	0.45	0.49	0.14
Compound year-to-date rates of return (%)	0.45	0.94	1.08

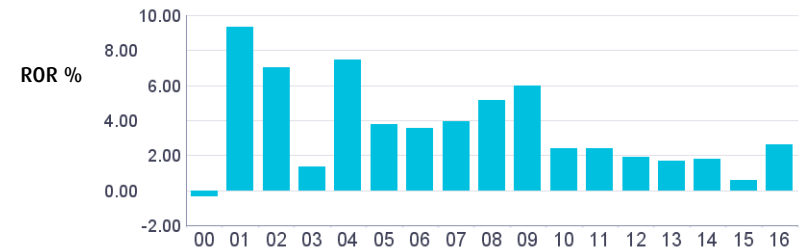
2017 Quarters	1st
Quarterly rates of return (%)	1.08
Cumulative rates of return (%)	1.08

Calendar years	2016	2015	2014	2013	2012	2011	2010	2009
Rates of return (%)	2.60	0.59	1.81	1.69	1.89	2.40	2.40	5.98
	2008	2007	2006	2005	2004	2003	2002	2001
	5.15	3.92	3.56	3.77	7.44	1.37	7.00	9.29
	2000							
	-0.33*							

### YEAR-TO-DATE PERFORMANCE

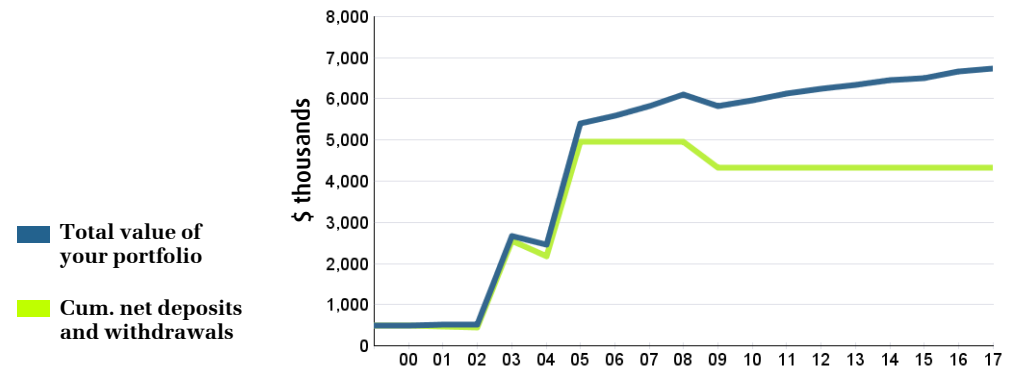


### CALENDAR YEARS PERFORMANCE



Calendar years	Net deposits and withdrawals	Total value of your portfolio	Previous balance	Change in value
2000	500,390	498,749		
2001	-28,750	513,749	498,749	15,001
2002	-31,250	516,249	513,749	2,500
2003	2,100,000	2,657,608	516,249	2,141,359
2004	-369,511	2,465,289	2,657,608	-192,319
2005	2,791,739	5,403,988	2,465,289	2,938,699
2006		5,596,262	5,403,988	192,274
2007		5,815,437	5,596,262	219,175
2008		6,114,663	5,815,437	299,226

### YOUR PORTFOLIO VALUE



YOUR PERFORMANCE REPORT AS OF MARCH 31, 2017  
 ACCOUNT 370-16378  
 ("OPERATING") CITY OF STRATFORD

Calendar years	Net deposits and withdrawals	Total value of your portfolio	Previous balance	Change in value
2009	-633,927	5,835,517	6,114,663	-279,147
2010		5,975,718	5,835,517	140,201
2011		6,118,854	5,975,718	143,136
2012		6,234,608	6,118,854	115,754
2013		6,339,929	6,234,608	105,321
2014		6,454,559	6,339,929	114,630
2015		6,492,672	6,454,559	38,113
2016		6,661,618	6,492,672	168,946
2017 YTD		6,733,591	6,661,618	71,973

\* - partial period.

YOUR PERFORMANCE REPORT AS OF MARCH 31, 2017  
 ACCOUNT 370-16378  
 ("OPERATING") CITY OF STRATFORD

## Time-weighted rates of return as of March 31, 2017 (continued)

### Benchmark comparison in Canadian \$

Market index	Year To Date	3 months	12 months	3 years	5 years	10 years	Since inception
Your Portfolio	1.08%	1.08%	3.27%	1.87%	1.83%	2.84%	3.65%
CDN T-bills	0.11%	0.11%	0.48%	0.63%	0.76%	1.21%	2.05%
CDN CPI (One Month Lag)	0.86%	0.86%	2.05%	1.48%	1.36%	1.61%	1.90%
FTSE TMX Canada Universe Bond Index	1.24%	1.24%	1.51%	4.09%	3.52%	4.82%	5.68%

Portfolio and all index rates of return are stated in Canadian \$ and are calculated on a total return basis (including price changes, dividend and interest income and accrued interest). Information contained herein has been obtained from sources which we believe to be reliable but is not guaranteed by BMO NB.

YOUR PERFORMANCE REPORT AS OF MARCH 31, 2017  
 ACCOUNT 370-16378  
 ("OPERATING") CITY OF STRATFORD



This report is for your information only. We calculate your rates of return on a total return basis, which includes price changes, dividend and interest income, and accrued interest. We obtained the information in this report from sources that we believe are reliable. Some of the information in this report may be based on information you gave us or information from third parties. You must not use or rely on the information in this report for tax purposes or as an official statement of your performance. If you do, we're not liable for any loss that results. We don't represent or warrant the information in this report and we're not liable for any errors or omissions in it. Some of the positions shown on this statement may be held at other financial institutions and may not be covered by the Canadian Investor Protection Fund. For more information about which positions are covered by the Canadian Investor Protection Fund, including which positions are held in segregation, see your monthly statements. Please contact your Investment Advisor if you have any questions about this report. ©"BMO (M-bar roundel symbol)" is a registered trade-mark of Bank of Montreal, used under license. ©"Nesbitt Burns" is a registered trade-mark of BMO Nesbitt Burns Inc. BMO Nesbitt Burns Inc. is a wholly-owned subsidiary of Bank of Montreal. BMO Wealth Management is the brand name for a business group consisting of Bank of Montreal and certain of its affiliates, including BMO Nesbitt Burns Inc., in providing wealth management products and services.

# Your portfolio report

as of April 13, 2017

## Overview of your portfolio

Account	Name	Type	Value on Mar 31, 2017	Value on Apr 13, 2017	Cash	Fixed income	Equity	Percent of total
370-16378	CITY OF STRATFORD, ("OPERATING")	Corporate	6,670,360	6,674,384	36.52%	63.48%	0.00%	100.00%
<b>Total portfolio value in Canadian \$</b>			<b>\$6,670,360</b>	<b>\$6,674,384</b>	<b>36.52%</b>	<b>63.48%</b>	<b>0.00%</b>	<b>100%</b>

## Questions?

### BILL BROWN WEALTH ADVISORY

WILLIAM BROWN  
(416) 359-6833  
william.brown@nbpcd.com

DAISUKE SHIMAKAWA  
(416) 359-6407  
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DANIELA LEUNG  
(416) 359-6360  
daniela.leung@nbpcd.com

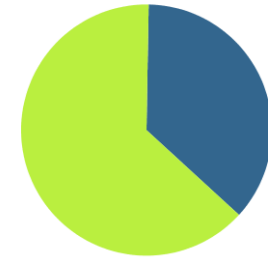
<http://www.bill-brown.ca>  
Fax : (416) 359-4206

CITY OF STRATFORD  
(OPERATING)  
ATTN ANDRE MORIN, CITY HALL  
1 WELLINGTON ST  
STRATFORD ON N5A 6W1

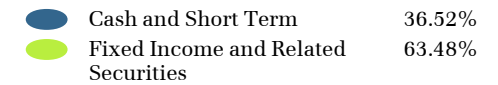
YOUR PORTFOLIO REPORT AS OF APRIL 13, 2017  
 ACCOUNT 370-16378  
 ("OPERATING") CITY OF STRATFORD

## Investment mix

	Cost value	Value	Percent of total	Annualized income	Yield
<b>Type of investment</b>					
Cash and short term	2,437,723	2,437,723	36.52%	30,631	1.24%
Fixed income and related securities	4,331,583	4,236,661	63.48%	148,349	2.11%
<b>Total portfolio value in Canadian \$</b>	<b>\$6,769,306</b>	<b>\$6,674,384</b>	<b>100%</b>	<b>\$178,980</b>	<b>1.79%</b>

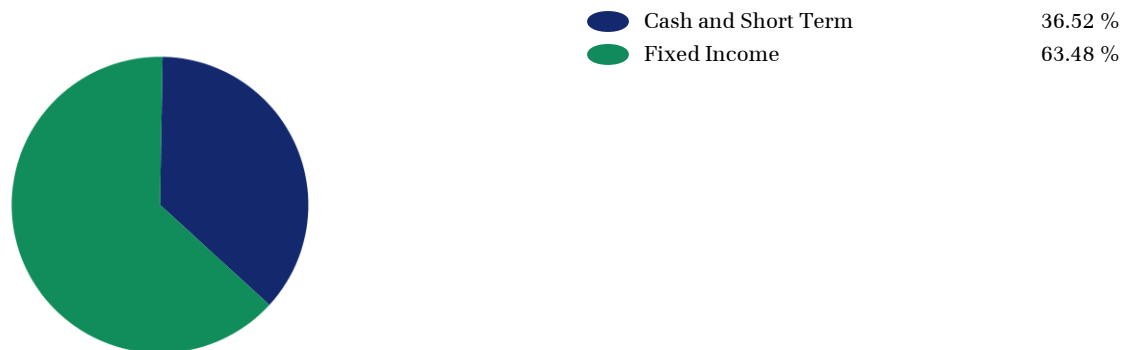


### Type of investment



YOUR PORTFOLIO REPORT AS OF APRIL 13, 2017  
 ACCOUNT 370-16378  
 ("OPERATING") CITY OF STRATFORD

## Details of your investments



Quantity	Description	Average cost price	Cost value	Market price	Market value	Percent of total	Div/ int.	Annualized income	Yield	Unrealized gain/loss	
										Value	Percent
Cash and short term											
310,131	Canadian \$		310,131		310,131	4.65%	0.10	310	0.10%		
786,790.320	BMO HISA PERSONAL CLASS I	1.000	786,790	1.000	786,790	11.79%	0.01	6,294	0.75%		
100,000	LAURBK GIC ANN 1.7%24APR17	100.000	100,000	100.000	100,000	1.50%	1.70	1,700	1.70%		
92,340	MTL TR GIC ANN 1.81%01MAY17	100.000	92,340	100.000	92,340	1.38%	1.81	1,671	1.81%		
591,610	MTL TR GIC ANN 1.75%22JUN17	100.000	591,610	100.000	591,610	8.86%	1.75	10,353	1.75%		
556,852	MTL TR GIC ANN 1.85%30JUN17	100.000	556,852	100.000	556,852	8.34%	1.85	10,302	1.85%		
Total cash and short term			\$2,437,723		\$2,437,723	36.52%		\$30,631	1.24%		
Fixed income and related securities											
Fixed income											
76,558	BMO GIC ANN 2.31%25APR18	100.000	76,558	100.000	76,558	1.15%	2.31	1,768	2.31%		
73,000	RES CIBC FF 2023 CALL 06JUN18	89.340	65,218	98.398	71,831	1.08%		1,017	1.42%	6,613	10.14
66,000	RES TD FF'23 CALL 09JUL18	89.130	58,826	98.211	64,819	0.97%		951	1.47%	5,993	10.19
394,000	GS FF-17**CALLED 5.2%19APR22	104.361	411,183	100.000	394,000	5.90%	5.20	20,488	5.44%	- 17,183	- 4.18



YOUR PORTFOLIO REPORT AS OF APRIL 13, 2017  
 ACCOUNT 370-16378  
 ("OPERATING") CITY OF STRATFORD

## Details of your investments

Quantity	Description	Average cost price	Cost value	Market price	Market value	Percent of total	Div/ int.	Annualized income	Yield	Unrealized gain/loss		
										Value	Percent	
Fixed income and related securities												
Fixed income												
616,000	CIBC DD+FF-2018 6% 06JUN23	114.450	705,012	105.220	648,155	9.71%	6.00	36,960	1.40%	- 56,857	- 8.06	
371,000	BMO FF-2019 NVCC 3.12% 19SEP24	104.570	387,955	102.670	380,906	5.71%	3.12	11,575	2.00%	- 7,049	- 1.82	
451,000	BNS DD+FF-2019 3.036% 18OCT24	105.269	474,763	103.400	466,334	6.99%	3.04	13,692	1.66%	- 8,429	- 1.78	
384,000	CIBC FF-2019 NVCC 3% 28OCT24	103.610	397,862	102.550	393,792	5.90%	3.00	11,520	1.98%	- 4,070	- 1.02	
1,085,000	RBC FF-2019 2.99% 06DEC24	105.106	1,140,400	103.460	1,122,541	16.82%	2.99	32,442	1.66%	- 17,859	- 1.57	
192,000	CDN WEST BK FF19 3.463% 17DEC24	103.940	199,565	103.190	198,125	2.97%	3.46	6,649	2.24%	- 1,440	- 0.72	
199,000	RBC FF-2020 NVCC 2.48% 04JUN25	100.430	199,856	100.940	200,871	3.01%	2.48	4,935	2.18%	1,015	0.51	
213,000	TD FF-2020 NVCC 2.982% 30SEP25	100.650	214,385	102.690	218,730	3.28%	2.98	6,352	2.18%	4,345	2.03	
Total fixed income			\$4,331,583		\$4,236,661	63.48%		\$148,349	2.11%	-\$94,922		
Total fixed income and related securities			\$4,331,583		\$4,236,661	63.48%		\$148,349	2.11%	-\$94,922		
Total portfolio value in Canadian \$			\$6,769,306		\$6,674,384	100%		\$178,980	1.79%	-\$94,922		

Debit/Credit interest rates on cash balances may be different from actual rates applied to your account.

This report is for your information purposes only. While every reasonable effort is made to provide the information set out in this report, BMO Nesbitt Burns Inc. makes no guarantee for the accuracy of this information, including the average cost on individual securities, and BMO Nesbitt Burns Inc. is not liable for any errors or omissions in this information. Further, the average cost value provided to you in this report may have been adjusted to reflect information provided to us by third parties or by you. Positions identified in this report with \* may be held at other financial institutions and may not be covered by the Canadian Investor Protection Fund (CIPF). Please consult the monthly statements you receive from the relevant financial institution(s) to determine CIPF coverage. Also, please consult the monthly statements you receive from BMO Nesbitt Burns Inc. to determine which positions were held in segregation. If there are any discrepancies between the transactions or positions shown on this report and those shown on your monthly statements, please contact your Investment Advisor.

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## MANAGEMENT REPORT

**Date:** April 18, 2017  
**To:** Finance & Labour Relations Sub-committee  
**From:** André Morin, Director of Corporate Services  
**Report#:** FIN17-013  
**Attachments:** 2017 SCC BIA Budget  
2016 SCC BIA Budget

**Title:** Adoption of Stratford City Centre Business Improvement Area (SCC BIA) 2017 Budget

**Objective:** To consider the 2017 operating budget of the Stratford City Centre Business Improvement Area.

**Background:** In accordance with the existing agreement with the City of Stratford and the SCC BIA, Council must approve the annual operating budget of this organization. Its 2017 budget is attached for review, as well as the approved 2016 budget for comparison.

**Analysis:** Representatives from SCC BIA will be attending the meeting to review the budget and answer questions.

**Financial Impact:** No financial impact for the City, as the approved amount is added to commercial tax billings as a business improvement area levy.

**Staff Recommendation:** **THAT the 2017 budget of the Stratford City Centre Business Improvement Area (BIA) be approved as submitted.**

---

André Morin, Director of Corporate Services

A handwritten signature in black ink that reads "Rob Horne". The letters are cursive and fluid, with the first name "Rob" and last name "Horne" clearly distinguishable.

---

Rob Horne, Chief Administrative Officer

**16 Budget**

<b>REVENUES</b>	
Tax Levy	\$ 198,634.66
Interest on Accounts	\$ 1,000.00
HST Rebate	\$ 10,000.00
<b>TOTAL REVENUES</b>	<b>\$ 209,634.66</b>

**EXPENSES**

	<b>Operating</b>	
200	CC Support Fees - Admin, Events, Membership	\$ 53,300.00
201/204	Office Operations	\$ 3,000.00
D202	Insurance	\$ 1,500.00
205	AGM / Membership Events	\$ 3,000.00
D208	Phone	\$ 1,500.00
D213	Anticipated Levy Refund to back up reserves	\$ 4,500.00
D245	Maps	\$ 2,000.00
D235	Directory Sign Maintenance	\$ 2,000.00
	<b>Events, Marketing and Beautification</b>	
D275	Canada Day	\$ 20,000.00
D007	Canada Day Revenues	\$ (7,000.00)
D275	Christmas (carolers/Santa/G-C's)	\$ 20,000.00
D275	Stratford Summer Music	\$ 6,000.00
D275	Misc. Event	\$ 1,250.00
D275	Carriage Rides	\$ 13,000.00
	Carriage Ride Revenue	\$ (2,000.00)
D275	Heritage Weekend	\$ 1,000.00
D258	Newsletter Production/Delivery	\$ 1,200.00
D261	Promotion	\$ 22,000.00
260	Website Maintenance & Hosting	\$ 1,000.00
D256	New Business Packages	\$ 1,000.00
D256	Other (Canada Day/Christmas g/c) Purchase	\$ 2,500.00
D256	STA contribution	\$ 40,000.00
D238	Beautification (maintenance, buying recycling/garbage/benches/racks)	\$ 52,500.00
	Destination Animation Fund	\$ 10,000.00
	<b>TOTAL EXPENSE</b>	<b>\$ 253,250.00</b>
	<b>NET INCOME/EXPENSES CURRENT YR</b>	<b>\$ (43,615.34)</b>
	<b>ACCUMULATED SURPLUS - JANUARY 1</b>	<b>\$ 120,197.84</b>
	<b>ACCUMULATED SURPLUS</b>	<b>\$ 76,582.50</b>
D257	<b>Gift Certificate Revenues</b>	<b>\$ 15,000.00</b>
D257	<b>Gift Certificate Payouts</b>	<b>\$ (15,000.00)</b>
	<b>G/Cs Difference Outstanding</b>	<b>\$ -</b>

## 17 Budget

REVENUES	
	Tax Levy \$ 208,634.66
	Interest on Accounts \$ 1,000.00
	HST Rebate \$ 10,000.00
D007	Canada Day Revenue \$ 4,000.00
D007	Carriage Ride Revenue \$ 2,000.00
D007	Christmas Revenue \$ 2,000.00
D007	Grants \$ 10,000.00
	<b>TOTAL REVENUES</b> \$ 237,634.66
EXPENSES	
	<b>Operating</b>
D200	CC Support Fees - Admin, Events, Membership \$ 63,300.00
D201/D204	Office Operations \$ 4,200.00
D202	Insurance \$ 1,700.00
D205	AGM / Membership Events \$ 3,000.00
D208	Phone \$ 700.00
D209	Bank Charges \$ 240.00
D213	Anticipated Levy Refund \$ 3,500.00
D245	Maps \$ 2,000.00
D235	Directory Sign Maintenance \$ 1,500.00
	<b>Events, Marketing and Beautification</b>
D275	Canada Day \$ 17,000.00
D275	Christmas (carolers/Santa/G-C's/promotion) \$ 25,000.00
D275	Stratford Summer Music \$ 6,000.00
D275	Misc. Event \$ 1,250.00
D275	Carriage Rides \$ 15,000.00
D275	Heritage Weekend \$ 1,000.00
D258	Newsletter Production/Delivery \$ 1,400.00
D261	Promotion \$ 22,000.00
D260	Website Maintenance & Hosting \$ 1,000.00
D256	New Business Packages \$ 500.00
D256	Other (Canada Day/Christmas g/c) Purchase \$ 1,500.00
D256	STA contribution \$ 40,000.00
D238	Beautification (maintenance, buying recycling/garbage/benches/racks) \$ 23,600.00
D265	Destination Animation Fund \$ 10,000.00
	<b>TOTAL EXPENSE</b> \$ 245,390.00
	<b>NET INCOME/EXPENSES CURRENT YR</b> \$ (7,755.34)
	<b>ACCUMULATED SURPLUS - JANUARY 1</b> \$ 81,859.43
	<b>ACCUMULATED SURPLUS</b> \$ 74,104.09
D257	<b>Gift Certificate Revenues</b> \$ 25,000.00
D257	<b>Gift Certificate Payouts</b> \$ (25,000.00)
	<b>G/Cs Difference Outstanding</b> \$ -



## MANAGEMENT REPORT

**Date:** May 8, 2017  
**To:** Finance & Labour Relations Committee  
**From:** Marilyn Pickering, Supervisor of Tax Revenue  
**Report#:** FIN17-017  
**Attachments:** 2017 Tax Shifts Proposed  
 2017 Tax Shifts Final  
 2017 Property Tax Impact Draft  
 2017 Property Tax Impact Final

**Title:** Amendments to the Budget and Tax Levy By-Law for the fiscal year ending December 31, 2017 (9-2017) and to the Tax Ratios By-law (10-2017).

**Objective:** To amend the 2017 property class tax ratio for the multi-residential and landfill property tax classes and to amend the 2017 tax rates for the multi-residential, residential and landfill property tax classes.

**Background:** In 2016, the Province did a review on the property taxation of multi-residential (7 or more units) apartment buildings and has taken steps to ensure the tax burden for multi-residential properties will be no higher in 2017 than it was in 2016. The purpose of the change in policy is to assist with affordable housing. For the 2017 tax year, municipalities with a multi-residential tax ratio that is 2.0 or higher will be restricted from increasing this burden and a full levy restriction has been implemented. This means that any budget levy increase will not be shifted onto the multi-residential tax class. This will also prevent any reassessment related shifts onto the multi-residential class. The multi-residential tax ratio for Stratford is currently 2.1539.

Of note is that this change will not impact the new multi-residential tax class (new multi-residential properties built after January 1, 2016) as the tax ratio is already at 1.0, the same as residential.

The 2017 Education rates have now been released by the Province.

A new landfill property class was introduced January 1, 2017. A landfill class tax rate and ratio must be set by by-law annually.

**Analysis:** There are 3 items that have changed since City Council has approved the 2017 Budget which will impact the previously calculated 2017 property tax impacts.

2016 Assessment Growth – As we were waiting for the final education rates, City staff decided not to close the “cut-off” dates for assessment changes until recently. This provided an opportunity for further adjustments to be made leading to an increase in the 2016 assessment growth of \$47,532.

Multi-Residential Ratio Levy Restriction – this change in Provincial policy creates a tax shift from the multi-residential tax class to all of the other property classes.

Education Rates – The Province of Ontario has released the 2017 education rates and they are lower than originally estimated.

The Landfill property is owned by the City of Stratford and the new tax ratio and rate will have no impact on the Budget as the property is exempt from property tax.

**Financial Impact:** The revised 2017 Final Property tax summary is below:

- Total 2017 Municipal Tax Levy is **\$55,063,862** (2016 was \$53,385,938, 2015 adjusted levy was \$53,560,785)
- Net 2017 Tax Levy Increase is **2.72%** (Changed from 2.81%) (2016 Net Tax Levy Increase was 2.72%)
- Total 2017 Municipal Tax Levy increase is **3.14%** (2016 was 4.09%)
- Average 2017 Residential Municipal property tax increase is **3.24%** (Changed from **2.86%**)
- Average 2017 Residential Total property tax increase is **2.48%** (Changed from **2.81%**) (including education rates)
- The average Residential tax bill will increase by approximately **\$89.13** (Changed from **\$101.00**) per year (based on average assessment of \$262,315)

Detailed 2017 Tax Shift and Property Tax Impact information is attached for reference.

**Staff Recommendation: THAT the Budget and Tax Levy for the fiscal year ending December 31, 2017 By-law 9-2017 and the Tax Ratios By-law 10-2017 be amended to reflect changes made to the Multi-Residential, Residential, and Landfill property tax classes.**




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Marilyn Pickering, Supervisor of Tax Revenue

A handwritten signature in black ink, appearing to read 'André Morin'.

---

André Morin, Director of Corporate Services

A handwritten signature in black ink, appearing to read 'Rob Horne'.

---

Rob Horne, Chief Administrative Officer



## CITY OF STRATFORD - Proposed 2017 Levy Tax Shifts

	2016 Total Year End Taxation			2017 Estimated Total Taxation (\$)			Difference Between 2016 and 2017 Taxation					
Class	Municipal	Education	Total 2016	Municipal	Education	Total 2017	Municipal		Education		Total Change	
							\$	%	\$	%	\$	%
Taxable												
Residential	34,673,715	0	34,673,715	35,665,589	0	35,665,589	991,874	2.86%	0	0.00%	991,874	2.86%
New Multi-residential	108,328	0	108,328	103,545	0	103,545	-4,783	-4.42%	0	0.00%	-4,783	-4.42%
Multi-residential	3,958,838	0	3,958,838	4,198,299	0	4,198,299	239,461	6.05%	0	0.00%	239,461	6.05%
Com. Occupied	9,407,034	0	9,407,034	9,483,190	0	9,483,190	76,156	0.81%	0	0.00%	76,156	0.81%
Com. Exc. Land	37,748	0	37,748	37,725	0	37,725	-23	-0.06%	0	0.00%	-23	-0.06%
Com. Vac. Land	64,322	0	64,322	65,877	0	65,877	1,555	2.42%	0	0.00%	1,555	2.42%
Shopping Occ.	994,647	0	994,647	1,059,727	0	1,059,727	65,080	6.54%	0	0.00%	65,080	6.54%
Office Occupied	48,109	0	48,109	53,113	0	53,113	5,204	10.82%	0	0.00%	5,204	10.82%
Ind. Occupied	1,962,560	0	1,962,560	1,981,857	0	1,981,857	23,296	1.19%	0	0.00%	23,296	1.19%
Ind. Exc. Land	43,541	0	43,541	45,169	0	45,169	1,727	3.97%	0	0.00%	1,727	3.97%
Ind. Vac. Land	91,629	0	91,629	98,365	0	98,365	6,936	7.57%	0	0.00%	6,936	7.57%
Large Ind. Occ.	1,711,136	0	1,711,136	1,790,592	0	1,790,592	79,457	4.64%	0	0.00%	79,457	4.64%
Large Ind. Exc.	9,497	0	9,497	9,651	0	9,651	153	1.62%	0	0.00%	153	1.62%
Pipelines	150,432	0	150,432	154,167	0	154,167	3,736	2.48%	0	0.00%	3,736	2.48%
Farm	35,410	0	35,410	42,468	0	42,468	7,059	19.93%	0	0.00%	7,059	19.93%
Managed Forests	0	0	0	0	0	0	0	0.00%	0	0.00%	0	0.00%
Com Total Taxable	10,551,859	0	10,551,859	10,699,832	0	10,699,832	147,972	1.40%	0	0.00%	147,972	1.40%
Ind Total Taxable	3,818,364	0	3,818,364	3,929,933	0	3,929,933	111,570	2.92%	0	0.00%	111,570	2.92%
Total Taxable	53,296,946	0	53,296,946	54,793,833	0	54,793,833	1,496,888	2.81%	0	0.00%	1,496,888	2.81%
Payment in Lieu												
Com. Occupied	261,980	0	261,980	268,006	0	268,006	6,025	2.30%	0	0.00%	6,025	2.30%
Com. Vac. Land	1,865	0	1,865	2,015	0	2,015	150	8.03%	0	0.00%	150	8.03%
Com Total PIL	263,846	0	263,846	270,021	0	270,021	6,175	2.34%	0	0.00%	6,175	2.34%
Ind Total PIL	0	0	0	0	0	0	0	0.00%	0	0.00%	0	0.00%
Total PIL	263,846	0	263,846	270,021	0	270,021	6,175	2.34%	0	0.00%	6,175	2.34%
Com Grand Total	10,815,705	0	10,815,705	10,969,852	0	10,969,852	154,147	1.43%	0	0.00%	154,147	1.43%
Ind Grand Total	3,818,364	0	3,818,364	3,929,933	0	3,929,933	111,570	2.92%	0	0.00%	111,570	2.92%
Grand Total	53,560,792	0	53,560,792	55,063,854	0	55,063,854	1,503,062	2.81%	0	0.00%	1,503,062	2.81%

## CITY OF STRATFORD - FINAL 2017 Levy and Tax Shifts

Class	2016 Total Year End Taxation			2017 Estimated Total Taxation (\$)			Difference Between 2016 and 2017 Taxation					
	Municipal	Education	Total 2016	Municipal	Education	Total 2017	Municipal		Education		Total Change	
							\$	%	\$	%	\$	%
<b>Taxable</b>												
Residential	34,673,715	5,369,474	40,043,189	35,796,029	5,240,213	41,036,242	1,122,314	3.24%	-129,261	-2.41%	993,053	2.48%
New Multi-residential	108,328	16,762	125,090	103,924	15,202	119,126	-4,405	-4.07%	-1,560	-9.31%	-5,964	-4.77%
Multi-residential	3,958,838	284,399	4,243,237	3,965,816	286,173	4,251,989	6,978	0.18%	1,774	0.62%	8,752	0.21%
Com. Occupied	9,407,034	5,213,591	14,620,625	9,517,874	5,157,921	14,675,795	110,841	1.18%	-55,670	-1.07%	55,170	0.38%
Com. Exc. Land	37,748	20,890	58,638	37,863	20,453	58,316	115	0.30%	-437	-2.09%	-322	-0.55%
Com. Vac. Land	64,322	37,510	101,831	66,118	38,011	104,129	1,796	2.79%	501	1.34%	2,297	2.26%
Shopping Occ.	994,647	570,562	1,565,209	1,063,603	599,917	1,663,520	68,956	6.93%	29,355	5.14%	98,311	6.28%
Shopping Exc.	0	0	0	0	0	0	0	0.00%	0	0.00%	0	0.00%
Office Occupied	48,109	28,055	76,164	53,508	30,761	84,270	5,399	11.22%	2,706	9.65%	8,106	10.64%
Office Exc. Land	0	0	0	0	0	0	0	0.00%	0	0.00%	0	0.00%
Ind. Occupied	1,962,560	848,589	2,811,149	1,991,802	807,440	2,799,242	29,241	1.49%	-41,148	-4.85%	-11,907	-0.42%
Ind. Exc. Land	43,541	18,914	62,455	45,404	18,456	63,860	1,863	4.28%	-458	-2.42%	1,405	2.25%
Ind. Vac. Land	91,629	40,402	132,031	98,860	40,710	139,571	7,231	7.89%	308	0.76%	7,540	5.71%
Large Ind. Occ.	1,711,136	682,584	2,393,719	1,795,953	676,389	2,472,342	84,817	4.96%	-6,195	-0.91%	78,622	3.28%
Large Ind. Exc.	9,497	4,093	13,590	9,680	3,901	13,581	182	1.92%	-192	-4.69%	-9	-0.07%
Landfills NEW	0	0	0	0	0	0	0	0.00%	0	0.00%	0	0.00%
Pipelines	150,432	96,819	247,251	154,731	95,529	250,260	4,300	2.86%	-1,290	-1.33%	3,010	1.22%
Farm	35,410	5,479	40,889	42,624	6,235	48,859	7,214	20.37%	756	13.80%	7,970	19.49%
Managed Forests	0	0	0	0	0	0	0	0.00%	0	0.00%	0	0.00%
<b>Com Total Taxable</b>	<b>10,551,859</b>	<b>5,870,609</b>	<b>16,422,468</b>	<b>10,738,966</b>	<b>5,847,063</b>	<b>16,586,030</b>	<b>187,107</b>	<b>1.77%</b>	<b>-23,545</b>	<b>-0.40%</b>	<b>163,562</b>	<b>1.00%</b>
<b>Ind Total Taxable</b>	<b>3,818,364</b>	<b>1,594,581</b>	<b>5,412,945</b>	<b>3,941,699</b>	<b>1,546,896</b>	<b>5,488,595</b>	<b>123,335</b>	<b>3.23%</b>	<b>-47,685</b>	<b>-2.99%</b>	<b>75,650</b>	<b>1.40%</b>
<b>Total Taxable</b>	<b>53,296,946</b>	<b>13,238,123</b>	<b>66,535,069</b>	<b>54,743,788</b>	<b>13,037,312</b>	<b>67,781,101</b>	<b>1,446,843</b>	<b>2.71%</b>	<b>-200,811</b>	<b>-1.52%</b>	<b>1,246,032</b>	<b>1.87%</b>
<b>Payment in Lieu</b>												
Com. Occupied	261,980	103,383	365,363	268,986	103,235	372,220	7,005	2.67%	-148	-0.14%	6,857	1.88%
Com. Vac. Land	1,865	1,088	2,953	2,023	1,163	3,185	157	8.43%	75	6.89%	232	7.86%
Landfills NEW	47,532	27,719	75,251	49,068	28,366	77,434	1,536	3.23%	647	2.33%	2,183	2.90%
<b>Com Total PIL</b>	<b>263,846</b>	<b>104,471</b>	<b>368,317</b>	<b>271,008</b>	<b>104,397</b>	<b>375,406</b>	<b>7,162</b>	<b>2.71%</b>	<b>-73</b>	<b>-0.07%</b>	<b>7,089</b>	<b>1.92%</b>
<b>Ind Total PIL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	<b>0.00%</b>
<b>Total PIL</b>	<b>311,378</b>	<b>132,189</b>	<b>443,567</b>	<b>320,076</b>	<b>132,763</b>	<b>452,840</b>	<b>8,698</b>	<b>2.79%</b>	<b>574</b>	<b>0.43%</b>	<b>9,272</b>	<b>2.09%</b>
<b>Com Grand Total</b>	<b>10,815,705</b>	<b>5,975,079</b>	<b>16,790,785</b>	<b>11,009,974</b>	<b>5,951,461</b>	<b>16,961,435</b>	<b>194,269</b>	<b>1.80%</b>	<b>-23,619</b>	<b>-0.40%</b>	<b>170,651</b>	<b>1.02%</b>
<b>Ind Grand Total</b>	<b>3,818,364</b>	<b>1,594,581</b>	<b>5,412,945</b>	<b>3,941,699</b>	<b>1,546,896</b>	<b>5,488,595</b>	<b>123,335</b>	<b>3.23%</b>	<b>-47,685</b>	<b>-2.99%</b>	<b>75,650</b>	<b>1.40%</b>
<b>Grand Total</b>	<b>53,608,324</b>	<b>13,370,313</b>	<b>66,978,636</b>	<b>55,063,865</b>	<b>13,170,075</b>	<b>68,233,940</b>	<b>1,455,541</b>	<b>2.72%</b>	<b>-200,237</b>	<b>-1.50%</b>	<b>1,255,304</b>	<b>1.87%</b>

## 2017 Final Property Tax Impact - DRAFT

RESIDENTIAL CLASS	
# of RT Properties	11,151
RT - 2016 Avg Assessment	\$255,900
RT - 2017 Avg Assessment	\$262,315
RT - 2016 Avg Municipal Tax	\$3,109.15
RT - 2017 Avg Municipal Tax	\$3,198.13
RT - 2016 Avg Total Tax	\$3,590.24
RT - 2017 Avg Total Tax	\$3,691.28
Average Increase - \$	\$101.04
Average Increase - %	2.81%
Largest Increase - \$	\$25,323.77
Largest Increase - %	51.54%
Largest Decrease - \$	-\$3,397.84
Largest Decrease - %	-98.13%

2.86%

2.81%

Distribution Table - \$		Distribution Table - %	
-\$3,000	2	-10.00%	140
-\$1,000	20	-5.00%	194
-\$500	32	-3.00%	134
-\$100	350	-2.00%	70
\$0	320	-1.00%	78
\$50	1244	0.00%	108
\$100	2958	1.00%	546
\$150	3600	2.00%	1276
\$250	2292	3.00%	2294
\$500	309	4.00%	2595
\$750	11	6.00%	2663
\$1,000	3	8.00%	737
\$2,000	6	10.00%	225
\$5,000	3	15.00%	73
\$26,000	1	55.00%	18

MULTI-RESIDENTIAL CLASS	
# of MT Properties	94
MT - 2016 Avg Assessment	\$1,704,172
MT - 2017 Avg Assessment	\$1,791,128
MT - 2016 Avg Municipal Tax	\$43,267.72
MT - 2017 Avg Municipal Tax	\$45,764.29
MT - 2016 Avg Total Tax	\$46,471.57
MT - 2017 Avg Total Tax	\$49,131.61
Average Increase - \$	\$2,660.05
Average Increase - %	5.72%
Largest Increase - \$	\$16,998.28
Largest Increase - %	77.89%
Largest Decrease - \$	-\$3,397.84
Largest Decrease - %	-54.99%

5.77%

5.72%

Distribution Table - \$		Distribution Table - %	
-\$1,000	6	-10.00%	4
-\$500	0	-5.00%	1
\$0	1	-2.50%	1
\$500	4	-1.00%	1
\$1,000	4	0.00%	0
\$1,500	16	1.00%	1
\$2,000	6	2.00%	1
\$5,000	40	3.00%	4
\$7,500	8	4.00%	3
\$10,000	5	5.00%	6
\$12,500	2	8.00%	20
\$15,000	0	10.00%	41
\$17,500	2	15.00%	9
\$20,000	0	25.00%	0
\$25,000	0	80.00%	2

COMMERCIAL CLASS	
# of CT Properties	572
CT - 2016 Avg Assessment	\$464,961
CT - 2017 Avg Assessment	\$465,152
CT - 2016 Avg Municipal Tax	\$11,162.50
CT - 2017 Avg Municipal Tax	\$11,205.74
CT - 2016 Avg Total Tax	\$17,671.95
CT - 2017 Avg Total Tax	\$17,717.86
Average Increase - \$	\$45.91
Average Increase - %	0.26%
Largest Increase - \$	\$24,405.82
Largest Increase - %	64.02%
Largest Decrease - \$	-\$131,146.91
Largest Decrease - %	-35.74%

0.39%

0.26%

Distribution Table - \$		Distribution Table - %	
-\$5,000	7	-25.00%	4
-\$2,500	10	-15.00%	13
-\$1,000	43	-10.00%	32
-\$500	41	-5.00%	78
-\$250	45	-2.50%	39
\$0	60	-1.00%	24
\$100	89	0.00%	16
\$250	79	1.00%	62
\$500	59	2.00%	52
\$750	47	3.00%	49
\$1,000	28	5.00%	73
\$2,500	28	8.00%	70
\$5,000	20	15.00%	47
\$10,000	10	25.00%	7
\$25,000	6	75.00%	6

INDUSTRIAL CLASS	
# of IT Properties	75
IT - 2016 Avg Assessment	\$712,429
IT - 2017 Avg Assessment	\$741,679
IT - 2016 Avg Municipal Tax	\$48,836.06
IT - 2017 Avg Municipal Tax	\$50,199.77
IT - 2016 Avg Total Tax	\$70,369.39
IT - 2017 Avg Total Tax	\$72,574.55
Average Increase - \$	\$2,205.16
Average Increase - %	3.13%
Largest Increase - \$	\$73,754.96
Largest Increase - %	52.81%
Smallest Increase - \$	-\$19,927.47
Smallest Increase - %	-13.67%

2.79%

3.13%

Distribution Table - \$		Distribution Table - %	
-\$5,000	3	-10.00%	3
-\$2,500	2	-5.00%	7
-\$1,000	6	-2.50%	9
-\$500	4	-1.00%	5
\$0	19	0.00%	10
\$250	14	1.00%	12
\$500	4	2.00%	6
\$750	2	3.00%	8
\$1,000	3	4.00%	2
\$1,500	3	5.00%	3
\$2,000	1	8.00%	4
\$3,000	3	10.00%	1
\$5,000	5	15.00%	2
\$25,000	3	25.00%	1
\$75,000	3	55.00%	2

DRAFT

## 2017 Final Property Tax Impact

RESIDENTIAL CLASS	
# of RT Properties	11,151
RT - 2016 Avg Assessment	\$255,900
RT - 2017 Avg Assessment	\$262,315
RT - 2016 Avg Municipal Tax	\$3,109.15
RT - 2017 Avg Municipal Tax	\$3,209.83
RT - 2016 Avg Total Tax	\$3,590.24
RT - 2017 Avg Total Tax	\$3,679.37
Average Increase - \$	\$89.13
Average Increase - %	2.48%
Largest Increase - \$	\$25,020.98
Largest Increase - %	51.05%
Largest Decrease - \$	-\$3,398.05
Largest Decrease - %	-98.14%

3.24%

2.48%

Distribution Table - \$		Distribution Table - %	
-\$3,000	2	-10.00%	149
-\$1,000	20	-5.00%	207
-\$500	36	-3.00%	134
-\$100	356	-2.00%	67
\$0	371	-1.00%	97
\$50	1678	0.00%	131
\$100	3281	1.00%	879
\$150	3380	2.00%	1512
\$250	1794	3.00%	2632
\$500	211	4.00%	2337
\$750	11	6.00%	2144
\$1,000	2	8.00%	596
\$2,000	5	10.00%	182
\$5,000	3	15.00%	66
\$26,000	1	55.00%	18

MULTI-RESIDENTIAL CLASS	
# of MT Properties	94
MT - 2016 Avg Assessment	\$1,704,172
MT - 2017 Avg Assessment	\$1,791,128
MT - 2016 Avg Municipal Tax	\$43,267.72
MT - 2017 Avg Municipal Tax	\$43,295.10
MT - 2016 Avg Total Tax	\$46,471.57
MT - 2017 Avg Total Tax	\$46,501.22
Average Increase - \$	\$29.65
Average Increase - %	0.06%
Largest Increase - \$	\$6,356.24
Largest Increase - %	68.13%
Largest Decrease - \$	-\$3,398.05
Largest Decrease - %	-57.46%

0.06%

0.06%

Distribution Table - \$		Distribution Table - %	
-\$1,000	13	-10.00%	5
-\$500	3	-5.00%	3
\$0	12	-2.50%	5
\$500	21	-1.00%	7
\$1,000	17	0.00%	8
\$1,500	6	1.00%	2
\$2,000	6	2.00%	11
\$5,000	14	3.00%	22
\$7,500	2	4.00%	19
\$10,000	0	5.00%	7
\$12,500	0	8.00%	2
\$15,000	0	10.00%	1
\$17,500	0	15.00%	0
\$20,000	0	25.00%	0
\$25,000	0	80.00%	2

COMMERCIAL CLASS	
# of CT Properties	572
CT - 2016 Avg Assessment	\$464,961
CT - 2017 Avg Assessment	\$465,152
CT - 2016 Avg Municipal Tax	\$11,162.50
CT - 2017 Avg Municipal Tax	\$11,246.72
CT - 2016 Avg Total Tax	\$17,671.95
CT - 2017 Avg Total Tax	\$17,712.33
Average Increase - \$	\$40.38
Average Increase - %	0.23%
Largest Increase - \$	\$24,357.52
Largest Increase - %	63.96%
Largest Decrease - \$	-\$131,220.51
Largest Decrease - %	-35.76%

0.75%

0.23%

Distribution Table - \$		Distribution Table - %	
-\$5,000	7	-25.00%	4
-\$2,500	10	-15.00%	13
-\$1,000	43	-10.00%	32
-\$500	42	-5.00%	78
-\$250	45	-2.50%	39
\$0	60	-1.00%	24
\$100	92	0.00%	17
\$250	76	1.00%	62
\$500	59	2.00%	52
\$750	47	3.00%	49
\$1,000	29	5.00%	72
\$2,500	26	8.00%	71
\$5,000	20	15.00%	46
\$10,000	10	25.00%	7
\$25,000	6	75.00%	6

INDUSTRIAL CLASS	
# of IT Properties	75
IT - 2016 Avg Assessment	\$712,429
IT - 2017 Avg Assessment	\$741,679
IT - 2016 Avg Municipal Tax	\$48,836.06
IT - 2017 Avg Municipal Tax	\$50,350.06
IT - 2016 Avg Total Tax	\$70,369.39
IT - 2017 Avg Total Tax	\$71,084.02
Average Increase - \$	\$714.63
Average Increase - %	1.02%
Largest Increase - \$	\$61,355.72
Largest Increase - %	49.67%
Smallest Increase - \$	-\$25,028.64
Smallest Increase - %	-15.44%

3.10%

1.02%

Distribution Table - \$		Distribution Table - %	
-\$5,000	4	-10.00%	5
-\$2,500	8	-5.00%	9
-\$1,000	10	-2.50%	13
-\$500	12	-1.00%	20
\$0	18	0.00%	5
\$250	11	1.00%	8
\$500	0	2.00%	2
\$750	3	3.00%	3
\$1,000	1	4.00%	1
\$1,500	0	5.00%	0
\$2,000	1	8.00%	4
\$3,000	1	10.00%	0
\$5,000	1	15.00%	3
\$25,000	2	25.00%	0
\$75,000	3	55.00%	2



## MANAGEMENT REPORT

**Date:** December 20, 2016  
**To:** Finance & Labour Relations Sub-Committee  
**From:** Mike Mortimer, Manager of Environmental Services  
**Report#:** FIN16-082  
**Attachments:** None

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**Title:** High Water and Sanitary Bill, 315 Hibernia Street

**Objective:** To provide details to Council of the request to waive the excess water and sanitary costs for 315 Hibernia Street in relation to a plumbing malfunction that occurred on the property from October to November of 2016.

**Background:** Ms. Ruth Commerford, owner of 315 Hibernia Street, is requesting relief of her excess water and sanitary costs as a result of a plumbing malfunction that occurred on the property in October to November of 2016. This was not realized until a high water bill caused further investigation. A contracted plumber concluded that it was likely a running toilet.

**Analysis:** As a result of the malfunction, Ms. Commerford was charged for a total of 410 cubic meters during the billing period of October to November 2016. This amounts to total usage amounts of \$1099.47 in water and sewer charges.

A review of past billing indicates an average usage of approximately 8 cubic metres of water per billing period.

It should be noted that starting as far back as August, increased usage was apparent above the average of 8 m<sup>3</sup> (18 m<sup>3</sup> – August, 39 m<sup>3</sup> – September, 25 m<sup>3</sup> –October). These excess amounts have not been requested to be waived.

The Water Use By-law states that all metered water shall be charged.

"The water consumed on all premises in the City as indicated by the meter on each respective property shall be charged for at the rates as indicated

in the City's Fees and Charges By-law, including the imposition and payment of a service charge".

A running toilet would have been discharged to the sanitary, and therefore, there is no policy currently in place that allows for waiving of the sanitary fees.

**Financial Impact:** Based on the average consumption of 8 cubic meters of water per month, the average billing for water and sanitary is \$32.66 per month. Therefore, a total of \$1062.81 is the request to be waived for excess water and sanitary charges.

The service charge of \$2.00 per month for water and sanitary is not impacted and therefore, not included in the calculations.

**Staff Recommendation:**

**That the report on the high water bill for 315 Hibernia Street be received for information;**

**OR**

**That Council provide direction to staff.**




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Mike Mortimer, Manager of Environmental Services




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Ed Dujlovic, Director of Infrastructure & Development Services




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Rob Horne, Chief Administrative Officer



**BY-LAW NUMBER     -2017  
OF  
THE CORPORATION OF THE CITY OF STRATFORD**

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BEING a by-law to amend By-law 9-2017, to revise the budget and tax levy for the fiscal year ending December 31, 2017.

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**WHEREAS** Council of The Corporation of the City of Stratford adopted By-law 9-2017 to adopt the budget and tax levy and to govern and regulate the finances of The Corporation of the City of Stratford for the fiscal year ending December 31, 017;

**AND WHEREAS** it is deemed necessary to amend By-law 9-2017 to revise certain tax rates;

**NOW THEREFORE BE IT ENACTED** by Council of The Corporation of the City of Stratford as follows:

1. That Schedule "B" to By-law 9-2017 is hereby repealed and replaced with Schedule "B" attached hereto.
2. That Schedule "B" attached hereto forms part of this By-law.
3. That all other provisions of By-law 9-2017 as amended, remain in force and effect.
4. This By-law shall come into force and take effect upon Final Passage.

Read a FIRST, SECOND and THIRD Time and

FINALLY PASSED this 23rd day of May, 2017.

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Mayor – Daniel B. Mathieson

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Clerk – Joan Thomson

**Schedule "B" to By-law -2017  
passed this 23rd day of May, 2017**

**Amending By-law 9-2017**

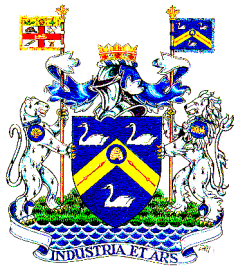
1. That the tax rates of The Corporation of the City of Stratford for the year 2017 for the purposes mentioned in this By-law, but not including local improvement rates or other special rates collected as taxes, shall be as follows:

<u>Class</u>	<u>General</u>
Residential-English Public	0.01223654
Residential-English Separate	0.01223654
Residential-No Support	0.01223654
Residential-French Public	0.01223654
Residential-French Separate	0.01223654
Residential-Education Only	0.00000000
Multi-Residential-English Public	0.02480569
Multi-Residential-English Separate	0.02480569
Multi-Residential-No Support	0.02480569
Multi-Residential-French Public	0.02480569
Multi-Residential-French Separate	0.02480569
New Multi-Residential-English Public	0.01223654
New Multi-Residential-English Separate	0.01223654
Commercial Occupied-No Support	0.02417863
Commercial Excess Land-No Support	0.01692504
Commercial Vacant Land-No Support	0.01692504
Shopping Occupied-No Support	0.02417863
Shopping Occupied-New Constr-No Support	0.02417863
Commercial New Construction-No Support	0.02417863
Commercial New Construction-Excess Land	0.01692504
Office Occupied-No Support	0.02417863
Industrial Occupied-No Support	0.03375437
Industrial Excess Land-No Support	0.02194034
Industrial Vacant Land-No Support	0.02194034
Industrial-New Construction-No Support	0.03375437
Industrial-New Construction-Excess Land	0.02194034
Large Ind-New Construction-No Support	0.03375437
Large Ind-New Constr-Excess L-No Support	0.02194034
Large Industrial Occupied-No Support	0.03375437
Large Industrial-Excess Land-No Support	0.02194034
Pipelines-No Support	0.01846494
Farmlands-English Public	0.00305913
Farmlands-English Separate	0.00305913

Payments in Lieu

Residential-English Public	0.01223654
Commercial Occupied-CF-No Support	0.02417863
Commercial Occupied-CG-No Support	0.02417863
Commercial Occupied-Shared	0.02417863
Commercial Vacant Land-Shared	0.01692504
Commercial Vacant Land-No Support	0.01692504
Industrial Occupied-No Support	0.03375437
Industrial Vacant Land-Shared	0.02194034
Landfill	0.02404484





**BY-LAW NUMBER     -2017**  
**OF**  
**THE CORPORATION OF THE CITY OF STRATFORD**

BEING a by-law to amend By-law 10-2017 to revise the Tax Ratios for area municipal purposes for the year 2017 in the City of Stratford.

**WHEREAS** the Council of The Corporation of the City of Stratford adopted By-law 10-2017 to set Tax Ratios for area municipal purposes for 2017;

**AND WHEREAS** it is necessary to amend By-law 10-2017 to revise certain tax ratios;

**NOW THEREFORE BE IT ENACTED** by Council of The Corporation of the City of Stratford as follows:

1. That the chart in Paragraph 1 of By-law 10-2017 is hereby repealed and replaced with the following Property Class and Tax Ratios for the taxation year 2017:

Property Class	Tax Ratio
a. Residential/farm	1.000000
b. Multi-residential	2.089039
c. New Multi-residential	1.000000
d. Commercial	1.975937
e. Industrial	2.799943
f. Pipelines	1.509000
g. Farmlands	0.250000
h. Landfill	1.965003

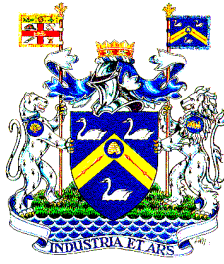
2. All other provisions of By-law 10-2017 shall remain in force and effect.
3. This By-law shall come into force and take effect upon Final Passage.

Read a FIRST, SECOND and THIRD Time and

FINALLY PASSED this 23rd day of May, 2017.

\_\_\_\_\_  
Mayor – Daniel B. Mathieson

\_\_\_\_\_  
Clerk – Joan Thomson



**BY-LAW NUMBER     -2017  
OF  
THE CORPORATION OF THE CITY OF STRATFORD**

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BEING a By-law to authorize the entering into and execution of an extension agreement with Feline Friends Network of Stratford for the provision of Trap Neuter Return (TNR) Program for a three-year term to 2020.

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**WHEREAS** Section 8.(1) of the *Municipal Act, 2001, S.O. 2001, c.25 as amended*, provides that the powers of a municipality under this or any other Act, shall be interpreted broadly so as to confer broad authority on the municipality to enable the municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

**AND WHEREAS** Section 9 of the *Municipal Act, 2001*, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

**AND WHEREAS** Section 10.(1) of the *Municipal Act 2001* provides that a single-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

**AND WHEREAS** with the consent of Council of The Corporation of the City of Stratford (hereinafter referred to as the "City") Feline Friends Network of Stratford has established a Trap Neuter Return (TNR) Program for Feral Cats;

**AND WHEREAS** the City and Feline Friends Network of Stratford entered into an agreement dated the 1st day of July 2014 to set out the terms and conditions for the TNR Program;

**AND WHEREAS** the City and Feline Friends Network of Stratford wish to enter into an extension agreement to set out the terms and conditions for the continuation of the TNR Program for a three-year term;

**NOW THEREFORE BE IT ENACTED** by Council of The Corporation of the City of Stratford as follows:

1. That the Agreement dated the 23rd day of May, 2017 between The Corporation of the City of Stratford and Feline Friends Network of Stratford for the continuation of a Trap Neuter Return Program be entered into and the Mayor and Clerk or their respective delegates be and hereby authorized to execute the said agreement and all other documents related to this matter, on behalf of and for this corporation and to affix the corporate seal thereto.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 23rd day of May, 2017.

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Mayor – Daniel B. Mathieson

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Clerk – Joan Thomson



**BY-LAW NUMBER      -2017**  
**OF**  
**THE CORPORATION OF THE CITY OF STRATFORD**

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BEING a By-law to authorize the entering into and execution of an agreement with Her Majesty the Queen in Right of Ontario as represented by the Ministry of Community Safety and Correctional Services, Stratford Police Services Board and The Corporation of the City of Stratford with respect to the Safer Communities - 1000 Officers Partnership Program.

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**WHEREAS** Section 8.(1) of the *Municipal Act, 2001, S.O. 2001, c.25* as amended, provides that the powers of a municipality under this or any other Act, shall be interpreted broadly so as to confer broad authority on the municipality to enable the municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

**AND WHEREAS** Section 9 of the *Municipal Act, 2001* provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

**AND WHEREAS** Section 10.(1) of the *Municipal Act, 2001* provides that a single tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

**AND WHEREAS** the Province of Ontario in 2003 established the Safer Communities – 1000 Officers Partnership Program as part of the government's commitment to make Ontario communities safer by enhancing police visibility;

**AND WHEREAS** the Province of Ontario, The Corporation of the City of Stratford and Stratford Police Services Board have entered into agreements to continue funding and participation in the Safer Communities – 1000 Officers Partnership Program;

**AND WHEREAS** the Province wishes to continue to fund the activities of the Stratford Police Services Board for the purposes of supporting its contribution to the Board's budget to maintain the increased number of sworn officers of the Stratford Police Service for enhanced police visibility;

**AND WHEREAS** it is deemed necessary to enter into a further agreement with The Corporation of the City of Stratford to continue participation in the program;

**NOW THEREFORE BE IT ENACTED** by Council of The Corporation of the City of Stratford as follows:

1. That the Agreement dated the 1<sup>st</sup> day of July, 2017 between The Corporation of the City of Stratford and Her Majesty The Queen in Right of Ontario as represented by the Minister of Community Safety and Correctional Services, and Stratford Police Services Board, with respect to continued funding for the Safer Communities - 1000 Officers Partnership Program, be entered into and the Mayor and Clerk or their respective delegates be and the same are hereby

authorized to execute the said agreement and all other documents on behalf of  
and for this Corporation and to affix the corporate seal thereto.

Read a FIRST, SECOND and THIRD time and

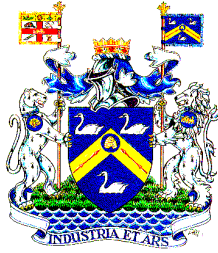
FINALLY PASSED this 23rd day of May, 2017.

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Mayor – Daniel B. Mathieson

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Clerk – Joan Thomson



**BY-LAW NUMBER     -2017  
OF  
THE CORPORATION OF THE CITY OF STRATFORD**

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BEING a By-law to authorize the entering into and execution of an agreement with Her Majesty the Queen in Right of Ontario as represented by the Minister of Community Safety and Correctional Services, Stratford Police Services Board and The Corporation of the City of Stratford with respect to the Community Policing Partnerships (CPP) Program.

---

**WHEREAS** Section 8.(1) of the *Municipal Act, 2001, S.O. 2001, c.25 as amended*, provides that the powers of a municipality under this or any other Act, shall be interpreted broadly so as to confer broad authority on the municipality to enable the municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

**AND WHEREAS** Section 9 of the *Municipal Act, 2001*, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

**AND WHEREAS** Section 10.(1) of the *Municipal Act 2001* provides that a single-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

**AND WHEREAS** the Province of Ontario in 1998 established the Community Policing Partnerships (CPP) Program as part of the government's commitment to make Ontario communities safer by enhancing police visibility;

**AND WHEREAS** the Province of Ontario, The Corporation of the City of Stratford and Stratford Police Services Board entered into agreements to continue funding and participation in the Community Policing Partnerships (CPP) Program;

**AND WHEREAS** the Province wishes to continue to fund the activities of the Stratford Police Board for the purposes of supporting its contribution to the Board's budget to maintain the increased number of sworn officers of the Stratford Police Service and for enhanced police visibility through policing activities such as increased community patrols, enhanced traffic enforcement, school outreach programs and drug and street crime enforcement;

**AND WHEREAS** it is deemed necessary to enter into a further agreement with The Corporation of the City of Stratford to continue participation in the program;

**NOW THEREFORE BE IT ENACTED** by Council of The Corporation of the City of Stratford as follows:

1. That the Agreement dated the 1st day of April, 2017 between The Corporation of the City of Stratford, Her Majesty The Queen in Right of Ontario as represented by the Minister of Community Safety and Correctional Services, and Stratford Police Services Board, with respect to continued funding for the Community Policing Partnerships (CPP) Program, be entered into and the Mayor and Clerk or their respective delegates be and the same are hereby authorized to execute the said agreement and all other documents on behalf of and for this Corporation and to affix the corporate seal thereto.

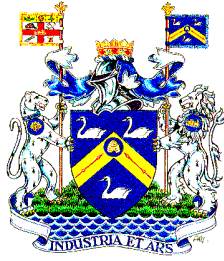
Read a FIRST, SECOND and THIRD time and  
FINALLY PASSED this 23rd day of May, 2017.

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Mayor – Daniel B. Mathieson

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Clerk – Joan Thomson



**BY-LAW NUMBER     -2017**  
**OF**  
**THE CORPORATION OF THE CITY OF STRATFORD**

---

BEING a By-law to authorize the acceptance of the proposal and the undertaking of the work by A.B.C. Recreation Ltd. for the design, supply, delivery and installation of accessible playgrounds at Avalon Park and Bromberg Subdivision Park RFP 17-05.

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**WHEREAS** Section 8.(1) of the *Municipal Act, 2001, S.O. 2001, c.25 as amended*, provides that the powers of a municipality under this or any other Act, shall be interpreted broadly so as to confer broad authority on the municipality to enable the municipality to govern its affairs as it considers appropriate and to enhance the municipality's ability to respond to municipal issues;

**AND WHEREAS** Section 9 of the *Municipal Act, 2001*, provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

**AND WHEREAS** Section 10.(1) of the *Municipal Act 2001* provides that a single-tier municipality may provide any service or thing that the municipality considers necessary or desirable for the public;

**NOW THEREFORE BE IT ENACTED** by Council of The Corporation of the City of Stratford as follows:

1. That the proposal of A.B.C. Recreation Ltd. for the design, supply, delivery and installation of accessible playgrounds at Avalon Park and Bromberg Subdivision Park RFP 17-05, be accepted by The Corporation of the City of Stratford.
2. That the accepted amount of the proposal is \$111,783.00 net cost.
3. That A.B.C. Recreation Ltd. is authorized to undertake the said work in accordance with the accepted proposal and as further directed by the Director of Community Services, or authorized delegate.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 23rd day of May, 2017.

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Mayor – Daniel B. Mathieson

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Clerk – Joan Thomson



## **STRATFORD CITY COUNCIL CONSENT AGENDA**

May 23, 2017

### **REFERENCE NO.      CONSENT AGENDA ITEM**

- |            |   |
|------------|---|
| CA-2017-59 | <p>Resolution from the Town of Lakeshore calling on the Province to ease restrictions of surplus dwelling severances in areas zoned Agriculture, thereby permitting the seller of the farm to sever off an existing dwelling.</p> <p><u>Attachment – Resolution from Lakeshore dated April 25, 2017</u></p> <p>Endorsement of the resolution is requested.</p>  |
| CA-2017-60 | <p>In accordance with By-law 102-2008, the City Clerk provides notification that the following streets were/will be temporarily closed for parades/street events:</p> <ul style="list-style-type: none"> <li>• Market Square from Wellington Street to Downie Street on July 18 and 19, 2017 from 8:00 a.m. to 1:00 p.m. and 9:00 p.m. to 10:30 p.m. for Stratford Summer Music Les Tambours &amp; Mobile Homme performances.</li> <li>• Lakeside Drive from Queen Street to Queens Park Drive (at Festival Bridge) on Monday, July 17, 2017 from 7:00 a.m. to 11:00 p.m. for Stratford Summer Music 2017 for Opening Night and fireworks.</li> </ul> |
| CA-2017-61 | <p>In accordance with By-law 134-97 as amended, the Infrastructure and Development Services Department provides notification that the following streets were/will be temporarily closed to through traffic:</p> <ul style="list-style-type: none"> <li>• Romeo Street South from Ontario Street to Douro Street on or about May 15, 2017 for approximately 5 days to facilitate watermain replacement within the intersection of Oxford Street and Romeo Street associated with Contract T17-04.</li> </ul>   |
| CA-2017-62 | <p>Resolution from the Township of Cavan Monaghan regarding increasing hydro rates and requesting that municipalities post their municipal electricity bills on their websites so that citizens and businesses can better understand the impact on municipal budgets.</p>   |



Also included is a letter sent to AMO expressing their dissatisfaction with AMO's current distribution method of municipal resolutions and requesting that they reinstate direct email distribution or develop a cost effective alternative.

Attachment – Resolutions from Cavan Monaghan dated May 4, 2017

Endorsement of the resolution is requested.

**TOWN OF LAKESHORE**

419 Notre Dame St.  
Belle River, ON N0R 1A0

April 28, 2017

Ministry of Municipal Affairs  
17<sup>th</sup> Floor  
777 Bay Street  
Toronto, Ontario M5G 2E5

Attention: Hon. Bill Mauro

Dear Hon. Bill Mauro

**RE: Support of Resolution Re: Request the Province of Ontario to Ease  
Restrictions of Surplus Dwelling Severances in Areas Zoned  
Agriculture.**

Please find attached the resolution approved by the Council of the Town of Lakeshore at their Regular Council meeting held on April 25, 2017.

Should you require any additional information with respect to the above matter, please contact the undersigned.

Yours truly,

Mary Masse  
Clerk

/cl

Attachment: Resolution of Lakeshore Council

Cc: Ministry of Agriculture Food and Rural Affairs, Hon. Jeff Leal  
Association of Municipalities Ontario (AMO)  
Via Email - All Ontario Municipalities



## TOWN OF LAKESHORE

April 25, 2017

419 Notre Dame St.  
Belle River, ON N0R 1A0

Councillor Diemer moved and Deputy Mayor Fazio seconded:

**That:**

**WHEREAS, the farm house is an existing dwelling and no new residential development is created by severing a farm house from its surrounding land, therefore the severance is not in conflict with the 2014 Provincial Policy Statement, and,**

**WHEREAS, rules regarding the number of years the farmer has owned the farm lands and rezoning of the retained farm lands, to prohibit future dwellings could be considered by the Province, and,**

**WHEREAS, changes to rules for severance could eliminate the current practice of the purchaser of the farm, which is acquired as part of a farm lot consolidation, then severing off the existing farm house, as surplus to their needs and then selling it back to the farmer, if there is a need to retire on the property**

**BE IT THEREFORE, resolved that the Council of the Town of Lakeshore requests the Province of Ontario to ease restrictions of surplus dwelling severances in areas zoned Agriculture, thereby permitting the seller of the farm, to sever off an existing dwelling (i.e. farm house)**

**That this resolution be circulated to AMO and Ontario Municipalities for support.**

**Motion Carried Unanimously**



February 23, 2017

The Honourable Kathleen Wynne, Premier  
111 Wellesley Street West, Room 281  
Toronto, Ontario  
M7A 1A1

**Re: Cost of Electricity**

At the Regular Council meeting held February 21, 2017 the following resolution was passed;

Whereas the cost of electricity in the Province of Ontario continues to escalate;

And whereas citizens of Ontario are finding it increasingly difficult to afford the costs of electricity;

And whereas businesses in Ontario are finding it increasingly difficult to stay in business and compete with neighbouring jurisdictions that benefit from more affordable electricity rates;

And whereas municipal budgets across Ontario are being significantly impacted by escalating costs of electricity;

And whereas citizens and businesses across Ontario are also impacted by increasing municipal property taxes that have resulted from escalating costs of electricity;

And whereas the citizens and businesses of Ontario have a right to openness and transparency of the breakdown of municipal costs of electricity to better understand their impact on municipal budgets;

And whereas a general service demand account such as a Waste Water Treatment Plant, or a Community Centre/Arena has a breakdown of the electricity used, global adjustment charge, delivery charge, regulatory charges, debt retirement charge, and HST;

Therefore be it resolved that Cavan Monaghan posts a link on our home page of our municipal website to our most recent electricity bill that contains a complete breakdown of all the various charges such as those with a service type general service demand and to display that bill for the month of April;

988 County Road 10  
Millbrook, Ontario L0A 1G0

[www.cavanmonaghan.net](http://www.cavanmonaghan.net)

Phone: (705) 932-2929

Fax: (705) 932-3458

Email: [services@cavanmonaghan.net](mailto:services@cavanmonaghan.net)

And be it resolved that this resolution be forwarded to AMO to circulate this resolution to all municipalities requesting the same;

And be it resolved that this motion be forwarded to the Premier, our MPP, and all appropriate ministries.

Thank you for your attention to this matter.

Sincerely,



Elana Arthurs

Clerk

705-932-9326

[earthurs@cavanmonaghan.net](mailto:earthurs@cavanmonaghan.net)

cc: L. Scott, MPP, Haliburton-Kawartha Lakes-Brock  
Association of Municipalities of Ontario  
The Honourable Glenn Thibeault, Minister of Energy  
The Honourable Yasir Naqvi, Attorney General  
The Honourable Brad Duguid, Minister of Economic Development and Growth  
The Honourable Charles Sousa, Minister of Finance  
The Honourable Glen R. Murray, Minister of the Environment and Climate Change



May 4, 2017

Lynn Dollin, President  
Association of Municipalities of Ontario (AMO)  
200 University Ave., Suite 801  
Toronto, Ontario M5H 3C6

**Re: Resolution Distribution**

Dear Ms. Dollin,

Recently the Township of Cavan Monaghan passed a resolution regarding the increase in hydro rates, which is included in this letter for reference, asking municipalities to post their most recent bill(s) on their websites. Furthermore, the direction to staff was to forward the resolution to AMO for distribution. After the resolution was sent, it was brought to our attention that resolutions are no longer distributed directly to individuals but rather imbedded in an AMO Watch File email. Due to this, the resolution was not provided nor seen by most Councils causing a less than desirable effect and little response.

At the Regular Council meeting held May 1, 2017 the following resolution was passed;

**Whereas the ability of municipal councils to circulate resolutions to all municipal councils and clerks for consideration for support is important;  
But whereas the modified notification in AMO Watch gives less prominence to the resolutions than the previous method of circulation;  
And whereas this may result in less awareness of the existence of the resolution;  
Be it resolved that Staff prepare a letter to the President and Board of AMO, to be signed by our Mayor expressing our dissatisfaction with the current notification method;  
And furthermore that the Council of the Township of Cavan Monaghan requests that AMO reinstate direct email distribution or develop a cost effective alternative to achieve the intended result of awareness by Councils of future correspondence for action.**

The Township of Cavan Monaghan respectfully requests that AMO address this matter and provide a response to our Council.

Thank you in advance.

Sincerely,

Scott McFadden, Mayor

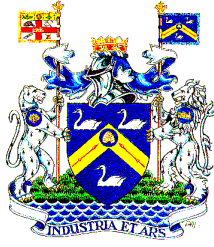
988 County Road 10  
Millbrook, Ontario L0A 1G0

[www.cavanmonaghan.net](http://www.cavanmonaghan.net)

Phone: (705) 932-2929

Fax: (705) 932-3458

Email: [services@cavanmonaghan.net](mailto:services@cavanmonaghan.net)



**BY-LAW NUMBER -2017  
OF  
THE CORPORATION OF THE CITY OF STRATFORD**

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BEING a By-law to confirm the proceedings of Council of  
The Corporation of the City of Stratford at its meeting held  
on May 23, 2017.

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**WHEREAS** subsection 5(1) of the *Municipal Act, 2001, S.O. 2001 c.25* as amended, provides that the powers of a municipal corporation are to be exercised by its council;

**AND WHEREAS** subsection 5(3) of the *Act* provides that the powers of council are to be exercised by by-law unless the municipality is specifically authorized to do otherwise;

**AND WHEREAS** it is deemed expedient that the proceedings of the Council of The Corporation of the City of Stratford at this meeting be confirmed and adopted by By-law;

**NOW THEREFORE BE IT ENACTED** by the Council of The Corporation of the City of Stratford as follows:

1. That the action of the Council at its meeting held on May 23, 2017 in respect of each report, motion, resolution, recommendation or other action passed and taken by the Council at its meeting, is hereby adopted, ratified and confirmed, as if each report, motion, resolution or other action was adopted, ratified and confirmed by its separate by-law.
2. The Mayor of the Council and the proper officers of the City are hereby authorized and directed to do all things necessary to give effect to the said action, to obtain approvals where required, and, except where otherwise provided, to execute all documents necessary in that behalf in accordance with the by-laws of the Council relating thereto.

Read a FIRST, SECOND and THIRD time and

FINALLY PASSED this 23rd day of May, 2017.

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Mayor – Daniel B. Mathieson

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Clerk – Joan Thomson